



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
OCTOBER 5, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** David Dunn (p.3)
- V. AWARDS AND RECOGNITION**
 - A. October 2021 Associates of the Month**..... Russell Tippin
 - Nurse - Donna Calunod, RN - NICU
 - Clinical – Edna Lazo, - Anesthesia
 - Non-Clinical - Andrea Davila – ECHD Police Officer
 - B. Unit HCHAPS High Performer(s)** Christin Timmons
 - 6 West
 - ProCare Family Medicine - Golder
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**Bryn Dodd (p.4-37)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Special Meeting Minutes, September 9, 2021**
 - B. Consider Approval of Regular Meeting Minutes, September 9, 2021**
 - C. Consider Approval of Joint Conference Committee, September 28, 2021**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2021**
 - E. Consider Approval of January 2022 through January 2023 Board/Finance Committee Meeting Dates**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.38-110)
 - 1. Financial Report for Month Ended August 31, 2021
 - 2. Consent Agenda
 - a. Consider Approval of the 724 Access Services & Support Contract Renewal
 - b. Consider Approval of the Everbridge Contract Renewal

- c. Consider Approval of the Advanced Cardiovascular Perfusion Inc. Agreement Renewal
- d. Consider Approval of Abbott Point of Care Service Plan Agreement for 51 iStat analyzers Renewal
- 3. Capital Expenditure Requests
 - a. Consider Approval of CER for Digital Front Door Solution
 - b. Consider Approval of CER for Siemens Artis Q Ceiling Combo Radiology/Cardiology and Ultrasound
 - c. Consider Approval of CER for General Laparoscopic Instrument Sets x5
 - d. Consider Approval of CER for Stryker ENT Navigation with targeted guided Surgery Technology
 - e. Consider Approval of CER for Stryker ENT Tower
 - f. Consider Approval of CER for Sonopet iQ Ultrasonic Aspirator
 - g. Consider Approval of CER for Call Light System
- 4. Consider Approval of Axon Report Management System, Body Worn Cameras and Tazers

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. CONSIDER RESOLUTION APPROVING CERTIFICATE OF FORMATION AND BYLAWS FOR A LOCAL GOVERNMENT CORPORATION TO ESTABLISH, OWN, AND OPERATE A COMPREHENSIVE BEHAVIORAL HEALTH CENTER TO SERVE THE PERMIAN BASIN REGION OF THE STATE OF TEXAS AND APPOINTING DIRECTORSS Steve Steen (p.111-125)

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.126-128)

- A. Resolution to Appoint ECHD Board Member to the Ector County Appraisal District Board**
- B. COVID-19 Update**
- C. Nursing Workforce Review**
- D. Level II Trauma**
- E. Ad hoc Report(s)**

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCHS On-call Agreement(s)**
- B. Consider Approval of MCH ProCare Provider Agreement(s)**

XV. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 9, 2021 – 3:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
David Dunn
Don Hallmark
Kathy Rhodes

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President of ProCare
Alison Pradon, Vice President of Development
Grant Trollope, Assistant Chief Financial Officer
Dr. Timothy Benton, TTUHSC
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to the CEO & Public Relations
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

Bryn Dodd called the meeting to order at 3:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

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II. REVIEW OF THE PROPOSED FISCAL YEAR 2022 OPERATING AND CAPITAL BUDGET

Steve Ewing, Chief Financial Officer, and Grant Trollope, Assistant Chief Financial Officer, presented the proposed Fiscal Year 2022 Operating and Capital Budgets for discussion and review.

The presentation was for information purposes only, no action was taken.

III. PROPOSED 2022 AD VALOREM TAX RATE FOR THE 2022 BUDGET YEAR

Steve Ewing stated the Fiscal Year 2022 budget is based on an ad valorem tax rate of \$0.15 per \$100 valuation for 2021.

No action was taken.

IV. PUBLIC HEARING

Bryn Dodd stated *“As required by Ector County Hospital District Enabling Legislation, the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Fiscal Year 2022 Operating and Capital Budget. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

There were no members of the public who requested to address the ECHD Board of Directors.

V. CONSIDER APPROVAL OF THE FY 2022 OPERATING AND CAPITAL BUDGET

David Dunn moved to adopt the Fiscal Year 2022 Operating & Capital Budget as presented.

Kathy Rhodes seconded the motion to approve the FY 2021 Operating and Capital Budget as presented. The motion carried unanimously.

VI. CONSIDER APPROVAL OF THE 2021 AD VALOREM TAX RATE

Steve Ewing presented the Resolution of the Board of Directors of the Ector County Hospital District as follows:

**TAX RESOLUTION OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
IN ECTOR COUNTY, TEXAS**

On the 9th day of September 2021, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

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WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations and Interest and Sinking Fund of ECHD for the fiscal year 2022 and tax year 2021;

WHEREAS, the Tax Assessor-Collector has certified and published a No-New-Revenue tax rate for 2021 of \$0.156184 on each one hundred dollars (\$100) of valuation and a proposed tax rate of \$0.150000 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has previously adopted and approved a budget for the 2022 fiscal year in compliance with state law;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2021 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by _____ and seconded by _____ to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2021.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.020105 per \$100 valuation for Interest and Sinking Fund and \$0.129895 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.150000 per \$100 valuation for tax year 2021.

THE FOLLOWING VOTE WAS RECORDED:

| | | | |
|--------------------------------|------------|-----------|---------------|
| Bryn Dodd (District 1) | Yes: _____ | No: _____ | Absent: _____ |
| Mary Lou Anderson (District 2) | Yes: _____ | No: _____ | Absent: _____ |
| Richard Herrera (District 3) | Yes: _____ | No: _____ | Absent: _____ |
| David Dunn (District 4) | Yes: _____ | No: _____ | Absent: _____ |
| Don Hallmark (District 5) | Yes: _____ | No: _____ | Absent: _____ |
| Wallace Dunn (District 6) | Yes: _____ | No: _____ | Absent: _____ |
| Kathy Rhodes (District 7) | Yes: _____ | No: _____ | Absent: _____ |

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Secretary of the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

This Resolution shall take effect from and immediately upon its adoption.

Bryn Dodd, President
Ector County Hospital District
Board of Directors

David Dunn, Secretary
Ector County Hospital District
Board of Directors

Wallace Dunn moved to adopt an ad valorem tax rate of \$0.020105 per \$100 valuation for Interest and Sinking Fund and \$0.129895 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.15 per \$100 valuation for tax rate 2021. Mary Lou Anderson seconded the motion

to approve the 2021 ad valorem tax rate as presented. The following vote took place:

| | |
|-------------------|--------|
| Bryn Dodd | Yes |
| Mary Lou Anderson | Yes |
| Richard Herrera | Absent |
| David Dunn | Yes |
| Don Hallmark | Yes |
| Wallace Dunn | Yes |
| Kathy Rhodes | Yes |

There being six votes for and no vote against, NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Directors of ECHD to adopt the following ad valorem tax rate: \$0.020105 per \$100 valuation for Interest and Sinking Fund and \$0.129895 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.150000 per \$100 valuation for tax year 2021.

VII. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 4:46 p.m.

Respectfully submitted,



David Dunn Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
SEPTEMBER 9, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
David Dunn
Kathy Rhodes
Richard Herrera
Don Hallmark

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
David Chancellor, Vice President of Human Resources
Alison Pradon, Vice President of Development
Chaplain Farrell Ard
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

OTHERS PRESENT:

Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:45 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

V. MCH AUXILIARY CHECK PRESENTATION TO ODESSA COLLEGE

The MCH Auxiliary presented a \$100,000 check to Dr. Gregory Williams with Odessa College for the new simulation hospital at the new health sciences building.

VI. AWARDS AND RECOGNITION

A. September 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Melinda Lewis, Phlebotomist – Regional Lab
- Non-Clinical – Chaplain Doug Herget – Pastoral Care
- Nurse – Tonya Collins, RN – 7C

B. Unit HCAHPS High Performers

Christin Timmons, Chief Nursing and Experience Officer introduced the Unit HCAHPS High Performer(s)

- Cath Lab
- 4E Post Partum

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, August 3, 2021

B. Consider Approval of Emergency Meeting Minutes, August 10, 2021

C. Consider Approval of Joint Conference Committee, August 24, 2021

D. Consider Approval of Federally Qualified Health Center Monthly Report, July 2021

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David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended July 31, 2021

2. Consent Agenda
 - a. Consider Approval of the Breakaway PromisePoint Access/Community Services Contract Renewal
3. Capital Expenditure Requests
 - a. Consider Approval of CER for Data Center Backup Expansion
 - b. Consider Approval of CER for Image Mover
 - c. Consider Approval of CER for Medtronic's Customer Optimization Plus Program (Covidien) Agreement
 - d. Ratification of CER for GE Ultrasound
 - e. Consider Approval of CER for Firetrol Alarm Panel
 - f. Consider Approval of CER for BioFire FilmArray TORCH Microbiology Analyzer
4. Consider Approval of Cerner Contract for 2015 CHERT Cures Update/Regulatory Advising Engagement
5. Consider Approval of the 15Five Employee Engagement Survey Agreement
6. Consider Approval of DHG Engagement Letter
7. Consider Approval of UKG Kronos Software Agreement
8. Consider Approval of the MCH ProCare Funding Agreement
9. Consider Approval of the Amendment to the Master Coordinating Agreement with Texas Tech University Health Science Center

Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC provided an update and thanked MCH for the partnership with TTUHSC. This report was for information only and no action was taken.

XII. CONSIDER APPROVAL OF INTERLOCAL AGREEMENT FOR JOINT TASK FORCE COMMITTEE

Steve Steen, Chief Legal Counsel, presented the Interlocal Agreement for Joint Task Force Committee. This agreement is between, and the committee is comprised of all the Ector County taxing entities to facilitate the redirecting of Ector County. This process is done every ten years. The President/CEO of MCH and a board member will serve on the committee.

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Wallace Dunn nominated Don Hallmark to represent the ECHD Board on the Joint Task Force Committee, and David Dunn seconded the nomination.

David Dunn moved, and Mary Lou Anderson seconded the motion to approve the agreement and appoint Don Hallmark as the ECHD Board representative. The motion carried.

XIII. REVIEW OF NORTH TEXAS INDIGENT SERVICES INDIGENT CARE AGREEMENT

This agenda item was moved to Executive Session.

XIV. MEDICAL CENTER HEALTH SYSTEM MASS CRITICAL CARE GUIDELINES

This agenda item was moved to Executive Session.

XV. QAPI 2021 GOAL SUMMARY

Christin Timmons, Chief Nursing and Patient Experience Officer, presented the FY 2021 Hospital Wide QAPI results summary for the Board to review and approve.

Wallace Dunn moved, and Mary Lou Anderson seconded the motion to approve the FY 2021 Hospital Wide QAPI results summary as presented. The motion carried.

XVI. QAPI 2022 APPROVAL GOALS AND SAFETY PLAN

Christin Timmons, Chief Nursing and Patient Experience Officer, presented the revised FY 2022 Hospital Wide QAPI Plan for the Board to review and approve.

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the FY 2022 Goal Summary as presented. The motion carried.

Christin Timmons, Chief Nursing and Patient Experience Officer, presented the Hospital Safety Plans for the Board to review and approve.

David Dunn moved, and Richard Herrera seconded the motion to approve the Hospital Safety Plans as presented. The motion carried.

XVII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin, President/CEO provided a report on Medical Center Hospital and the response to the COVID-19 virus.

There has been an increase in pediatric patients. MCH is working with schools for testing and vaccines. Since September 1st there have been 20 deaths. Of the 90 in-house patients at MCH, 82 are unvaccinated. The President has issued a mandate that OHSA will oversee, requires vaccination or weekly testing. MCH is going on 4 weeks without elective surgeries, patient safety will not be compromised. The 42nd Street Clinic will be closed for a period of time and the staff will be sent to other clinics to work. MCH ran out of vaccines the other day. Boosters will be starting. MCH has requested from the City of Odessa \$4.5M in rescue funds and it has been confirmed that for every dollar spend the City can get reimbursed by the federal government. The same request was made to Ector County, they want 90 days to consider all requests. They have a year to spend the money they have received.

This report was for information only. No action was taken.

B. Consider moving the November 2, 2021 Finance Committee Meeting and Regular Board Meeting to November 1, 2021

Don Hallmark moved, and Richard Herrera seconded the motion to move the November 2, 2021 meetings to November 1, 2021. The motion carried.

C. Ad-hoc Reports

The Regional Services Report was provided.

This report was for information only. No action was taken.

XVIII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code.; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Richard Herrera, Kathy Rhodes, Wallace Dunn, and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Steve Ewing, Chief Financial Officer, Michaela Johnson, Executive Assistant to CEO, and Kerstin Connolly, Paralegal.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding the MCHS lease agreements during Executive Session and then was excused.

Adiel Alvarado, President for MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements and a provider issue during Executive Session then was excused.

Mary Gallegos, Risk Manager, reported to the Board of Directors the Risk Update during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer, and Steve Steen, Chief Legal Counsel led the Board of Directors in discussions regarding the North Texas Indigent Services Indigent Care Agreement during Executive Session.

Steve Ewing, Chief Financial Officer, reported to the Board of Directors regarding the budget, and a professional services agreement during Executive Session. Page 12 of 128

Russell Tippin, President and Chief Executive Officer and Christin Timmons, Chief Nursing Officer, led the board in discussions about the Medical Center Health System Mass Critical Care Guidelines during Executive Session.

**Executive Session began at 6:41 pm.
Executive Session ended at 8:04 p.m.**

No action was taken during Executive Session.

XIX. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCHS Lease Agreements

Bryn Dodd presented the following MCHS Lease Agreements:

- MCH ProCare Orthopedics. This is 3-year Lease Agreement.
- MCH ProCare Internal Medicine. This is a 3-year Lease Agreement.
- MCH ProCare ENT. This is a 3-year Lease Agreement.
- Dr. Adams – Permian Pulmonary. This is a 3-year Lease Agreement.

Don Hallmark moved, and Richard Herrera seconded the motion to approve the MCHS Lease Agreements as presented. The motion carried.

B. Consider Approval of MCH ProCare Provider Agreements

Bryn Dodd presented the following new agreement:

- Suzanna Hewtyy, FNP-C. This is a 3-year agreement for Urgent Care.
- Cordell Cunningham, M.D. This is a 1-year agreement for Critical Care.
- Donald Davenport, M.D. This is a 1-year agreement for Critical Care.
- Roy Diaz, M.D. This is a 1-year agreement for Critical Care.
- Ameen Jamali, M.D. This is a 1-year agreement for Critical Care.
- Jeff Pinnow, M.D. This is a 1-year agreement for Critical Care.
- Nathaniel Wolkenfeld, M.D. This is a 1-year agreement for Critical Care.

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

C. REVIEW OF NORTH TEXAS INDIGENT SERVICES INDIGENT CARE AGREEMENT

The ECHD Board reviewed the North Texas Indigent Services Indigent Care Agreement with Ector County.

Richard Herrera moved, and Don Hallmark seconded the motion to provide Ector County with a 30-day written notice terminating the agreement. The motion carried.

D. MEDICAL CENTER HEALTH SYSTEM MASS CRITICAL CARE GUIDELINES Page 13 of 128

The ECHD Board reviewed and discussed the establishment of a MCH Committee to only be activated during a pandemic. This committee would follow the most recent version of the Mass Critical Care Guidelines.

Wallace Dunn moved, and Richard Herrera seconded the motion to establish an MCH Committee to oversee the Mass Critical Care Guidelines. Kathy Rhodes abstained from the vote. The motion carried.

XX. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 8:07 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

| Applicant | Department | Specialty/Privileges | Group | Dates |
|---------------------|------------|----------------------|--------|---------------------|
| Malik Farooq, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |
| Mark Hinton, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |
| Roger Joe, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |
| Pauravi Rana, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |
| Mumtaz Suleman, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |
| Yi-Zarn Wang, MD | Surgery | General Surgery | TTUHSC | 10/5/2021-10/4/2022 |
| Wojciech Zolcik, MD | Medicine | Psychiatry | Amwell | 10/5/2021-10/4/2022 |

Allied Health:

| Applicant | Department | AHP Category | Specialty/Privileges | Group | Sponsoring Physician(s) | Dates |
|------------------|------------|--------------|----------------------|--------------------|----------------------------------------------|---------------------|
| Morag Bell, CRNA | Anesthesia | AHP | CRNA | Midwest Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy | 10/5/2021-10/4/2023 |

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

| Applicant | Department | Status Criteria Met | Staff Category | Specialty/ Privileges | Group | Changes to Privileges | Dates |
|-------------------------|------------|---------------------|---------------------|-----------------------|-------------------------------|-----------------------|-----------------------|
| Joshua Levinger, MD | Surgery | Yes | Associate | Otolaryngology | ProCare | None | 10/1/2021-09/30/2022 |
| Ralph Cepero, MD | Surgery | Yes | Active | Otolaryngology | ProCare | None | 11/01/2021-10/31/2023 |
| Benjamin Cunningham, MD | Surgery | Yes | Active | Orthopedic | | None | 11/01/2021-10/31/2023 |
| Valerie Drnovsek, MD | Radiology | Yes | Associate to Active | Diagnostic Radiology | ProCare | None | 11/01/2021-10/31/2023 |
| Jose Mayans, MD | Surgery | Yes | Active | Ophthalmology | | Yes | 11/01/2021-10/31/2023 |
| James Miller, DDS | Surgery | Yes | Active | Pediatric Dentistry | | None | 11/01/2021-10/31/2023 |
| Jessica Page, MD | Radiology | Yes | Associate | Telemedicine | American Radiology Associates | Yes | 11/01/2021-10/31/2022 |
| Harshad Shah, MD | Surgery | Yes | Active | Ophthalmology | The Eye Institute | None | 11/01/2021-10/31/2023 |
| Obiageli Sogbetun, MD | Medicine | Yes | Associate to Active | Infectious Disease | Eagle Telemedicine | None | 11/01/2021-10/31/2023 |
| Terry Unruh, MD | Surgery | Yes | Active | General Surgery | | None | 11/01/2021-10/31/2023 |
| Vijay Eranki, MD | Medicine | Yes | Associate | Endocrinology | TTUHSC | None | 12/1/2021-11/30/2022 |
| Hamid Latifi, MD | Radiology | Yes | Active | Telemedicine | American Radiology Associates | Yes | 12/1/2021-11/30/2023 |
| George Rodenko, MD | Radiology | Yes | Active | Diagnostic Radiology | ProCare | None | 12/1/2021-11/30/2023 |
| Peter Wiltse, DO | Surgery | Yes | Active | Trauma Surgery | Envision | None | 12/1/2021-11/30/2023 |
| Joseph Abijay, MD | Medicine | Yes | Active | Neurology | | None | 01/1/2022-12/31/2023 |

| | | | | | | | |
|-----------------------|------------|-----|-----------|---------------------------------------------------|-------------------------------|------|----------------------|
| Nikolay Azarov, MD | Medicine | Yes | Active | Critical Care | | Yes | 01/1/2022-12/31/2023 |
| Carl Brown, DO | Medicine | Yes | Active | Neurology | | None | 01/1/2022-12/31/2023 |
| Shailesh Jain, MD | Medicine | Yes | Active | Psychiatry | TTUHSC | None | 01/1/2022-12/31/2023 |
| Nam Kim, MD | Cardiology | Yes | Active | Cardiovascular Disease/ Interventional Disease | Complete Care Cardiology | None | 01/1/2022-12/31/2023 |
| Jayaram Naidu, MD | Cardiology | Yes | Courtesy | Cardiovascular Disease | Naidu Clinic | None | 01/1/2022-12/31/2023 |
| Shanti Neerukonda, MD | Cardiology | Yes | Active | Cardiovascular Disease/ Interventional Disease | | None | 01/1/2022-12/31/2023 |
| Renato Oracion, MD | Medicine | Yes | Affiliate | Dermatology | | None | 01/1/2022-12/31/2023 |
| Lavi Oud, MD | Medicine | Yes | Active | Critical Care | TTUHSC | None | 01/1/2022-12/31/2023 |
| Craig Spellman, DO | Medicine | Yes | Active | Endocrinology | TTUHSC | None | 01/1/2022-12/31/2023 |
| Heather Webb, MD | Radiology | Yes | Active | Telemedicine | American Radiology Associates | None | 01/1/2022-12/31/2023 |
| Morton Hyson, MD | Medicine | Yes | Courtesy | Neuromonitoring | Innovation Neuromonitoring | None | 02/1/2022-01/31/2024 |
| Babatunde Jinadu, MD | Pediatrics | Yes | Active | Pediatrics | TTUHSC | None | 02/1/2022-01/31/2024 |
| Tariq Khan, MD | Surgery | Yes | Affiliate | Surgery | Texas Health | None | 02/1/2022-01/31/2024 |
| Thomas Mitchell, MD | Medicine | Yes | Associate | Neurology | Innovation Neuro Monitoring | None | 02/1/2022-01/31/2023 |
| Sai Siva Mungara, MD | Medicine | Yes | Active | Internal Medicine | TTUHSC | None | 02/1/2022-01/31/2024 |



Allied Health Professionals:

| Applicant | Department | AHP Category | Specialty / Privileges | Group | Sponsoring Physician(s) | Changes to Privileges | Dates |
|--------------------|------------|--------------|------------------------|--------------------|----------------------------------------------|-----------------------|-----------------------|
| Casey Cavone, CRNA | Anesthesia | AHP | CRNA | ProCare | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy | None | 02/1/2022-01/31/2024 |
| Sonia Estes, CRNA | Anesthesia | AHP | CRNA | Midwest Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy | None | 12/1/2021-11/30/2023 |
| Jackie Lehr, NP | OB/GYN | AHP | OB/GYN | ProCare | Dr. Avelino Garcia | None | 11/01/2021-10/31/2023 |

***Requesting Temporary Privilege**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:
Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

| Staff Member | Department | Privilege |
|---------------------|------------|------------------------------------------------------------------------------------------------------------------------------------|
| Nikolay Azarov, MD | Medicine | ADD: Anaphylaxis and acute allergic reactions, evaluation and management of |
| Bharat Kakarala, MD | Radiology | ADD: Aneurysm Coiling; Diagnostic Angiography; Inferior Vena Cava Filter; Lung Biopsy, percutaneous; mass biopsy aspiration |
| Hamid Latifi, MD | Radiology | ADD: Computed Tomography (CT), performance of |
| Jose Mayans, MD | Surgery | REMOVE: Strabismus surgery |
| Jessica Page, MD | Radiology | ADD: PET/CT, performance and interpretation |

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

| Staff Member | Staff Category | Department | Effective Date | Action |
|-------------------------|-----------------------|-------------------|-----------------------|---------------------|
| Brian Burgoyne, MD | Telemedicine | Radiology | 08/28/2021 | Resignation |
| Stephen Flahery, MD | Affiliate | Surgery | 08/31/2021 | Lapse in Privileges |
| O.T. Garza, MD | Active | Surgery | 09/30/2021 | Honorary |
| Christina Geatrakas, MD | Telemedicine | Radiology | 08/25/2021 | Resignation |
| Eduardo Iregui, MD | Associate | Medicine | 08/31/2021 | Resignation |
| Karen King, DDS | Associate | Surgery | 08/30/2021 | Resignation |
| Larry Oliver, MD | Courtesy | Medicine | 08/31/2021 | Resignation |
| Susan Park, MD | Telemedicine | Radiology | 08/31/2021 | Resignation |
| Benjamin Strong, MD | Telemedicine | Radiology | 08/25/2021 | Resignation |

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

| Staff Member | Department | Category |
|-----------------------|------------|---------------------|
| Kevan Akrami, MD | Medicine | Associate to Active |
| Valerie Drnovsek, MD | Radiology | Associate to Active |
| Obiageli Sogbetun, MD | Medicine | Associate to Active |
| Sung Hwang, MD | Anesthesia | Removal of I-FPPE |
| Janelle Fabia, AHP | Pediatric | Removal of I-FPPE |

Proctoring Credentialing:

| Applicant | Department | Specialty/Privileges | Group | Comments |
|-----------|------------|----------------------|-------|----------|
| None | | | | |

Changes to Credentialing Dates:

| Staff Member | Staff Category | Department | Dates |
|----------------------|----------------|------------|-----------------------|
| Mohammed Aljarwi, MD | Courtesy | Pediatrics | 11/01/2021-10/31/2023 |

Changes of Supervising Physician(s):

| Staff Member | Group | Department |
|--------------|-------|------------|
| None | | |



Leave of Absence:

| Staff Member | Staff Category | Department | Effective Date | Action |
|--------------|----------------|------------|----------------|--------|
| None | | | | |

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- CER – General Laparoscopic Instruments Sets x 5
- CER – Stryker ENT Navigation with targeted guided Surgery Technology
- CER – Stryker ENT Tower (integrates with Stryker Scopis Navigation)
- CER - Sonopet Iq Ultrasonic Aspirator
- CER - Siemens Artis Q Ceiling Combo Radiology/Cardiology and Ultrasound
- CER - Patient Call Light and Communication System

Statement of Pertinent Facts:

The Medical Executive Committee and Joint Conference recommends approval of the following:

- CER – General Laparoscopic Instruments Sets x 5
- CER – Stryker ENT Navigation with targeted guided Surgery Technology
- CER – Stryker ENT Tower (integrates with Stryker Scopis Navigation)
- CER - Sonopet Iq Ultrasonic Aspirator
- CER - Siemens Artis Q Ceiling Combo Radiology/Cardiology and Ultrasound
- CER - Patient Call Light and Communication System

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER(s) General Laparoscopic Instruments Sets x 5, Stryker ENT Navigation with targeted guided Surgery Technology, Stryker ENT Tower (integrates with Stryker Scopis Navigation), Sonopet Iq Ultrasonic Aspirator, Siemens Artis Q Ceiling Combo Radiology/Cardiology and Ultrasound, Patient Call Light and Communication System

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM



October 5, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Resignation of Current Vice Chief of Staff
Appointment of extension to Current Chief of Staff
Appointment of a Past Chief of Staff as Interim Vice Chief
Amendment to update bylaws and policies to reflect the change from Joint Commission to DNV and standardize verbiage to replace Joint Commission as accrediting body.

Statement of Pertinent Facts:

The Medical Executive Committee and Joint Conference recommends approval of the following:

Resignation of Current Vice Chief of Staff
Appointment of extension to Current Chief of Staff
Appointment of a Past Chief of Staff as Interim Vice Chief
Amendment to update bylaws and policies to reflect the reorganization from Joint Commission to DNV and standardize verbiage to replace Joint Commission as accrediting body.

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the resignation of vice chief of staff, appointment of extension to current chief of staff. Appointment of a Past chief of staff as interim vice chief and update to the bylaws and policies per reorganization.

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
October 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|---------------------|---------------------|---------------|---------------------|--------------|-----------------------|-----------------------|---------------|-----------------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Outpatient Revenue | \$ 523,529 | \$ 493,358 | 6.1% | \$ 452,499 | 15.7% | \$ 5,678,366 | \$ 5,554,190 | 2.2% | \$ 5,327,741 | 6.6% |
| TOTAL PATIENT REVENUE | \$ 523,529 | \$ 493,358 | 6.1% | \$ 452,499 | 15.7% | \$ 5,678,366 | \$ 5,554,190 | 2.2% | \$ 5,327,741 | 6.6% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 327,060 | \$ 169,626 | 92.8% | \$ 234,183 | 39.7% | \$ 3,120,232 | \$ 1,909,640 | 63.4% | \$ 1,853,000 | 68.4% |
| Self Pay Adjustments | 60,558 | 47,784 | 26.7% | 75,258 | -19.5% | 743,196 | 537,943 | 38.2% | 535,988 | 38.7% |
| Bad Debts | (12,247) | 79,012 | -115.5% | 9,903 | -223.7% | 236,539 | 889,506 | -73.4% | 1,088,332 | -78.3% |
| TOTAL REVENUE DEDUCTIONS | \$ 375,371 | \$ 296,422 | 26.6% | \$ 319,344 | 17.5% | \$ 4,099,967 | \$ 3,337,089 | 22.9% | \$ 3,477,320 | 17.9% |
| | 71.70% | 60.08% | | 70.57% | | 72.20% | 60.08% | | 65.27% | |
| NET PATIENT REVENUE | \$ 148,159 | \$ 196,936 | -24.8% | \$ 133,155 | 11.3% | \$ 1,578,399 | \$ 2,217,101 | -28.8% | \$ 1,850,421 | -14.7% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| FHC Other Revenue | \$ 35,888 | \$ 26,697 | 34.4% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 51.1% | \$ 319,784 | 38.7% |
| TOTAL OTHER REVENUE | \$ 35,888 | \$ 26,697 | 34.4% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 51.1% | \$ 319,784 | 38.7% |
| NET OPERATING REVENUE | \$ 184,047 | \$ 223,633 | -17.7% | \$ 155,738 | 18.2% | \$ 2,022,060 | \$ 2,510,768 | -19.5% | \$ 2,170,205 | -6.8% |
| <u>OPERATING EXPENSE</u> | | | | | | | | | | |
| Salaries and Wages | \$ 93,363 | \$ 104,842 | -10.9% | \$ 86,319 | 8.2% | \$ 1,025,854 | \$ 1,180,316 | -13.1% | \$ 1,056,907 | -2.9% |
| Benefits | 25,615 | 27,558 | -7.1% | 13,414 | 91.0% | 280,665 | 299,450 | -6.3% | 253,084 | 10.9% |
| Physician Services | 156,759 | 151,471 | 3.5% | 145,333 | 7.9% | 1,520,636 | 1,666,181 | -8.7% | 1,411,605 | 7.7% |
| Cost of Drugs Sold | 30,329 | 8,591 | 253.0% | 13,635 | 122.4% | 115,115 | 96,721 | 19.0% | 99,036 | 16.2% |
| Supplies | 5,065 | 5,835 | -13.2% | 3,306 | 53.2% | 143,579 | 65,324 | 119.8% | 53,786 | 166.9% |
| Utilities | 8,049 | 5,939 | 35.5% | 7,350 | 9.5% | 64,228 | 65,329 | -1.7% | 66,169 | -2.9% |
| Repairs and Maintenance | 605 | 1,192 | -49.2% | 630 | -4.0% | 28,896 | 13,112 | 120.4% | 7,828 | 269.1% |
| Leases and Rentals | 456 | 370 | 23.2% | 479 | -4.9% | 5,400 | 4,070 | 32.7% | 5,190 | 4.1% |
| Other Expense | 3,510 | 1,000 | 251.0% | 1,000 | 251.0% | 44,674 | 14,118 | 216.4% | 14,117 | 216.5% |
| TOTAL OPERATING EXPENSES | \$ 323,752 | \$ 306,798 | 5.5% | \$ 271,467 | 19.3% | \$ 3,229,047 | \$ 3,404,621 | -5.2% | \$ 2,967,721 | 8.8% |
| Depreciation/Amortization | \$ 32,079 | \$ 33,130 | -3.2% | \$ 33,405 | -4.0% | \$ 361,841 | \$ 365,059 | -0.9% | \$ 375,650 | -3.7% |
| TOTAL OPERATING COSTS | \$ 355,831 | \$ 339,928 | 4.7% | \$ 304,872 | 16.7% | \$ 3,590,888 | \$ 3,769,680 | -4.7% | \$ 3,343,371 | 7.4% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (171,784) | \$ (116,295) | 47.7% | \$ (149,135) | 15.2% | \$ (1,568,829) | \$ (1,258,912) | 24.6% | \$ (1,173,166) | 33.7% |
| Operating Margin | -93.34% | -52.00% | 79.5% | -95.76% | -2.5% | -77.59% | -50.14% | 54.7% | -54.06% | 43.5% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits | 1,636 | 1,415 | 15.6% | 1,354 | 20.8% | 17,040 | 15,930 | 7.0% | 15,343 | 11.1% |
| Average Revenue per Office Visit | 320.01 | 348.66 | -8.2% | 334.19 | -4.2% | 333.24 | 348.66 | -4.4% | 347.24 | -4.0% |
| Hospital FTE's (Salaries and Wages) | 22.0 | 26.9 | -18.1% | 20.7 | 6.3% | 20.6 | 27.4 | -24.7% | 23.7 | -12.9% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|---------------------|--------------------|----------------|---------------------|---------------|-----------------------|---------------------|---------------|---------------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| PATIENT REVENUE | | | | | | | | | | |
| Outpatient Revenue | \$ 321,983 | \$ 340,342 | -5.4% | \$ 466,891 | -31.0% | \$ 4,865,739 | \$ 3,831,871 | 27.0% | \$ 3,528,700 | 37.9% |
| TOTAL PATIENT REVENUE | \$ 321,983 | \$ 340,342 | -5.4% | \$ 466,891 | -31.0% | \$ 4,865,739 | \$ 3,831,871 | 27.0% | \$ 3,528,700 | 37.9% |
| DEDUCTIONS FROM REVENUE | | | | | | | | | | |
| Contractual Adjustments | \$ 201,186 | \$ 113,777 | 76.8% | \$ 239,511 | -16.0% | \$ 2,664,815 | \$ 1,281,007 | 108.0% | \$ 1,222,448 | 118.0% |
| Self Pay Adjustments | 57,456 | 30,341 | 89.4% | 95,163 | -39.6% | 670,317 | 341,601 | 96.2% | 357,289 | 87.6% |
| Bad Debts | (16,693) | 53,367 | -131.3% | 6,197 | -369.4% | 262,113 | 600,850 | -56.4% | 638,749 | -59.0% |
| TOTAL REVENUE DEDUCTIONS | \$ 241,950 | \$ 197,485 | 22.5% | \$ 340,871 | -29.0% | \$ 3,597,245 | \$ 2,223,458 | 61.8% | \$ 2,218,486 | 62.1% |
| | 75.1% | 58.0% | | 73.0% | | 73.9% | 58.0% | | 62.9% | |
| NET PATIENT REVENUE | \$ 80,032 | \$ 142,857 | -44.0% | \$ 126,020 | -36.5% | \$ 1,268,494 | \$ 1,608,413 | -21.1% | \$ 1,310,215 | -3.2% |
| OTHER REVENUE | | | | | | | | | | |
| FHC Other Revenue | \$ 35,888 | \$ 26,697 | 0.0% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 0.0% | \$ 319,784 | 38.7% |
| TOTAL OTHER REVENUE | \$ 35,888 | \$ 26,697 | 34.4% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 51.1% | \$ 319,784 | 38.7% |
| NET OPERATING REVENUE | \$ 115,921 | \$ 169,554 | -31.6% | \$ 148,602 | -22.0% | \$ 1,712,155 | \$ 1,902,080 | -10.0% | \$ 1,629,999 | 5.0% |
| OPERATING EXPENSE | | | | | | | | | | |
| Salaries and Wages | \$ 63,337 | \$ 75,659 | -16.3% | \$ 86,319 | -26.6% | \$ 921,040 | \$ 851,833 | 8.1% | \$ 767,259 | 20.0% |
| Benefits | 17,377 | 19,887 | -12.6% | 13,414 | 29.5% | 251,988 | 216,113 | 16.6% | 183,726 | 37.2% |
| Physician Services | 115,562 | 104,171 | 10.9% | 145,333 | -20.5% | 1,246,714 | 1,145,881 | 8.8% | 934,458 | 33.4% |
| Cost of Drugs Sold | 13,178 | 6,081 | 116.7% | 13,635 | -3.4% | 78,506 | 68,470 | 14.7% | 68,450 | 14.7% |
| Supplies | 2,822 | 4,449 | -36.6% | 3,306 | -14.6% | 131,090 | 49,820 | 163.1% | 43,100 | 204.2% |
| Utilities | 3,887 | 3,021 | 28.7% | 3,653 | 6.4% | 32,257 | 33,231 | -2.9% | 32,958 | -2.1% |
| Repairs and Maintenance | 605 | 1,073 | -43.6% | 630 | -4.0% | 28,896 | 11,803 | 144.8% | 7,764 | 272.2% |
| Leases and Rentals | 456 | 370 | 23.2% | 479 | -4.9% | 5,400 | 4,070 | 32.7% | 5,190 | 4.1% |
| Other Expense | 3,510 | 1,000 | 251.0% | 1,000 | 251.0% | 44,674 | 14,118 | 216.4% | 14,117 | 216.5% |
| TOTAL OPERATING EXPENSES | \$ 220,734 | \$ 215,711 | 2.3% | \$ 267,770 | -17.6% | \$ 2,740,565 | \$ 2,395,339 | 14.4% | \$ 2,057,021 | 33.2% |
| Depreciation/Amortization | \$ 3,807 | \$ 3,806 | 0.0% | \$ 4,081 | -6.7% | \$ 42,504 | \$ 42,495 | 0.0% | \$ 50,287 | -15.5% |
| TOTAL OPERATING COSTS | \$ 224,541 | \$ 219,517 | 2.3% | \$ 271,851 | -17.4% | \$ 2,783,068 | \$ 2,437,834 | 14.2% | \$ 2,107,308 | 32.1% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (108,621) | \$ (49,963) | -117.4% | \$ (123,249) | 11.9% | \$ (1,070,913) | \$ (535,754) | -99.9% | \$ (477,309) | 124.4% |
| Operating Margin | -93.70% | -29.47% | 218.0% | -82.94% | 13.0% | -62.55% | -28.17% | 122.1% | -29.28% | 113.6% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits | 905 | 985 | -8.1% | 1,354 | -33.2% | 14,322 | 11,090 | 29.1% | 10,236 | 39.9% |
| Average Revenue per Office Visit | 355.78 | 345.52 | 3.0% | 344.82 | 3.2% | 339.74 | 345.52 | -1.7% | 344.73 | -1.4% |
| Hospital FTE's (Salaries and Wages) | 13.0 | 19.0 | -31.9% | 20.7 | -37.3% | 17.4 | 19.4 | -10.6% | 16.6 | 5.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|--------------------|--------------------|---------------|--------------------|----------------|---------------------|---------------------|---------------|---------------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Outpatient Revenue | \$ 14,142 | \$ 153,016 | -90.8% | \$ (14,392) | -198.3% | \$ 610,709 | \$ 1,722,319 | -64.5% | \$ 1,799,041 | -66.1% |
| TOTAL PATIENT REVENUE | \$ 14,142 | \$ 153,016 | -90.8% | \$ (14,392) | -198.3% | \$ 610,709 | \$ 1,722,319 | -64.5% | \$ 1,799,041 | -66.1% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 13,000 | \$ 55,849 | -76.7% | \$ (5,328) | -344.0% | \$ 332,042 | \$ 628,633 | -47.2% | \$ 630,551 | -47.3% |
| Self Pay Adjustments | (5,435) | 17,443 | -131.2% | (19,906) | -72.7% | 64,342 | 196,342 | -67.2% | 178,700 | -64.0% |
| Bad Debts | 4,446 | 25,645 | -82.7% | 3,706 | 20.0% | (25,574) | 288,656 | -108.9% | 449,584 | -105.7% |
| TOTAL REVENUE DEDUCTIONS | \$ 12,011 | \$ 98,937 | -87.9% | \$ (21,528) | -155.8% | \$ 370,810 | \$ 1,113,631 | -66.7% | \$ 1,258,835 | -70.5% |
| | 84.93% | 64.66% | | 149.58% | | 60.72% | 64.66% | | 69.97% | |
| NET PATIENT REVENUE | \$ 2,131 | \$ 54,079 | -96.1% | \$ 7,135 | -70.1% | \$ 239,899 | \$ 608,688 | -60.6% | \$ 540,206 | -55.6% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| FHC Other Revenue | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| TOTAL OTHER REVENUE | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| NET OPERATING REVENUE | \$ 2,131 | \$ 54,079 | -96.1% | \$ 7,135 | -70.1% | \$ 239,899 | \$ 608,688 | -60.6% | \$ 540,206 | -55.6% |
| <u>OPERATING EXPENSE</u> | | | | | | | | | | |
| Salaries and Wages | \$ 12,060 | \$ 29,183 | -58.7% | \$ - | 100.0% | \$ 84,124 | \$ 328,483 | -74.4% | \$ 289,648 | -71.0% |
| Benefits | 3,309 | 7,671 | -56.9% | - | 100.0% | 23,016 | 83,337 | -72.4% | 69,358 | -66.8% |
| Physician Services | 40,241 | 47,300 | -14.9% | - | 100.0% | 272,966 | 520,300 | -47.5% | 477,147 | -42.8% |
| Cost of Drugs Sold | 4,095 | 2,510 | 63.2% | - | 0.0% | 23,554 | 28,251 | -16.6% | 30,587 | -23.0% |
| Supplies | - | 1,386 | -100.0% | - | 100.0% | 3,219 | 15,504 | -79.2% | 10,686 | -69.9% |
| Utilities | 4,162 | 2,918 | 42.6% | 3,697 | 12.6% | 31,970 | 32,098 | -0.4% | 33,211 | -3.7% |
| Repairs and Maintenance | - | 119 | -100.0% | - | 100.0% | - | 1,309 | -100.0% | 63 | -100.0% |
| Other Expense | - | - | 0.0% | - | 0.0% | - | - | 0.0% | - | 0.0% |
| TOTAL OPERATING EXPENSES | \$ 63,868 | \$ 91,087 | -29.9% | \$ 3,697 | 1627.6% | \$ 438,850 | \$ 1,009,282 | -56.5% | \$ 910,700 | -51.8% |
| Depreciation/Amortization | \$ 28,197 | \$ 29,324 | -3.8% | \$ 29,324 | -3.8% | \$ 319,188 | \$ 322,564 | -1.0% | \$ 325,363 | -1.9% |
| TOTAL OPERATING COSTS | \$ 92,066 | \$ 120,411 | -23.5% | \$ 33,021 | 178.8% | \$ 758,038 | \$ 1,331,846 | -43.1% | \$ 1,236,063 | -38.7% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (89,934) | \$ (66,332) | 35.6% | \$ (25,886) | 247.4% | \$ (518,139) | \$ (723,158) | -28.4% | \$ (695,857) | -25.5% |
| Operating Margin | -4219.67% | -122.66% | 3340.2% | -362.78% | 1063.2% | -215.98% | -118.81% | 81.8% | -128.81% | 67.7% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits | 185 | 430 | -57.0% | - | 0.0% | 2,125 | 4,840 | -56.1% | - | 0.0% |
| Average Revenue per Office Visit | 76.45 | 355.85 | -78.5% | - | 0.0% | 287.39 | 355.85 | -19.2% | 352.27 | -18.4% |
| Hospital FTE's (Salaries and Wages) | 3.9 | 7.8 | -50.7% | - | 0.0% | 2.7 | 8.0 | -66.2% | 7.1 | -62.3% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|-------------------|--------------|-------------|--------------|---------------|-------------------|--------------|-------------|--------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Outpatient Revenue | \$ 187,404 | \$ - | 0.0% | \$ - | 100.0% | \$ 201,917 | \$ - | 0.0% | \$ - | 100.0% |
| TOTAL PATIENT REVENUE | \$ 187,404 | \$ - | 0.0% | \$ - | 100.0% | \$ 201,917 | \$ - | 0.0% | \$ - | 100.0% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 112,873 | \$ - | 0.0% | \$ - | 100.0% | \$ 123,376 | \$ - | 0.0% | \$ - | 100.0% |
| Self Pay Adjustments | 8,536 | - | 0.0% | - | 100.0% | 8,536 | - | 0.0% | - | 100.0% |
| Bad Debts | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| TOTAL REVENUE DEDUCTIONS | \$ 121,410 | \$ - | 0.0% | \$ - | 100.0% | \$ 131,912 | \$ - | 0.0% | \$ - | 100.0% |
| | 64.78% | 0.00% | | 0.00% | | 65.33% | 0.00% | | 0.00% | |
| NET PATIENT REVENUE | \$ 65,995 | \$ - | 0.0% | \$ - | 100.0% | \$ 70,005 | \$ - | 0.0% | \$ - | 100.0% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| FHC Other Revenue | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| TOTAL OTHER REVENUE | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| NET OPERATING REVENUE | \$ 65,995 | \$ - | 0.0% | \$ - | 100.0% | \$ 70,005 | \$ - | 0.0% | \$ - | 100.0% |
| <u>OPERATING EXPENSE</u> | | | | | | | | | | |
| Salaries and Wages | \$ 17,965 | \$ - | 0.0% | \$ - | 100.0% | \$ 20,690 | \$ - | 0.0% | \$ - | 100.0% |
| Benefits | 4,929 | - | 0.0% | - | 100.0% | 5,661 | - | 0.0% | - | 100.0% |
| Physician Services | 956 | - | 0.0% | - | 100.0% | 956 | - | 0.0% | - | 100.0% |
| Cost of Drugs Sold | 13,055 | - | 0.0% | - | 0.0% | 13,055 | - | 100.0% | - | 100.0% |
| Supplies | 2,244 | - | 0.0% | - | 100.0% | 9,269 | - | 0.0% | - | 100.0% |
| Utilities | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| Repairs and Maintenance | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| Other Expense | - | - | 0.0% | - | 0.0% | - | - | 0.0% | - | 0.0% |
| TOTAL OPERATING EXPENSES | \$ 39,149 | \$ - | 0.0% | \$ - | 100.0% | \$ 49,632 | \$ - | 0.0% | \$ - | 100.0% |
| Depreciation/Amortization | \$ 75 | \$ - | 0.0% | \$ - | 100.0% | \$ 150 | \$ - | 0.0% | \$ - | 100.0% |
| TOTAL OPERATING COSTS | \$ 39,224 | \$ - | 0.0% | \$ - | 100.0% | \$ 49,782 | \$ - | 0.0% | \$ - | 100.0% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ 26,771 | \$ - | 0.0% | \$ - | 100.0% | \$ 20,224 | \$ - | 0.0% | \$ - | 100.0% |
| Operating Margin | 40.56% | 0.00% | 0.0% | 0.00% | 100.0% | 28.89% | 0.00% | 0.0% | 0.00% | 100.0% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits | 546 | - | 0.0% | - | 0.0% | 593 | - | 0.0% | - | 0.0% |
| Total Visits | 546 | - | 0.0% | - | 0.0% | 593 | - | 0.0% | - | 0.0% |
| Average Revenue per Office Visit | 343.23 | - | 0.0% | - | 0.0% | 340.50 | - | 0.0% | - | 0.0% |
| Hospital FTE's (Salaries and Wages) | 5.2 | - | 0.0% | - | 0.0% | 0.6 | - | 0.0% | - | 0.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
AUGUST 2021**

| | MONTHLY REVENUE | | | | | YTD REVENUE | | | | |
|--------------|-------------------|------------------|-------------------|-------------------|---------------|---------------------|-------------------|-------------------|---------------------|---------------|
| | Clements | West | JBS | Total | % | Clements | West | JBS | Total | % |
| Medicare | \$ 52,512 | \$ 5,615 | \$ - | \$ 58,127 | 11.1% | \$ 751,541 | \$ 184,963 | \$ - | \$ 936,504 | 16.5% |
| Medicaid | 84,666 | 504 | 91,011 | 176,181 | 33.7% | 2,073,845 | 158,577 | 91,085 | 2,323,507 | 40.9% |
| FAP | - | - | - | - | 0.0% | - | - | - | - | 0.0% |
| Commercial | 63,275 | 4,040 | 86,354 | 153,668 | 29.4% | 741,312 | 148,094 | 100,697 | 990,103 | 17.4% |
| Self Pay | 106,856 | 3,396 | 7,972 | 118,225 | 22.6% | 1,128,190 | 111,105 | 8,083 | 1,247,377 | 22.0% |
| Other | 14,673 | 588 | 2,067 | 17,328 | 3.3% | 170,852 | 7,970 | 2,052 | 180,874 | 3.2% |
| Total | \$ 321,983 | \$ 14,142 | \$ 187,404 | \$ 523,529 | 100.0% | \$ 4,865,739 | \$ 610,709 | \$ 201,917 | \$ 5,678,366 | 100.0% |

| | MONTHLY PAYMENTS | | | | | YEAR TO DATE PAYMENTS | | | | |
|--------------|-------------------|------------------|-----------------|-------------------|---------------|-----------------------|-------------------|-----------------|---------------------|---------------|
| | Clements | West | JBS | Total | % | Clements | West | JBS | Total | % |
| Medicare | \$ 26,996 | \$ 10,105 | - | \$ 37,102 | 25.7% | \$ 277,511 | \$ 74,310 | \$ - | \$ 351,821 | 19.6% |
| Medicaid | 49,969 | 6,397 | - | 56,366 | 39.1% | 782,415 | 66,815 | - | 849,230 | 47.2% |
| FAP | - | - | - | - | 0.0% | - | - | - | - | 0.0% |
| Commercial | 21,389 | 6,113 | 2,435 | 29,937 | 20.7% | 244,778 | 87,023 | 2,435 | 334,236 | 18.6% |
| Self Pay | 13,126 | 1,658 | 3,148 | 17,933 | 12.4% | 189,285 | 35,400 | 3,498 | 228,183 | 12.7% |
| Other | 2,962 | 28 | - | 2,990 | 2.1% | 31,922 | 3,623 | - | 35,546 | 2.0% |
| Total | \$ 114,443 | \$ 24,301 | \$ 5,583 | \$ 144,327 | 100.0% | \$ 1,525,911 | \$ 267,172 | \$ 5,933 | \$ 1,799,016 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-------------------|---------------|-------------------|---------------|---------------------|---------------|---------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ 52,512 | 16.3% | \$ 99,841 | 21.4% | \$ 751,541 | 15.4% | \$ 648,877 | 18.4% |
| Medicaid | 84,666 | 26.3% | 160,356 | 34.4% | 2,073,845 | 42.7% | 1,340,198 | 38.0% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 63,275 | 19.7% | 78,122 | 16.7% | 741,312 | 15.2% | 581,581 | 16.5% |
| Self Pay | 106,856 | 33.1% | 129,556 | 27.7% | 1,128,190 | 23.2% | 953,323 | 27.0% |
| Other | 14,673 | 4.6% | (985) | -0.2% | 170,852 | 3.5% | 4,721 | 0.1% |
| TOTAL | \$ 321,983 | 100.0% | \$ 466,891 | 100.0% | \$ 4,865,739 | 100.0% | \$ 3,528,700 | 100.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-------------------|---------------|------------------|---------------|---------------------|---------------|---------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ 26,996 | 23.6% | \$ 22,223 | 25.6% | \$ 277,511 | 18.2% | \$ 432,656 | 35.8% |
| Medicaid | 49,969 | 43.6% | 29,808 | 34.4% | 782,415 | 51.3% | 410,098 | 33.9% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 21,389 | 18.7% | 12,674 | 14.6% | 244,778 | 16.0% | 154,829 | 12.8% |
| Self Pay | 13,126 | 11.5% | 22,019 | 25.4% | 189,285 | 12.4% | 204,405 | 16.9% |
| Other | 2,962 | 2.6% | 25 | 0.0% | 31,922 | 2.1% | 6,727 | 0.6% |
| TOTAL | \$ 114,443 | 100.0% | \$ 86,747 | 100.0% | \$ 1,525,911 | 100.0% | \$ 1,208,715 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|------------------|---------------|--------------------|---------------|-------------------|---------------|---------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ 5,615 | 39.6% | \$ 1,358 | -9.4% | \$ 184,963 | 30.4% | \$ 428,345 | 23.8% |
| Medicaid | 504 | 3.6% | \$ (8,849) | 61.5% | 158,577 | 26.0% | 475,233 | 26.4% |
| PHC | - | 0.0% | \$ - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 4,040 | 28.6% | \$ (755) | 5.2% | 148,094 | 24.2% | 370,842 | 20.6% |
| Self Pay | 3,396 | 24.0% | \$ (6,146) | 42.7% | 111,105 | 18.1% | 521,188 | 29.0% |
| Other | 588 | 4.2% | \$ - | 0.0% | 7,970 | 1.3% | 3,434 | 0.2% |
| TOTAL | \$ 14,142 | 100.0% | \$ (14,392) | 100.0% | \$ 610,709 | 100.0% | \$ 1,799,041 | 100.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|------------------|---------------|------------------|---------------|-------------------|---------------|-------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ 10,105 | 41.6% | \$ 9,381 | 40.9% | \$ 74,310 | 27.5% | \$ 136,933 | 27.4% |
| Medicaid | 6,397 | 26.3% | 7,362 | 32.1% | \$ 66,815 | 25.0% | 153,380 | 30.7% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 6,113 | 25.2% | 6,004 | 26.2% | 87,023 | 32.6% | 112,028 | 22.5% |
| Self Pay | 1,658 | 6.8% | 90 | 0.4% | 35,400 | 13.5% | 94,509 | 18.9% |
| Other | 28 | 0.1% | 104 | 0.5% | 3,623 | 1.4% | 2,138 | 0.4% |
| TOTAL | \$ 24,301 | 100.0% | \$ 22,942 | 100.0% | \$ 267,171 | 100.0% | \$ 498,989 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
AUGUST 2021**

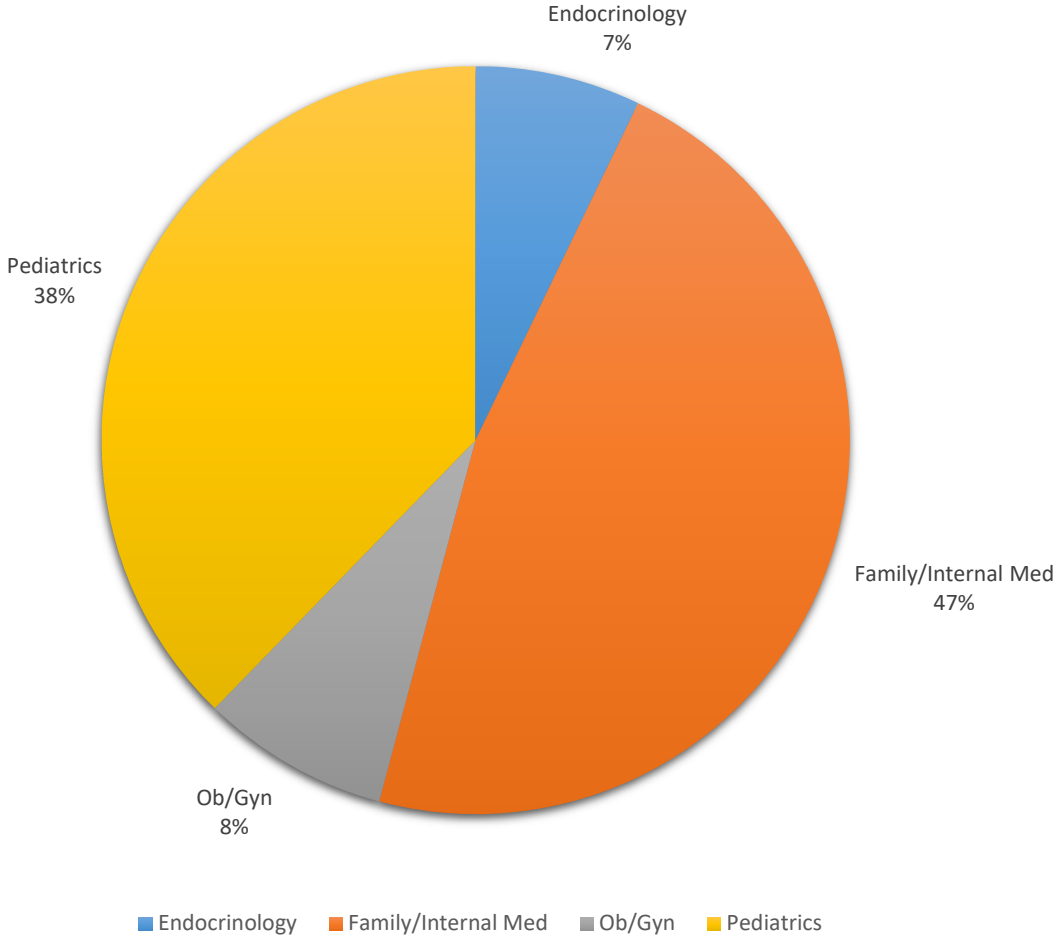
REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-------------------|---------------|---------------|-------------|-------------------|---------------|---------------|-------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% |
| Medicaid | 91,011 | 48.5% | \$ - | 0.0% | 91,085 | 45.2% | - | 0.0% |
| PHC | - | 0.0% | \$ - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 86,354 | 46.1% | \$ - | 0.0% | 100,697 | 49.9% | - | 0.0% |
| Self Pay | 7,972 | 4.3% | \$ - | 0.0% | 8,083 | 3.9% | - | 0.0% |
| Other | 2,067 | 1.1% | \$ - | 0.0% | 2,052 | 1.0% | - | 0.0% |
| TOTAL | \$ 187,404 | 100.0% | \$ - | 0.0% | \$ 201,917 | 100.0% | \$ - | 0.0% |

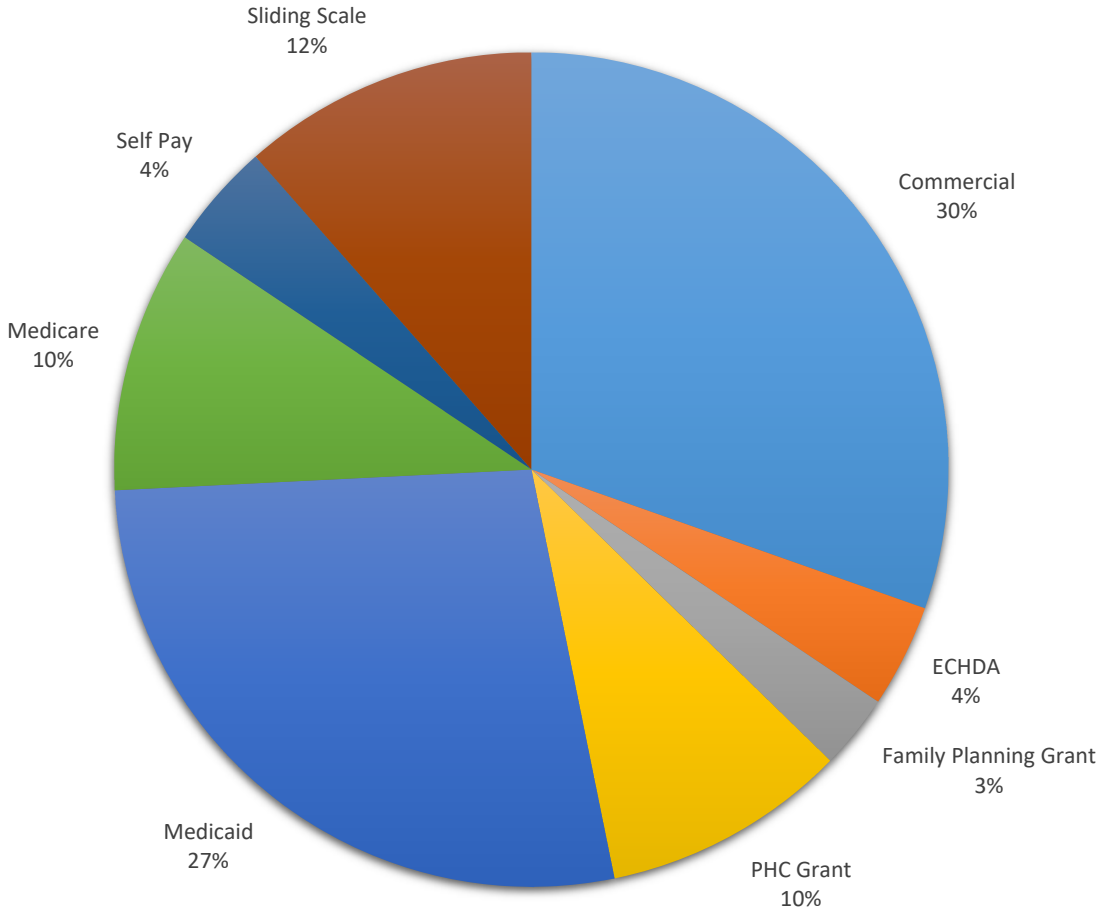
PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-----------------|---------------|-------------|-------------|-----------------|---------------|-------------|-------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ - | -0.1% | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% |
| Medicaid | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 2,435 | 43.6% | - | 0.0% | 2,435 | 41.0% | - | 0.0% |
| Self Pay | 3,148 | 56.5% | - | 0.0% | 3,498 | 59.0% | - | 0.0% |
| Other | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| TOTAL | \$ 5,583 | 100.0% | \$ - | 0.0% | \$ 5,934 | 100.0% | \$ - | 0.0% |

FHC August Visits By Service



FHC August Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Executive Director's Report-October 2021

- **Staffing Update:** The Family Health Clinic has the following active open positions: 2 Medical Assistants, and 1 Clinic Supervisor
- **Telehealth Update:** For the month of August, telehealth visits accounted for 6% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** The Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; Patient screening processes at all FHC locations. Patients and employees are required to wear masks.
- **Organizational Update:** The Family Health Clinic has made some recent changes to its organizational chart. Kendall Murry is the new Clinic Manager for our JBS Healthy Kids Clinic. Michelle Pena is our Clinical Operations Manager; Michelle will have operational oversight of our West University and Clements locations. We are in the process of adding a Clinic Supervisor position that will assist Michelle is managing one of the locations. Lastly, the payor credentialing function has been placed under Rebecca Hendricks.

January 6, 2022 (*Thursday*)
February 1, 2022
March 1, 2022
April 5, 2022
May 3, 2022

To be Determined (Board Retreat)
June 7, 2022
July 7, 2022 (*Thursday*)
August 2, 2022
September 8, 2022 (*Thursday*)

October 4, 2022
November 1, 2022
December 6, 2022
January 5, 2023 (*Thursday*)

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR-TO-DATE | | | | |
|----------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | ACTUAL | BUDGET | | PRIOR YEAR | | ACTUAL | BUDGET | | PRIOR YEAR | |
| | | AMOUNT | VAR.% | AMOUNT | VAR.% | | AMOUNT | VAR.% | AMOUNT | VAR.% |
| Hospital InPatient Admissions | | | | | | | | | | |
| Acute / Adult | 1,034 | 1,070 | -3.4% | 1,036 | -0.2% | 11,074 | 12,039 | -8.0% | 11,560 | -4.2% |
| Neonatal ICU (NICU) | 33 | 28 | 17.9% | 23 | 43.5% | 261 | 317 | -17.7% | 296 | -11.8% |
| Total Admissions | 1,067 | 1,098 | -2.8% | 1,059 | 0.8% | 11,335 | 12,356 | -8.3% | 11,856 | -4.4% |
| Patient Days | | | | | | | | | | |
| Adult & Pediatric | 4,688 | 3,888 | 20.6% | 3,875 | 21.0% | 47,134 | 43,752 | 7.7% | 42,169 | 11.8% |
| ICU | 497 | 354 | 40.4% | 476 | 4.4% | 4,887 | 3,985 | 22.6% | 4,535 | 7.8% |
| CCU | 530 | 361 | 46.8% | 297 | 78.5% | 4,421 | 4,059 | 8.9% | 3,354 | 31.8% |
| NICU | 441 | 484 | -8.9% | 350 | 26.0% | 3,532 | 5,443 | -35.1% | 5,402 | -34.6% |
| Total Patient Days | 6,156 | 5,087 | 21.0% | 4,998 | 23.2% | 59,974 | 57,239 | 4.8% | 55,460 | 8.1% |
| Observation (Obs) Days | 406 | 749 | -45.8% | 601 | -32.4% | 5,668 | 8,428 | -32.8% | 7,609 | -25.5% |
| Nursery Days | 279 | 301 | -7.3% | 283 | -1.4% | 2,943 | 3,385 | -13.1% | 3,257 | -9.6% |
| Total Occupied Beds / Bassinets | 6,841 | 6,137 | 11.5% | 5,882 | 16.3% | 68,585 | 69,052 | -0.7% | 66,326 | 3.4% |
| Average Length of Stay (ALOS) | | | | | | | | | | |
| Acute / Adult & Pediatric | 5.53 | 4.30 | 28.5% | 4.49 | 23.2% | 5.10 | 4.30 | 18.5% | 4.33 | 17.7% |
| NICU | 13.36 | 17.29 | -22.7% | 15.22 | -12.2% | 13.53 | 17.17 | -21.2% | 18.25 | -25.8% |
| Total ALOS | 5.77 | 4.63 | 24.5% | 4.72 | 22.2% | 5.29 | 4.63 | 14.2% | 4.68 | 13.1% |
| Acute / Adult & Pediatric w/o OB | 6.60 | | | 5.39 | 22.4% | 5.96 | | | 5.26 | 13.3% |
| Average Daily Census | 198.6 | 164.1 | 21.0% | 161.2 | 23.2% | 179.0 | 170.9 | 4.8% | 165.1 | 8.5% |
| Hospital Case Mix Index (CMI) | 1.7262 | 1.5944 | 8.3% | 1.6814 | 2.7% | 1.7216 | 1.5944 | 8.0% | 1.5893 | 8.3% |
| Medicare | | | | | | | | | | |
| Admissions | 333 | 384 | -13.3% | 404 | -17.6% | 4,032 | 4,317 | -6.6% | 4,177 | -3.5% |
| Patient Days | 2,196 | 1,842 | 19.2% | 1,992 | 10.2% | 23,885 | 20,730 | 15.2% | 20,082 | 18.9% |
| Average Length of Stay | 6.59 | 4.80 | 37.5% | 4.93 | 33.7% | 5.92 | 4.80 | 23.4% | 4.81 | 23.2% |
| Case Mix Index | 2.1615 | | | 1.9515 | 10.8% | 2.0107 | | | 1.8501 | 8.7% |
| Medicaid | | | | | | | | | | |
| Admissions | 149 | 137 | 8.8% | 126 | 18.3% | 1,461 | 1,545 | -5.4% | 1,476 | -1.0% |
| Patient Days | 704 | 688 | 2.3% | 545 | 29.2% | 6,848 | 7,745 | -11.6% | 7,303 | -6.2% |
| Average Length of Stay | 4.72 | 5.02 | -5.9% | 4.33 | 9.2% | 4.69 | 5.01 | -6.5% | 4.95 | -5.3% |
| Case Mix Index | 1.1318 | | | 1.0483 | 8.0% | 1.2084 | | | 1.1393 | 6.1% |
| Commercial | | | | | | | | | | |
| Admissions | 337 | 297 | 13.5% | 265 | 27.2% | 3,080 | 3,344 | -7.9% | 3,186 | -3.3% |
| Patient Days | 1,747 | 1,306 | 33.8% | 1,121 | 55.8% | 14,689 | 14,697 | -0.1% | 13,946 | 5.3% |
| Average Length of Stay | 5.18 | 4.40 | 17.9% | 4.23 | 22.5% | 4.77 | 4.40 | 8.5% | 4.38 | 9.0% |
| Case Mix Index | 1.6433 | | | 1.5946 | 3.1% | 1.6760 | | | 1.4808 | 13.2% |
| Self Pay | | | | | | | | | | |
| Admissions | 222 | 254 | -12.6% | 237 | -6.3% | 2,465 | 2,860 | -13.8% | 2,737 | -9.9% |
| Patient Days | 1,341 | 1,170 | 14.6% | 1,207 | 11.1% | 12,876 | 13,167 | -2.2% | 12,698 | 1.4% |
| Average Length of Stay | 6.04 | 4.61 | 31.1% | 5.09 | 18.6% | 5.22 | 4.60 | 13.5% | 4.64 | 12.6% |
| Case Mix Index | 1.4824 | | | 1.6064 | -7.7% | 1.5428 | | | 1.4795 | 4.3% |
| All Other | | | | | | | | | | |
| Admissions | 26 | 26 | 0.0% | 27 | -3.7% | 297 | 290 | 2.4% | 280 | 6.1% |
| Patient Days | 168 | 132 | 27.3% | 133 | 26.3% | 1,676 | 1,486 | 12.8% | 1,431 | 17.1% |
| Average Length of Stay | 6.46 | 5.08 | 27.3% | 4.93 | 31.2% | 5.64 | 5.12 | 10.1% | 5.11 | 10.4% |
| Case Mix Index | 1.8928 | | | 1.6919 | 11.9% | 1.9564 | | | 1.8891 | 3.6% |
| Radiology | | | | | | | | | | |
| InPatient | 5,037 | 3,931 | 28.1% | 3,879 | 29.9% | 45,863 | 44,238 | 3.7% | 42,997 | 6.7% |
| OutPatient | 7,178 | 6,967 | 3.0% | 5,972 | 20.2% | 77,560 | 78,404 | -1.1% | 76,233 | 1.7% |
| Cath Lab | | | | | | | | | | |
| InPatient | 545 | 432 | 26.2% | 579 | -5.9% | 6,078 | 4,856 | 25.2% | 5,206 | 16.7% |
| OutPatient | 268 | 553 | -51.5% | 618 | -56.6% | 6,289 | 6,226 | 1.0% | 6,235 | 0.9% |
| Laboratory | | | | | | | | | | |
| InPatient | 89,350 | 55,913 | 59.8% | 50,018 | 78.6% | 832,583 | 629,261 | 32.3% | 707,168 | 17.7% |
| OutPatient | 58,776 | 56,395 | 4.2% | 42,108 | 39.6% | 599,125 | 634,663 | -5.6% | 608,263 | -1.5% |
| Other | | | | | | | | | | |
| Deliveries | 195 | 178 | 9.6% | 178 | 9.6% | 1,796 | 2,000 | -10.2% | 1,956 | -8.2% |
| Surgical Cases | | | | | | | | | | |
| InPatient | 228 | 259 | -12.0% | 212 | 7.5% | 2,463 | 2,911 | -15.4% | 2,622 | -6.1% |
| OutPatient | 347 | 500 | -30.6% | 450 | -22.9% | 5,124 | 5,629 | -9.0% | 4,782 | 7.2% |
| Total Surgical Cases | 575 | 759 | -24.2% | 662 | -13.1% | 7,587 | 8,540 | -11.2% | 7,404 | 2.5% |
| GI Procedures (Endo) | | | | | | | | | | |
| InPatient | 98 | 143 | -31.5% | 96 | 2.1% | 1,283 | 1,607 | -20.2% | 1,416 | -9.4% |
| OutPatient | 77 | 230 | -66.5% | 152 | -49.3% | 1,276 | 2,584 | -50.6% | 2,139 | -40.3% |
| Total GI Procedures | 175 | 373 | -53.1% | 248 | -29.4% | 2,559 | 4,191 | -38.9% | 3,555 | -28.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR-TO-DATE | | | | |
|-------------------------------------------------------------------|----------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|---------------|
| | ACTUAL | BUDGET | | PRIOR YEAR | | ACTUAL | BUDGET | | PRIOR YEAR | |
| | | AMOUNT | VAR.% | AMOUNT | VAR.% | | AMOUNT | VAR.% | AMOUNT | VAR.% |
| OutPatient (O/P) | | | | | | | | | | |
| Emergency Room Visits | 5,497 | 3,720 | 47.8% | 2,916 | 88.5% | 39,301 | 39,290 | 0.0% | 41,847 | -6.1% |
| Observation Days | 406 | 749 | -45.8% | 601 | -32.4% | 5,668 | 8,428 | -32.8% | 7,609 | -25.5% |
| Other O/P Occasions of Service | 23,538 | 17,648 | 33.4% | 16,090 | 46.3% | 199,564 | 198,604 | 0.5% | 192,914 | 3.4% |
| Total O/P Occasions of Svc. | 29,441 | 22,117 | 33.1% | 19,607 | 50.2% | 244,533 | 246,322 | -0.7% | 242,370 | 0.9% |
| Hospital Operations | | | | | | | | | | |
| Manhours Paid | 281,216 | 262,342 | 7.2% | 260,748 | 7.8% | 2,845,878 | 2,899,093 | -1.8% | 2,914,384 | -2.4% |
| FTE's | 1,587.5 | 1,481.0 | 7.2% | 1,472.0 | 7.8% | 1,486.7 | 1,514.5 | -1.8% | 1,517.9 | -2.1% |
| Adjusted Patient Days | 10,073 | 9,467 | 6.4% | 8,710 | 15.6% | 105,332 | 105,427 | -0.1% | 101,792 | 3.5% |
| Hours / Adjusted Patient Day | 27.92 | 27.71 | 0.7% | 29.93 | -6.7% | 27.02 | 27.50 | -1.7% | 28.63 | -5.6% |
| Occupancy - Actual Beds | 56.9% | 47.0% | 21.0% | 45.3% | 25.6% | 51.3% | 49.0% | 4.8% | 47.3% | 8.5% |
| FTE's / Adjusted Occupied Bed | 4.9 | 4.8 | 0.7% | 5.2 | -6.7% | 4.7 | 4.8 | -1.7% | 5.0 | -5.6% |
| InPatient Rehab Unit | | | | | | | | | | |
| Admissions | - | 30 | -100.0% | 43 | -100.0% | 56 | 343 | -83.7% | 396 | -85.9% |
| Patient Days | - | 405 | -100.0% | 625 | -100.0% | 880 | 4,561 | -80.7% | 5,324 | -83.5% |
| Average Length of Stay | - | 13.5 | -100.0% | 14.5 | -100.0% | 15.7 | 13.3 | 18.2% | 13.4 | 16.9% |
| Manhours Paid | - | 7,938 | -100.0% | 5,387 | -100.0% | 17,073 | 88,078 | -80.6% | 62,149 | -72.5% |
| FTE's | - | 44.8 | -100.0% | 30.4 | -100.0% | 8.9 | 46.0 | -80.6% | 32.4 | -72.4% |
| Center for Primary Care - Clements | | | | | | | | | | |
| Total Medical Visits | 905 | 985 | -8.1% | 1,354 | -33.2% | 14,322 | 11,090 | 29.1% | 10,236 | 39.9% |
| Manhours Paid | 2,297 | 3,374 | -31.9% | 3,666 | -37.3% | 33,267 | 37,196 | -10.6% | 31,790 | 4.6% |
| FTE's | 13.0 | 19.0 | -31.9% | 20.7 | -37.3% | 17.4 | 19.4 | -10.6% | 16.6 | 5.0% |
| Center for Primary Care - West University | | | | | | | | | | |
| Total Medical Visits | 185 | 430 | -57.0% | - | 0.0% | 2,125 | 4,840 | -56.1% | 5,107 | -58.4% |
| Manhours Paid | 682 | 1,384 | -50.7% | - | 0.0% | 5,153 | 15,260 | -66.2% | 13,716 | -62.4% |
| FTE's | 3.9 | 7.8 | -50.7% | - | 0.0% | 2.7 | 8.0 | -66.2% | 7.1 | -62.3% |
| Center for Primary Care - JBS | | | | | | | | | | |
| Total Medical Visits | 546 | - | 0.0% | - | 0.0% | 593 | - | 0.0% | - | 0.0% |
| Manhours Paid | 918 | - | 0.0% | - | 0.0% | 1,083 | - | 0.0% | - | 0.0% |
| FTE's | 5.2 | - | 0.0% | - | 0.0% | 0.6 | - | 0.0% | - | 0.0% |
| Total ECHD Operations | | | | | | | | | | |
| Total Admissions | 1,067 | 1,128 | -5.4% | 1,102 | -3.2% | 11,391 | 12,699 | -10.3% | 12,252 | -7.0% |
| Total Patient Days | 6,156 | 5,492 | 12.1% | 5,623 | 9.5% | 60,854 | 61,800 | -1.5% | 60,784 | 0.1% |
| Total Patient and Obs Days | 6,562 | 6,241 | 5.1% | 6,224 | 5.4% | 66,522 | 70,228 | -5.3% | 68,393 | -2.7% |
| Total FTE's | 1,609.5 | 1,552.6 | 3.7% | 1,523.1 | 5.7% | 1,516.2 | 1,587.9 | -4.5% | 1,574.0 | -3.7% |
| FTE's / Adjusted Occupied Bed | 5.0 | 4.7 | 5.2% | 4.8 | 2.8% | 4.8 | 4.7 | 1.0% | 4.7 | 0.3% |
| Total Adjusted Patient Days | 10,073 | 10,221 | -1.4% | 9,800 | 2.8% | 106,863 | 113,087 | -5.5% | 111,573 | -4.2% |
| Hours / Adjusted Patient Day | 28.30 | 26.91 | 5.2% | 27.53 | 2.8% | 27.16 | 26.88 | 1.0% | 27.09 | 0.3% |
| Outpatient Factor | 1.6363 | 1.8611 | -12.1% | 1.7428 | -6.1% | 1.7551 | 1.8557 | -5.4% | 1.8356 | -4.4% |
| Blended O/P Factor | 1.8126 | 2.0688 | -12.4% | 1.9938 | -9.1% | 1.9714 | 2.0689 | -4.7% | 2.0583 | -4.2% |
| Total Adjusted Admissions | 1,746 | 2,099 | -16.8% | 1,921 | -9.1% | 20,074 | 23,390 | -14.2% | 22,489 | -10.7% |
| Hours / Adjusted Admission | 163.30 | 131.01 | 24.6% | 140.48 | 16.2% | 144.59 | 129.95 | 11.3% | 134.38 | 7.6% |
| FTE's - Hospital Contract | 46.6 | 34.6 | 34.5% | 23.7 | 96.6% | 37.1 | 36.1 | 2.8% | 29.1 | 27.4% |
| FTE's - Mgmt Services | 61.5 | 50.4 | 22.0% | 44.4 | 38.4% | 54.0 | 50.4 | 7.1% | 53.3 | 1.2% |
| Total FTE's (including Contract) | 1,717.6 | 1,637.7 | 4.9% | 1,591.2 | 7.9% | 1,607.3 | 1,674.3 | -4.0% | 1,656.4 | -3.0% |
| Total FTE'S per Adjusted Occupied Bed (including Contract) | 5.3 | 5.0 | 6.4% | 5.0 | 5.0% | 5.0 | 5.0 | 1.6% | 5.0 | 1.0% |
| ProCare FTEs | 218.7 | 236.7 | -7.6% | 192.7 | 13.5% | 209.7 | 237.6 | -11.7% | 200.0 | 4.9% |
| Total System FTEs | 1,936.3 | 1,874.4 | 3.3% | 1,783.9 | 8.5% | 1,817.0 | 1,911.9 | -5.0% | 1,856.4 | -2.1% |
| Urgent Care Visits | | | | | | | | | | |
| JBS Clinic | 2,823 | 778 | 262.9% | 599 | 371.3% | 10,543 | 8,755 | 20.4% | 9,104 | 15.8% |
| West University | 2,567 | 436 | 488.8% | 402 | 538.6% | 11,195 | 4,909 | 128.1% | 5,662 | 97.7% |
| 42nd Street | 1,959 | 466 | 320.4% | 578 | 238.9% | 12,022 | 5,246 | 129.2% | 8,900 | 35.1% |
| Total Urgent Care Visits | 7,349 | 1,680 | 337.4% | 1,579 | 365.4% | 33,760 | 18,910 | 78.5% | 23,666 | 42.7% |
| Wal-Mart Clinic Visits | | | | | | | | | | |
| East Clinic | 694 | 581 | 19.4% | - | 0.0% | 2,557 | 4,767 | -46.4% | 2,480 | 3.1% |
| West Clinic | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 2,381 | -100.0% |
| Total Wal-Mart Visits | 694 | 581 | 19.4% | - | 0.0% | 2,557 | 4,767 | -46.4% | 4,861 | -47.4% |

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2021**

| | ECTOR COUNTY HOSPITAL DISTRICT | | |
|---------------------------------------------------|-----------------------------------------------|---------------------|-----------------------|
| | HOSPITAL | PRO CARE | |
| ASSETS | | | |
| CURRENT ASSETS: | | | |
| Cash and Cash Equivalents | \$ 69,580,146 | \$ 4,700 | \$ 69,584,846 |
| Investments | 63,838,356 | - | 63,838,356 |
| Patient Accounts Receivable - Gross | 231,551,659 | 24,819,158 | 256,370,817 |
| Less: 3rd Party Allowances | (145,261,925) | (4,519,277) | (149,781,202) |
| Bad Debt Allowance | (58,468,144) | (14,775,866) | (73,244,010) |
| Net Patient Accounts Receivable | 27,821,591 | 5,524,014 | 33,345,605 |
| Taxes Receivable | 7,294,105 | - | 7,294,105 |
| Accounts Receivable - Other | 5,806,301 | 387,036 | 6,193,337 |
| Inventories | 7,683,239 | 386,330 | 8,069,569 |
| Prepaid Expenses | 4,231,952 | 177,149 | 4,409,102 |
| Total Current Assets | 186,255,690 | 6,479,230 | 192,734,920 |
| CAPITAL ASSETS: | | | |
| Property and Equipment | 491,864,456 | 467,364 | 492,331,820 |
| Construction in Progress | 984,951 | - | 984,951 |
| | 492,849,407 | 467,364 | 493,316,771 |
| Less: Accumulated Depreciation and Amortization | (322,955,651) | (350,485) | (323,306,135) |
| Total Capital Assets | 169,893,757 | 116,879 | 170,010,636 |
| INTANGIBLE ASSETS / GOODWILL - NET | - | - | - |
| RESTRICTED ASSETS: | | | |
| Restricted Assets Held by Trustee | 4,896 | - | 4,896 |
| Restricted Assets Held in Endowment | 6,321,851 | - | 6,321,851 |
| Restricted TPC, LLC | 1,169,753 | - | 1,169,753 |
| Restricted MCH West Texas Services | 2,316,235 | - | 2,316,235 |
| Pension, Deferred Outflows of Resources | 27,236,303 | - | 27,236,303 |
| Assets whose use is Limited | - | 98,429 | 98,429 |
| TOTAL ASSETS | \$ 393,198,485 | \$ 6,694,538 | \$ 399,893,023 |
| LIABILITIES AND FUND BALANCE | | | |
| CURRENT LIABILITIES: | | | |
| Current Maturities of Long-Term Debt | \$ 2,459,294 | \$ - | \$ 2,459,294 |
| Self-Insurance Liability - Current Portion | 2,975,092 | - | 2,975,092 |
| Accounts Payable | 18,417,536 | 905,244 | 19,322,780 |
| A/R Credit Balances | 2,573,845 | - | 2,573,845 |
| Accrued Interest | 681,805 | - | 681,805 |
| Accrued Salaries and Wages | 7,865,275 | 4,326,956 | 12,192,231 |
| Accrued Compensated Absences | 4,136,632 | - | 4,136,632 |
| Due to Third Party Payors | 1,880,653 | - | 1,880,653 |
| Deferred Revenue | 2,183,740 | 1,495,169 | 3,678,910 |
| Total Current Liabilities | 43,173,873 | 6,727,369 | 49,901,242 |
| ACCRUED POST RETIREMENT BENEFITS | 85,579,946 | - | 85,579,946 |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,688,420 | - | 1,688,420 |
| LONG-TERM DEBT - Less Current Maturities | 91,929,380 | - | 91,929,380 |
| Total Liabilities | 222,371,619 | 6,727,369 | 229,098,988 |
| FUND BALANCE | 170,826,866 | (32,831) | 170,794,035 |
| TOTAL LIABILITIES AND FUND BALANCE | \$ 393,198,485 | \$ 6,694,538 | \$ 399,893,023 |

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2021**

| | CURRENT YEAR | PRIOR FISCAL YEAR END | | CURRENT YEAR CHANGE |
|---------------------------------------------------|-----------------------|-----------------------|---------------------|---------------------------|
| | | HOSPITAL AUDITED | PRO CARE AUDITED | |
| ASSETS | | | | |
| CURRENT ASSETS: | | | | |
| Cash and Cash Equivalents | \$ 69,584,846 | \$ 83,911,677 | \$ 4,650 | \$ (14,331,481) |
| Investments | 63,838,356 | 37,790,083 | - | 26,048,273 |
| Patient Accounts Receivable - Gross | 256,370,817 | 229,405,154 | 28,260,062 | (1,294,399) |
| Less: 3rd Party Allowances | (149,781,202) | (130,246,448) | (6,079,147) | (13,455,607) |
| Bad Debt Allowance | <u>(73,244,010)</u> | <u>(74,141,620)</u> | <u>(15,966,971)</u> | <u>16,864,581</u> |
| Net Patient Accounts Receivable | 33,345,605 | 25,017,086 | 6,213,943 | 2,114,576 |
| Taxes Receivable | 7,294,105 | 6,690,004 | - | 604,101 |
| Accounts Receivable - Other | 6,193,337 | 7,612,645 | 1,703,368 | (3,122,677) |
| Inventories | 8,069,569 | 7,585,878 | 398,279 | 85,412 |
| Prepaid Expenses | <u>4,409,102</u> | <u>2,891,777</u> | <u>202,921</u> | <u>1,314,403</u> |
| Total Current Assets | <u>192,734,920</u> | <u>171,499,152</u> | <u>8,523,161</u> | <u>12,712,607</u> |
| CAPITAL ASSETS: | | | | |
| Property and Equipment | 492,331,820 | 480,276,838 | 467,364 | 11,587,618 |
| Construction in Progress | <u>984,951</u> | <u>4,122,443</u> | <u>-</u> | <u>(3,137,491)</u> |
| | 493,316,771 | 484,399,281 | 467,364 | 8,450,126 |
| Less: Accumulated Depreciation and Amortization | <u>(323,306,135)</u> | <u>(307,901,871)</u> | <u>(331,334)</u> | <u>(15,072,931)</u> |
| Total Capital Assets | <u>170,010,636</u> | <u>176,497,410</u> | <u>136,030</u> | <u>(6,622,804)</u> |
| INTANGIBLE ASSETS / GOODWILL - NET | - | - | - | - |
| RESTRICTED ASSETS: | | | | |
| Restricted Assets Held by Trustee | 4,896 | 2,370,723 | - | (2,365,827) |
| Restricted Assets Held in Endowment | 6,321,851 | 6,375,569 | - | (53,718) |
| Restricted TPC, LLC | 1,169,753 | 593,971 | - | 575,782 |
| Restricted MCH West Texas Services | 2,316,235 | 2,255,728 | - | 60,507 |
| Pension, Deferred Outflows of Resources | 27,236,303 | 6,438,549 | - | 20,797,754 |
| Assets whose use is Limited | <u>98,429</u> | <u>-</u> | <u>69,426</u> | <u>29,003</u> |
| TOTAL ASSETS | <u>\$ 399,893,023</u> | <u>\$ 366,031,101</u> | <u>\$ 8,728,617</u> | <u>\$ 25,133,304</u> |
| LIABILITIES AND FUND BALANCE | | | | |
| CURRENT LIABILITIES: | | | | |
| Current Maturities of Long-Term Debt | \$ 2,459,294 | \$ 2,035,380 | \$ - | \$ 423,914 |
| Self-Insurance Liability - Current Portion | 2,975,092 | 2,975,092 | - | - |
| Accounts Payable | 19,322,780 | 24,244,787 | 3,024,149 | (7,946,155) |
| A/R Credit Balances | 2,573,845 | 4,064,002 | - | (1,490,157) |
| Accrued Interest | 681,805 | 32,015 | - | 649,790 |
| Accrued Salaries and Wages | 12,192,231 | 3,550,931 | 4,346,323 | 4,294,978 |
| Accrued Compensated Absences | 4,136,632 | 4,182,624 | - | (45,992) |
| Due to Third Party Payors | 1,880,653 | 1,880,653 | - | - |
| Deferred Revenue | <u>3,678,910</u> | <u>1,970,161</u> | <u>1,390,977</u> | <u>317,772</u> |
| Total Current Liabilities | <u>49,901,242</u> | <u>44,935,644</u> | <u>8,761,448</u> | <u>(3,795,850)</u> |
| ACCRUED POST RETIREMENT BENEFITS | 85,579,946 | 57,229,923 | - | 28,350,023 |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,688,420 | 1,688,420 | - | - |
| LONG-TERM DEBT - Less Current Maturities | 91,929,380 | 91,045,386 | - | 883,994 |
| Total Liabilities | <u>229,098,988</u> | <u>194,899,372</u> | <u>8,761,448</u> | <u>25,438,167</u> |
| FUND BALANCE | <u>170,794,035</u> | <u>171,131,729</u> | <u>(32,831)</u> | <u>(304,863)</u> |
| TOTAL LIABILITIES AND FUND BALANCE | <u>\$ 399,893,023</u> | <u>\$ 366,031,101</u> | <u>\$ 8,728,618</u> | <u>\$ 25,133,304</u> |

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------------------------|-----------------------|-----------------------|---------------|-----------------------|-----------------|-------------------------|-------------------------|---------------|-------------------------|-----------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Inpatient Revenue | \$ 65,771,143 | \$ 50,287,217 | 30.8% | \$ 50,220,601 | 31.0% | \$ 602,071,344 | \$ 565,961,785 | 6.4% | \$ 538,942,863 | 11.7% |
| Outpatient Revenue | 53,448,828 | 54,221,989 | -1.4% | 49,910,843 | 7.1% | 584,825,170 | 604,935,137 | -3.3% | 570,368,503 | 2.5% |
| TOTAL PATIENT REVENUE | \$ 119,219,971 | \$ 104,509,206 | 14.1% | \$ 100,131,444 | 19.1% | \$ 1,186,896,514 | \$ 1,170,896,922 | 1.4% | \$ 1,109,311,366 | 7.0% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 72,358,634 | \$ 60,731,656 | 19.1% | \$ 61,757,274 | 17.2% | \$ 729,243,726 | \$ 678,449,254 | 7.5% | \$ 650,100,399 | 12.2% |
| Policy Adjustments | 126,362 | 1,319,139 | -90.4% | 2,140,949 | -94.1% | 18,647,375 | 14,500,095 | 28.6% | 15,280,239 | 22.0% |
| Uninsured Discount | 15,072,179 | 13,295,149 | 13.4% | 8,677,509 | 73.7% | 115,403,987 | 148,562,442 | -22.3% | 137,271,987 | -15.9% |
| Indigent | 990,356 | 1,324,794 | -25.2% | 1,421,129 | -30.3% | 18,416,666 | 14,818,294 | 24.3% | 14,162,830 | 30.0% |
| Provision for Bad Debts | 5,763,702 | 6,771,562 | -14.9% | 6,684,582 | -13.8% | 63,562,596 | 77,711,705 | -18.2% | 73,072,901 | -13.0% |
| TOTAL REVENUE DEDUCTIONS | \$ 94,311,233 | \$ 83,442,300 | 13.0% | \$ 80,681,444 | 16.9% | \$ 945,274,350 | \$ 934,041,790 | 1.2% | \$ 889,888,357 | 6.2% |
| | 79.11% | 79.84% | | 80.58% | | 79.64% | 79.77% | | 80.22% | |
| <u>OTHER PATIENT REVENUE</u> | | | | | | | | | | |
| Medicaid Supplemental Payments | \$ 2,241,647 | \$ 1,752,244 | 27.9% | \$ 225,341 | 894.8% | \$ 20,183,886 | 19,274,684 | 4.7% | \$ 21,216,465 | -4.9% |
| DSRIP | 4,943,583 | 547,173 | 803.5% | 4,047,243 | 22.1% | 13,202,284 | 6,018,903 | 119.3% | 8,841,833 | 49.3% |
| TOTAL OTHER PATIENT REVENUE | \$ 7,185,230 | \$ 2,299,417 | 212.5% | \$ 4,272,583 | 68.2% | \$ 33,386,170 | \$ 25,293,587 | 32.0% | \$ 30,058,298 | 11.1% |
| NET PATIENT REVENUE | \$ 32,093,968 | \$ 23,366,323 | 37.4% | \$ 23,722,583 | 35.3% | \$ 275,008,334 | \$ 262,148,719 | 4.9% | \$ 249,481,307 | 10.2% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| Tax Revenue | \$ 5,463,088 | \$ 5,349,423 | 2.1% | \$ 4,612,857 | 18.4% | \$ 58,802,626 | \$ 57,773,721 | 1.8% | \$ 54,530,514 | 7.8% |
| Other Revenue | 781,639 | 842,674 | -7.2% | 834,451 | -6.3% | 9,922,241 | 9,286,789 | 6.8% | 9,298,477 | 6.7% |
| TOTAL OTHER REVENUE | \$ 6,244,727 | \$ 6,192,097 | 0.8% | \$ 5,447,308 | 14.6% | \$ 68,724,867 | \$ 67,060,510 | 2.5% | \$ 63,828,991 | 7.7% |
| NET OPERATING REVENUE | \$ 38,338,695 | \$ 29,558,420 | 29.7% | \$ 29,169,891 | 31.4% | \$ 343,733,201 | \$ 329,209,229 | 4.4% | \$ 313,310,298 | 9.7% |
| <u>OPERATING EXPENSES</u> | | | | | | | | | | |
| Salaries and Wages | \$ 14,350,788 | \$ 12,766,111 | 12.4% | \$ 12,547,133 | 14.4% | \$ 142,676,746 | \$ 142,258,985 | 0.3% | \$ 141,736,556 | 0.7% |
| Benefits | 3,150,318 | 2,675,645 | 17.7% | 1,684,627 | 87.0% | 31,555,392 | 29,104,037 | 8.4% | 28,204,250 | 11.9% |
| Temporary Labor | 1,020,635 | 654,413 | 56.0% | 525,357 | 94.3% | 9,801,299 | 7,294,877 | 34.4% | 8,804,501 | 11.3% |
| Physician Fees | 1,519,913 | 1,205,671 | 26.1% | 1,412,540 | 7.6% | 15,557,962 | 14,154,311 | 9.9% | 16,232,606 | -4.2% |
| Texas Tech Support | 843,279 | 820,236 | 2.8% | 1,058,412 | -20.3% | 9,396,088 | 9,022,596 | 4.1% | 11,294,322 | -16.8% |
| Purchased Services | 4,331,784 | 3,805,295 | 13.8% | 4,159,222 | 4.1% | 44,137,366 | 41,581,573 | 6.1% | 50,667,656 | -12.9% |
| Supplies | 5,904,378 | 4,785,646 | 23.4% | 4,792,860 | 23.2% | 55,467,079 | 54,085,437 | 2.6% | 50,402,887 | 10.0% |
| Utilities | 372,377 | 332,021 | 12.2% | 334,890 | 11.2% | 3,507,424 | 3,652,231 | -4.0% | 3,580,178 | -2.0% |
| Repairs and Maintenance | 735,047 | 734,156 | 0.1% | 611,946 | 20.1% | 8,371,667 | 8,088,418 | 3.5% | 7,517,413 | 11.4% |
| Leases and Rent | 180,353 | 158,744 | 13.6% | 139,633 | 29.2% | 1,786,187 | 1,746,184 | 2.3% | 1,632,433 | 9.4% |
| Insurance | 151,536 | 155,616 | -2.6% | 130,858 | 15.8% | 1,665,467 | 1,709,978 | -2.6% | 1,620,254 | 2.8% |
| Interest Expense | 107,637 | 150,449 | -28.5% | 242,143 | -55.5% | 1,183,047 | 1,654,939 | -28.5% | 2,719,609 | -56.5% |
| ECHDA | 304,489 | 317,389 | -4.1% | 141,300 | 115.5% | 2,561,243 | 3,491,279 | -26.6% | 3,006,629 | -14.8% |
| Other Expense | 154,675 | 133,852 | 15.6% | 113,357 | 36.4% | 1,555,412 | 2,020,689 | -23.0% | 1,499,132 | 3.8% |
| TOTAL OPERATING EXPENSES | \$ 33,127,207 | \$ 28,695,244 | 15.4% | \$ 27,894,278 | 18.8% | \$ 329,222,378 | \$ 319,865,534 | 2.9% | \$ 328,918,427 | 0.1% |
| Depreciation/Amortization | \$ 1,648,284 | \$ 1,617,849 | 1.9% | \$ 1,568,658 | 5.1% | \$ 17,556,847 | \$ 17,514,674 | 0.2% | \$ 16,998,461 | 3.3% |
| (Gain) Loss on Sale of Assets | - | - | 0.0% | - | 0.0% | 8,173 | - | 0.0% | 7,905 | 3.4% |
| TOTAL OPERATING COSTS | \$ 34,775,492 | \$ 30,313,093 | 14.7% | \$ 29,462,935 | 18.0% | \$ 346,787,399 | \$ 337,380,208 | 2.8% | \$ 345,924,793 | 0.2% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ 3,563,204 | \$ (754,673) | 572.2% | \$ (293,044) | 1315.9% | \$ (3,054,198) | \$ (8,170,979) | -62.6% | \$ (32,614,495) | -90.6% |
| Operating Margin | 9.29% | -2.55% | -464.0% | -1.00% | -1025.1% | -0.89% | -2.48% | -64.2% | -10.41% | -91.5% |
| <u>NONOPERATING REVENUE/EXPENSE</u> | | | | | | | | | | |
| Interest Income | \$ 515 | \$ 33,519 | -98.5% | \$ 85,645 | -99.4% | \$ 48,221 | \$ 368,709 | -86.9% | \$ 728,517 | -93.4% |
| Tobacco Settlement | - | - | 0.0% | - | 0.0% | 1,171,633 | 1,206,091 | -2.9% | 1,274,529 | -8.1% |
| Trauma Funds | - | - | 0.0% | 8,957 | -100.0% | - | - | 0.0% | 8,957 | 0.0% |
| Donations | (3,000) | 21,084 | -114.2% | - | - | 138,275 | 231,924 | -40.4% | 253,000 | -45.3% |
| COVID-19 Stimulus | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 25,869,749 | -100.0% |
| Underwriter Discount & Bond Costs | - | - | 0.0% | - | 0.0% | - | - | 0.0% | - | 0.0% |
| Build America Bonds Subsidy | - | - | 0.0% | 79,530 | -100.0% | - | - | 0.0% | 872,245 | -100.0% |
| CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY | \$ 3,560,718 | \$ (700,070) | 608.6% | \$ (118,913) | 3094.4% | \$ (1,696,070) | \$ (6,364,255) | 73.4% | \$ (3,607,498) | 53.0% |
| Unrealized Gain/(Loss) on Investments | \$ (3,545) | \$ 14,285 | 0.0% | \$ (16,129) | -78.0% | \$ (42,760) | \$ 157,135 | 0.0% | \$ 86,157 | -149.6% |
| Investment in Subsidiaries | 2,534 | 1,613 | 57.1% | 4,556 | -44.4% | 1,433,966 | 770,331 | 86.1% | 838,875 | 70.9% |
| CHANGE IN NET POSITION | \$ 3,559,707 | \$ (684,172) | 620.3% | \$ (130,486) | 2828.0% | \$ (304,863) | \$ (5,436,789) | 94.4% | \$ (2,682,466) | 88.6% |

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-----------------------------------------------------------|-----------------------|----------------------|---------------|----------------------|----------------|-------------------------|-------------------------|--------------|------------------------|----------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| PATIENT REVENUE | | | | | | | | | | |
| Inpatient Revenue | \$ 65,771,143 | \$ 50,287,217 | 30.8% | \$ 50,220,601 | 31.0% | \$ 602,071,344 | \$ 565,961,785 | 6.4% | \$ 538,942,863 | 11.7% |
| Outpatient Revenue | 41,852,891 | 43,236,423 | -3.2% | 37,303,561 | 12.2% | 454,609,773 | 484,308,995 | -6.1% | 450,317,967 | 1.0% |
| TOTAL PATIENT REVENUE | \$ 107,624,034 | \$ 93,523,640 | 15.1% | \$ 87,524,161 | 23.0% | \$ 1,056,681,117 | \$ 1,050,270,780 | 0.6% | \$ 989,260,830 | 6.8% |
| DEDUCTIONS FROM REVENUE | | | | | | | | | | |
| Contractual Adjustments | \$ 65,838,794 | \$ 56,242,643 | 17.1% | \$ 55,185,773 | 19.3% | \$ 665,512,020 | \$ 629,221,703 | 5.8% | \$ 595,417,689 | 11.8% |
| Policy Adjustments | (335,017) | 134,410 | -349.2% | 75,141 | -545.9% | 7,384,546 | 1,503,542 | 391.1% | 1,366,062 | 440.6% |
| Uninsured Discount | 14,865,287 | 12,581,150 | 18.2% | 8,025,882 | 85.2% | 108,522,147 | 140,730,209 | -22.9% | 129,767,191 | -16.4% |
| Indigent Care | 997,948 | 1,300,126 | -23.2% | 1,413,652 | -29.4% | 18,257,557 | 14,546,946 | 25.5% | 13,900,825 | 31.3% |
| Provision for Bad Debts | 5,151,724 | 5,733,661 | -10.1% | 6,430,437 | -19.9% | 53,142,608 | 66,329,750 | -19.9% | 63,526,313 | -16.3% |
| TOTAL REVENUE DEDUCTIONS | \$ 86,518,736 | \$ 75,991,990 | 13.9% | \$ 71,130,886 | 21.6% | \$ 852,818,877 | \$ 852,332,150 | 0.1% | \$ 803,978,080 | 6.1% |
| | 80.39% | 81.25% | | 81.27% | | 80.71% | 81.15% | | 81.27% | |
| OTHER PATIENT REVENUE | | | | | | | | | | |
| Medicaid Supplemental Payments | \$ 2,241,647 | \$ 1,752,244 | 27.9% | \$ 225,341 | 894.8% | \$ 20,183,886 | \$ 19,274,684 | 4.7% | \$ 21,216,465 | -4.9% |
| DSRIP | 4,943,583 | 547,173 | 803.5% | 4,047,243 | 22.1% | 13,202,284 | 6,018,903 | 119.3% | 8,841,833 | 49.3% |
| TOTAL OTHER PATIENT REVENUE | \$ 7,185,230 | \$ 2,299,417 | 212.5% | \$ 4,272,583 | 68.2% | \$ 33,386,170 | \$ 25,293,587 | 32.0% | \$ 30,058,298 | 11.1% |
| NET PATIENT REVENUE | \$ 28,290,528 | \$ 19,831,067 | 42.7% | \$ 20,665,859 | 36.9% | \$ 237,248,411 | \$ 223,232,217 | 6.3% | \$ 215,341,048 | 10.2% |
| OTHER REVENUE | | | | | | | | | | |
| Tax Revenue | \$ 5,463,088 | \$ 5,349,423 | 2.1% | \$ 4,612,857 | 18.4% | \$ 58,802,626 | \$ 57,773,721 | 1.8% | \$ 54,530,514 | 7.8% |
| Other Revenue | 614,771 | 610,063 | 0.8% | 627,595 | -2.0% | 7,706,081 | 6,731,748 | 14.5% | 6,949,206 | 10.9% |
| TOTAL OTHER REVENUE | \$ 6,077,858 | \$ 5,959,486 | 2.0% | \$ 5,240,452 | 16.0% | \$ 66,508,707 | \$ 64,505,469 | 3.1% | \$ 61,479,720 | 8.2% |
| NET OPERATING REVENUE | \$ 34,368,387 | \$ 25,790,553 | 33.3% | \$ 25,906,311 | 32.7% | \$ 303,757,118 | \$ 287,737,686 | 5.6% | \$ 276,820,768 | 9.7% |
| OPERATING EXPENSE | | | | | | | | | | |
| Salaries and Wages | \$ 10,128,144 | \$ 8,701,009 | 16.4% | \$ 8,887,336 | 14.0% | \$ 99,106,103 | \$ 97,853,801 | 1.3% | \$ 100,976,777 | -1.9% |
| Benefits | 2,778,739 | 2,287,020 | 21.5% | 1,381,092 | 101.2% | 27,114,479 | 24,825,803 | 9.2% | 24,179,647 | 12.1% |
| Temporary Labor | 845,185 | 438,746 | 92.6% | 364,635 | 131.8% | 7,359,351 | 4,922,540 | 49.5% | 4,463,482 | 64.9% |
| Physician Fees | 1,326,458 | 1,060,530 | 25.1% | 1,321,660 | 0.4% | 14,050,347 | 12,557,760 | 11.9% | 14,439,193 | -2.7% |
| Texas Tech Support | 843,279 | 820,236 | 2.8% | 1,058,412 | -20.3% | 9,396,088 | 9,022,596 | 4.1% | 11,294,322 | -16.8% |
| Purchased Services | 4,305,783 | 3,813,317 | 12.9% | 4,143,450 | 3.9% | 44,358,374 | 41,652,664 | 6.5% | 49,310,841 | -10.0% |
| Supplies | 5,783,889 | 4,635,428 | 24.8% | 4,675,936 | 23.7% | 54,163,003 | 52,499,693 | 3.2% | 49,015,851 | 10.5% |
| Utilities | 372,262 | 331,206 | 12.4% | 334,183 | 11.4% | 3,500,244 | 3,643,266 | -3.9% | 3,558,123 | -1.6% |
| Repairs and Maintenance | 735,047 | 733,989 | 0.1% | 611,946 | 20.1% | 8,370,791 | 8,080,931 | 3.6% | 7,515,864 | 11.4% |
| Leases and Rentals | 27,915 | (7,258) | -484.6% | (26,476) | -205.4% | (25,709) | (79,838) | -67.8% | (209,590) | -87.7% |
| Insurance | 104,217 | 109,297 | -4.6% | 101,391 | 2.8% | 1,134,738 | 1,202,267 | -5.6% | 1,109,076 | 2.3% |
| Interest Expense | 107,637 | 150,449 | -28.5% | 242,143 | -55.5% | 1,183,047 | 1,654,939 | -28.5% | 2,719,609 | -56.5% |
| ECHDA | 304,489 | 317,389 | -4.1% | 141,300 | 115.5% | 2,561,243 | 3,491,279 | -26.6% | 3,006,629 | -14.8% |
| Other Expense | 74,663 | 68,079 | 9.7% | 61,108 | 22.2% | 867,242 | 1,244,920 | -30.3% | 865,410 | 0.2% |
| TOTAL OPERATING EXPENSES | \$ 27,737,706 | \$ 23,459,437 | 18.2% | \$ 23,298,116 | 19.1% | \$ 273,139,339 | \$ 262,572,621 | 4.0% | \$ 272,245,234 | 0.3% |
| Depreciation/Amortization | \$ 1,641,966 | \$ 1,610,364 | 2.0% | \$ 1,560,363 | 5.2% | \$ 17,482,788 | \$ 17,432,339 | 0.3% | \$ 16,847,639 | 3.8% |
| (Gain)/Loss on Disposal of Assets | - | - | 0.0% | - | 0.0% | 8,173 | - | 100.0% | 1,772 | 361.1% |
| TOTAL OPERATING COSTS | \$ 29,379,672 | \$ 25,069,801 | 17.2% | \$ 24,858,479 | 18.2% | \$ 290,630,300 | \$ 280,004,960 | 3.8% | \$ 289,094,645 | 0.5% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ 4,988,714 | \$ 720,752 | 592.2% | \$ 1,047,831 | -376.1% | \$ 13,126,818 | \$ 7,732,726 | 69.8% | \$ (12,273,877) | -206.9% |
| Operating Margin | 14.52% | 2.79% | 419.4% | 4.04% | 258.9% | 4.32% | 2.69% | 60.8% | -4.43% | -197.5% |
| NONOPERATING REVENUE/EXPENSE | | | | | | | | | | |
| Interest Income | \$ 515 | \$ 33,519 | -98.5% | \$ 85,645 | -99.4% | \$ 48,221 | \$ 368,709 | -86.9% | \$ 728,517 | -93.4% |
| Tobacco Settlement | - | - | 0.0% | - | 0.0% | 1,171,633 | 1,206,091 | -2.9% | 1,274,529 | -8.1% |
| Trauma Funds | - | - | 0.0% | 8,957 | -100.0% | - | 0.0% | 8,957 | -100.0% | |
| Donations | (3,000) | 21,084 | -114.2% | - | 0.0% | 138,275 | 231,924 | -40.4% | 253,000 | -45.3% |
| COVID-19 Stimulus | - | - | 0.0% | - | 0.0% | - | - | - | 24,711,430 | -100.0% |
| Underwriter Discount & Bond Costs | - | - | 0.0% | - | 0.0% | - | - | - | - | 0.0% |
| Build America Bonds Subsidy | - | - | - | 79,530 | -100.0% | - | - | - | 872,245 | -100.0% |
| CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION | \$ 4,986,229 | \$ 775,355 | 543.1% | \$ 1,221,964 | 308.1% | \$ 14,484,946 | \$ 9,539,450 | 51.8% | \$ 15,574,800 | -7.0% |
| Procure Capital Contribution | (1,425,511) | (1,475,425) | -3.4% | (1,340,876) | 6.3% | (16,181,016) | (15,903,705) | 1.7% | (19,182,298) | -15.6% |
| CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY | \$ 3,560,718 | \$ (700,070) | 608.6% | \$ (118,913) | 3094.4% | \$ (1,696,069) | \$ (6,364,255) | 73.4% | \$ (3,607,497) | 53.0% |
| Unrealized Gain/(Loss) on Investments | \$ (3,545) | \$ 14,285 | -124.8% | \$ (16,129) | -78.0% | \$ (42,760) | \$ 157,135 | -127.2% | \$ 86,157 | -149.6% |
| Investment in Subsidiaries | 2,534 | 1,613 | 57.1% | 4,556 | -44.4% | 1,433,966 | 770,331 | 86.1% | 838,875 | 70.9% |
| CHANGE IN NET POSITION | \$ 3,559,707 | \$ (684,172) | 620.3% | \$ (130,486) | 2828.0% | \$ (304,863) | \$ (5,436,789) | 94.4% | \$ (2,682,465) | 88.6% |

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|----------------|----------------|------------|----------------|--------------|-----------------|-----------------|------------|-----------------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| PATIENT REVENUE | | | | | | | | | | |
| Outpatient Revenue | \$ 11,595,937 | \$ 10,985,566 | 5.6% | \$ 12,607,282 | -8.0% | \$ 130,215,397 | \$ 120,626,142 | 7.9% | \$ 120,050,536 | 8.5% |
| TOTAL PATIENT REVENUE | \$ 11,595,937 | \$ 10,985,566 | 5.6% | \$ 12,607,282 | -8.0% | \$ 130,215,397 | \$ 120,626,142 | 7.9% | \$ 120,050,536 | 8.5% |
| DEDUCTIONS FROM REVENUE | | | | | | | | | | |
| Contractual Adjustments | \$ 6,519,841 | \$ 4,489,013 | 45.2% | \$ 6,571,501 | -0.8% | \$ 63,731,706 | \$ 49,227,551 | 29.5% | \$ 54,682,710 | 16.5% |
| Policy Adjustments | 461,379 | 1,184,729 | -61.1% | 2,065,808 | -77.7% | 11,262,830 | 12,996,553 | -13.3% | 13,914,178 | -19.1% |
| Uninsured Discount | 206,892 | 713,999 | -71.0% | 651,627 | -68.2% | 6,881,840 | 7,832,233 | -12.1% | 7,504,796 | -8.3% |
| Indigent | (7,592) | 24,668 | -130.8% | 7,477 | -201.5% | 159,110 | 271,348 | -41.4% | 262,006 | -39.3% |
| Provision for Bad Debts | 611,978 | 1,037,901 | -41.0% | 254,145 | 140.8% | 10,419,988 | 11,381,955 | -8.5% | 9,546,588 | 9.1% |
| TOTAL REVENUE DEDUCTIONS | \$ 7,792,497 | \$ 7,450,310 | 4.6% | \$ 9,550,558 | -18.4% | \$ 92,455,473 | \$ 81,709,640 | 13.2% | \$ 85,910,277 | 7.6% |
| | 67.20% | 67.82% | | 75.75% | | 71.00% | 67.74% | | 71.56% | |
| NET PATIENT REVENUE | \$ 3,803,440 | \$ 3,535,256 | 7.6% | \$ 3,056,724 | 24.4% | \$ 37,759,924 | \$ 38,916,502 | -3.0% | \$ 34,140,259 | 10.6% |
| | | | | | | 29.0% | | | | |
| OTHER REVENUE | | | | | | | | | | |
| Other Income | \$ 166,868 | \$ 232,611 | -28.3% | \$ 206,856 | -19.3% | \$ 2,216,160 | \$ 2,555,041 | -13.3% | \$ 2,349,271 | -5.7% |
| TOTAL OTHER REVENUE | \$ 166,868 | \$ 232,611 | -28.3% | \$ 206,856 | -19.3% | \$ 2,216,160 | \$ 2,555,041 | -13.3% | \$ 2,349,271 | -5.7% |
| NET OPERATING REVENUE | \$ 3,970,308 | \$ 3,767,867 | 5.4% | \$ 3,263,580 | 21.7% | \$ 39,976,083 | \$ 41,471,543 | -3.6% | \$ 36,489,530 | 9.6% |
| OPERATING EXPENSE | | | | | | | | | | |
| Salaries and Wages | \$ 4,222,644 | \$ 4,065,102 | 3.9% | \$ 3,659,797 | 15.4% | \$ 43,570,643 | \$ 44,405,184 | -1.9% | \$ 40,759,778 | 6.9% |
| Benefits | 371,579 | 388,625 | -4.4% | 303,535 | 22.4% | 4,440,913 | 4,278,234 | 3.8% | 4,024,603 | 10.3% |
| Temporary Labor | 175,450 | 215,667 | -18.6% | 160,723 | 9.2% | 2,441,948 | 2,372,337 | 2.9% | 4,341,019 | -43.7% |
| Physician Fees | 193,455 | 145,141 | 33.3% | 90,880 | 112.9% | 1,507,615 | 1,596,551 | -5.6% | 1,793,413 | -15.9% |
| Purchased Services | 26,001 | (8,022) | -424.1% | 15,771 | 64.9% | (221,008) | (71,091) | 210.9% | 1,356,815 | -116.3% |
| Supplies | 120,488 | 150,218 | -19.8% | 116,925 | 3.0% | 1,304,076 | 1,585,744 | -17.8% | 1,387,036 | -6.0% |
| Utilities | 115 | 815 | -85.9% | 707 | -83.8% | 7,181 | 8,965 | -19.9% | 22,055 | -67.4% |
| Repairs and Maintenance | - | 167 | -100.0% | 0 | -100.0% | 876 | 7,487 | -88.3% | 1,550 | -43.5% |
| Leases and Rentals | 152,439 | 166,002 | -8.2% | 166,109 | -8.2% | 1,811,896 | 1,826,022 | -0.8% | 1,842,023 | -1.6% |
| Insurance | 47,319 | 46,319 | 2.2% | 29,467 | 60.6% | 530,729 | 507,711 | 4.5% | 511,177 | 3.8% |
| Other Expense | 80,012 | 65,773 | 21.6% | 52,249 | 53.1% | 688,170 | 775,769 | -11.3% | 633,722 | 8.6% |
| TOTAL OPERATING EXPENSES | \$ 5,389,501 | \$ 5,235,807 | 2.9% | \$ 4,596,162 | 17.3% | \$ 56,083,039 | \$ 57,292,913 | -2.1% | \$ 56,673,193 | -1.0% |
| Depreciation/Amortization | \$ 6,318 | \$ 7,485 | -15.6% | \$ 8,294 | -23.8% | \$ 74,060 | \$ 82,335 | -10.1% | \$ 150,823 | -50.9% |
| (Gain)/Loss on Sale of Assets | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 6,132 | 0.0% |
| TOTAL OPERATING COSTS | \$ 5,395,819 | \$ 5,243,292 | 2.9% | \$ 4,604,456 | 17.2% | \$ 56,157,099 | \$ 57,375,248 | -2.1% | \$ 56,830,148 | -1.2% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (1,425,511) | \$ (1,475,425) | 3.4% | \$ (1,340,876) | 6.3% | \$ (16,181,016) | \$ (15,903,705) | -1.7% | \$ (20,340,618) | 20.4% |
| Operating Margin | -35.90% | -39.16% | -8.3% | -41.09% | -12.6% | -40.48% | -38.35% | 5.5% | -55.74% | -27.4% |
| COVID-19 Stimulus | \$ - | \$ - | | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ 1,158,320 | 0.0% |
| MCH Contribution | \$ 1,425,511 | \$ 1,475,425 | -3.4% | \$ 1,340,876 | 6.3% | \$ 16,181,016 | \$ 15,903,705 | 1.7% | \$ 19,182,298 | -15.6% |
| CAPITAL CONTRIBUTION | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |

MONTHLY STATISTICAL REPORT

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------|---------------|--------|---------|--------|---------|--------------|---------|---------|---------|--------|
| | | | | | | | | | | |
| Total Office Visits | 10,183 | 10,243 | -0.59% | 8,662 | 17.56% | 94,757 | 105,202 | -9.93% | 96,736 | -2.05% |
| Total Hospital Visits | 5,898 | 4,889 | 20.64% | 5,043 | 16.95% | 60,284 | 55,494 | 8.63% | 54,943 | 9.72% |
| Total Procedures | 11,803 | 12,039 | -1.96% | 11,231 | 5.09% | 131,030 | 130,137 | 0.69% | 117,848 | 11.19% |
| Total Surgeries | 664 | 864 | -23.15% | 757 | -12.29% | 7,720 | 9,487 | -18.63% | 8,340 | -7.43% |
| Total Provider FTE's | 94.8 | 95.0 | -0.18% | 91.4 | 3.65% | 92.2 | 94.7 | -2.64% | 85.6 | 7.77% |
| Total Staff FTE's | 110.1 | 129.0 | -14.62% | 88.9 | 23.97% | 105.0 | 129.9 | -19.20% | 102.1 | 2.75% |
| Total Administrative FTE's | 13.8 | 12.8 | 7.92% | 12.4 | 11.12% | 12.6 | 13.0 | -3.25% | 12.3 | 2.48% |
| Total FTE's | 218.7 | 236.7 | -7.61% | 192.7 | 13.50% | 209.7 | 237.6 | -11.72% | 200.0 | 4.88% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|---------------|-------------|------------|--------------|--------------|----------------|--------------|------------|--------------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| PATIENT REVENUE | | | | | | | | | | |
| Outpatient Revenue | \$ 321,983 | \$ 340,342 | -5.4% | \$ 466,891 | -31.0% | \$ 4,865,739 | \$ 3,831,871 | 27.0% | \$ 3,528,700 | 37.9% |
| TOTAL PATIENT REVENUE | \$ 321,983 | \$ 340,342 | -5.4% | \$ 466,891 | -31.0% | \$ 4,865,739 | \$ 3,831,871 | 27.0% | \$ 3,528,700 | 37.9% |
| DEDUCTIONS FROM REVENUE | | | | | | | | | | |
| Contractual Adjustments | \$ 201,186 | \$ 113,777 | 76.8% | \$ 239,511 | -16.0% | \$ 2,664,815 | \$ 1,281,007 | 108.0% | \$ 1,222,448 | 118.0% |
| Self Pay Adjustments | 57,456 | 30,341 | 89.4% | 95,163 | -39.6% | 670,317 | 341,601 | 96.2% | 357,289 | 87.6% |
| Bad Debts | (16,693) | 53,367 | -131.3% | 6,197 | -369.4% | 262,113 | 600,850 | -56.4% | 638,749 | -59.0% |
| TOTAL REVENUE DEDUCTIONS | \$ 241,950 | \$ 197,485 | 22.5% | \$ 340,871 | -29.0% | \$ 3,597,245 | \$ 2,223,458 | 61.8% | \$ 2,218,486 | 62.1% |
| | 75.1% | 58.0% | | 73.0% | | 73.9% | 58.0% | | 62.9% | |
| NET PATIENT REVENUE | \$ 80,032 | \$ 142,857 | -44.0% | \$ 126,020 | -36.5% | \$ 1,268,494 | \$ 1,608,413 | -21.1% | \$ 1,310,215 | -3.2% |
| OTHER REVENUE | | | | | | | | | | |
| FHC Other Revenue | \$ 35,888 | \$ 26,697 | 0.0% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 0.0% | \$ 319,784 | 38.7% |
| TOTAL OTHER REVENUE | \$ 35,888 | \$ 26,697 | 34.4% | \$ 22,582 | 58.9% | \$ 443,661 | \$ 293,667 | 51.1% | \$ 319,784 | 38.7% |
| NET OPERATING REVENUE | \$ 115,921 | \$ 169,554 | -31.6% | \$ 148,602 | -22.0% | \$ 1,712,155 | \$ 1,902,080 | -10.0% | \$ 1,629,999 | 5.0% |
| OPERATING EXPENSE | | | | | | | | | | |
| Salaries and Wages | \$ 63,337 | \$ 75,659 | -16.3% | \$ 86,319 | -26.6% | \$ 921,040 | \$ 851,833 | 8.1% | \$ 767,259 | 20.0% |
| Benefits | 17,377 | 19,887 | -12.6% | 13,414 | 29.5% | 251,988 | 216,113 | 16.6% | 183,726 | 37.2% |
| Physician Services | 115,562 | 104,171 | 10.9% | 145,333 | -20.5% | 1,246,714 | 1,145,881 | 8.8% | 934,458 | 33.4% |
| Cost of Drugs Sold | 13,178 | 6,081 | 116.7% | 13,635 | -3.4% | 78,506 | 68,470 | 14.7% | 68,450 | 14.7% |
| Supplies | 2,822 | 4,449 | -36.6% | 3,306 | -14.6% | 131,090 | 49,820 | 163.1% | 43,100 | 204.2% |
| Utilities | 3,887 | 3,021 | 28.7% | 3,653 | 6.4% | 32,257 | 33,231 | -2.9% | 32,958 | -2.1% |
| Repairs and Maintenance | 605 | 1,073 | -43.6% | 630 | -4.0% | 28,896 | 11,803 | 144.8% | 7,764 | 272.2% |
| Leases and Rentals | 456 | 370 | 23.2% | 479 | -4.9% | 5,400 | 4,070 | 32.7% | 5,190 | 4.1% |
| Other Expense | 3,510 | 1,000 | 251.0% | 1,000 | 251.0% | 44,674 | 14,118 | 216.4% | 14,117 | 216.5% |
| TOTAL OPERATING EXPENSES | \$ 220,734 | \$ 215,711 | 2.3% | \$ 267,770 | -17.6% | \$ 2,740,565 | \$ 2,395,339 | 14.4% | \$ 2,057,021 | 33.2% |
| Depreciation/Amortization | \$ 3,807 | \$ 3,806 | 0.0% | \$ 4,081 | -6.7% | \$ 42,504 | \$ 42,495 | 0.0% | \$ 50,287 | -15.5% |
| TOTAL OPERATING COSTS | \$ 224,541 | \$ 219,517 | 2.3% | \$ 271,851 | -17.4% | \$ 2,783,068 | \$ 2,437,834 | 14.2% | \$ 2,107,308 | 32.1% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (108,621) | \$ (49,963) | -117.4% | \$ (123,249) | 11.9% | \$ (1,070,913) | \$ (535,754) | -99.9% | \$ (477,309) | 124.4% |
| Operating Margin | -93.70% | -29.47% | 218.0% | -82.94% | 13.0% | -62.55% | -28.17% | 122.1% | -29.28% | 113.6% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits | 905 | 985 | -8.1% | 1,354 | -33.2% | 14,322 | 11,090 | 29.1% | 10,236 | 39.9% |
| Average Revenue per Office Visit | 355.78 | 345.52 | 3.0% | 344.82 | 3.2% | 339.74 | 345.52 | -1.7% | 344.73 | -1.4% |
| Hospital FTE's (Salaries and Wages) | 13.0 | 19.0 | -31.9% | 20.7 | -37.3% | 17.4 | 19.4 | -10.6% | 16.6 | 5.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|--------------------|--------------------|---------------|--------------------|----------------|---------------------|---------------------|---------------|---------------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Outpatient Revenue | \$ 14,142 | \$ 153,016 | -90.8% | \$ (14,392) | -198.3% | \$ 610,709 | \$ 1,722,319 | -64.5% | \$ 1,799,041 | -66.1% |
| TOTAL PATIENT REVENUE | \$ 14,142 | \$ 153,016 | -90.8% | \$ (14,392) | -198.3% | \$ 610,709 | \$ 1,722,319 | -64.5% | \$ 1,799,041 | -66.1% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 13,000 | \$ 55,849 | -76.7% | \$ (5,328) | -344.0% | \$ 332,042 | \$ 628,633 | -47.2% | \$ 630,551 | -47.3% |
| Self Pay Adjustments | (5,435) | 17,443 | -131.2% | (19,906) | -72.7% | 64,342 | 196,342 | -67.2% | 178,700 | -64.0% |
| Bad Debts | 4,446 | 25,645 | -82.7% | 3,706 | 20.0% | (25,574) | 288,656 | -108.9% | 449,584 | -105.7% |
| TOTAL REVENUE DEDUCTIONS | \$ 12,011 | \$ 98,937 | -87.9% | \$ (21,528) | -155.8% | \$ 370,810 | \$ 1,113,631 | -66.7% | \$ 1,258,835 | -70.5% |
| | 84.93% | 64.66% | | 149.58% | | 60.72% | 64.66% | | 69.97% | |
| NET PATIENT REVENUE | \$ 2,131 | \$ 54,079 | -96.1% | \$ 7,135 | -70.1% | \$ 239,899 | \$ 608,688 | -60.6% | \$ 540,206 | -55.6% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| FHC Other Revenue | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| TOTAL OTHER REVENUE | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| NET OPERATING REVENUE | \$ 2,131 | \$ 54,079 | -96.1% | \$ 7,135 | -70.1% | \$ 239,899 | \$ 608,688 | -60.6% | \$ 540,206 | -55.6% |
| <u>OPERATING EXPENSE</u> | | | | | | | | | | |
| Salaries and Wages | \$ 12,060 | \$ 29,183 | -58.7% | \$ - | 100.0% | \$ 84,124 | \$ 328,483 | -74.4% | \$ 289,648 | -71.0% |
| Benefits | 3,309 | 7,671 | -56.9% | - | 100.0% | 23,016 | 83,337 | -72.4% | 69,358 | -66.8% |
| Physician Services | 40,241 | 47,300 | -14.9% | - | 100.0% | 272,966 | 520,300 | -47.5% | 477,147 | -42.8% |
| Cost of Drugs Sold | 4,095 | 2,510 | 63.2% | - | 0.0% | 23,554 | 28,251 | -16.6% | 30,587 | -23.0% |
| Supplies | - | 1,386 | -100.0% | - | 100.0% | 3,219 | 15,504 | -79.2% | 10,686 | -69.9% |
| Utilities | 4,162 | 2,918 | 42.6% | 3,697 | 12.6% | 31,970 | 32,098 | -0.4% | 33,211 | -3.7% |
| Repairs and Maintenance | - | 119 | -100.0% | - | 100.0% | - | 1,309 | -100.0% | 63 | -100.0% |
| Other Expense | - | - | 0.0% | - | 0.0% | - | - | 0.0% | - | 0.0% |
| TOTAL OPERATING EXPENSES | \$ 63,868 | \$ 91,087 | -29.9% | \$ 3,697 | 1627.6% | \$ 438,850 | \$ 1,009,282 | -56.5% | \$ 910,700 | -51.8% |
| Depreciation/Amortization | \$ 28,197 | \$ 29,324 | -3.8% | \$ 29,324 | -3.8% | \$ 319,188 | \$ 322,564 | -1.0% | \$ 325,363 | -1.9% |
| TOTAL OPERATING COSTS | \$ 92,066 | \$ 120,411 | -23.5% | \$ 33,021 | 178.8% | \$ 758,038 | \$ 1,331,846 | -43.1% | \$ 1,236,063 | -38.7% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ (89,934) | \$ (66,332) | 35.6% | \$ (25,886) | 247.4% | \$ (518,139) | \$ (723,158) | -28.4% | \$ (695,857) | -25.5% |
| Operating Margin | -4219.67% | -122.66% | 3340.2% | -362.78% | 1063.2% | -215.98% | -118.81% | 81.8% | -128.81% | 67.7% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits | 185 | 430 | -57.0% | - | 0.0% | 2,125 | 4,840 | -56.1% | - | 0.0% |
| Average Revenue per Office Visit | 76.45 | 355.85 | -78.5% | - | 0.0% | 287.39 | 355.85 | -19.2% | 352.27 | -18.4% |
| Hospital FTE's (Salaries and Wages) | 3.9 | 7.8 | -50.7% | - | 0.0% | 2.7 | 8.0 | -66.2% | 7.1 | -62.3% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2021**

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|----------------------------------------|-------------------|--------------|-------------|--------------|---------------|-------------------|--------------|-------------|--------------|---------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <u>PATIENT REVENUE</u> | | | | | | | | | | |
| Outpatient Revenue | \$ 187,404 | \$ - | 0.0% | \$ - | 100.0% | \$ 201,917 | \$ - | 0.0% | \$ - | 100.0% |
| TOTAL PATIENT REVENUE | \$ 187,404 | \$ - | 0.0% | \$ - | 100.0% | \$ 201,917 | \$ - | 0.0% | \$ - | 100.0% |
| <u>DEDUCTIONS FROM REVENUE</u> | | | | | | | | | | |
| Contractual Adjustments | \$ 112,873 | \$ - | 0.0% | \$ - | 100.0% | \$ 123,376 | \$ - | 0.0% | \$ - | 100.0% |
| Self Pay Adjustments | 8,536 | - | 0.0% | - | 100.0% | 8,536 | - | 0.0% | - | 100.0% |
| Bad Debts | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| TOTAL REVENUE DEDUCTIONS | \$ 121,410 | \$ - | 0.0% | \$ - | 100.0% | \$ 131,912 | \$ - | 0.0% | \$ - | 100.0% |
| | 64.78% | 0.00% | | 0.00% | | 65.33% | 0.00% | | 0.00% | |
| NET PATIENT REVENUE | \$ 65,995 | \$ - | 0.0% | \$ - | 100.0% | \$ 70,005 | \$ - | 0.0% | \$ - | 100.0% |
| <u>OTHER REVENUE</u> | | | | | | | | | | |
| FHC Other Revenue | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| TOTAL OTHER REVENUE | \$ - | \$ - | 0.0% | \$ - | 0.0% | \$ - | \$ - | 0.0% | \$ - | 0.0% |
| NET OPERATING REVENUE | \$ 65,995 | \$ - | 0.0% | \$ - | 100.0% | \$ 70,005 | \$ - | 0.0% | \$ - | 100.0% |
| <u>OPERATING EXPENSE</u> | | | | | | | | | | |
| Salaries and Wages | \$ 17,965 | \$ - | 0.0% | \$ - | 100.0% | \$ 20,690 | \$ - | 0.0% | \$ - | 100.0% |
| Benefits | 4,929 | - | 0.0% | - | 100.0% | 5,661 | - | 0.0% | - | 100.0% |
| Physician Services | 956 | - | 0.0% | - | 100.0% | 956 | - | 0.0% | - | 100.0% |
| Cost of Drugs Sold | 13,055 | - | 0.0% | - | 0.0% | 13,055 | - | 100.0% | - | 100.0% |
| Supplies | 2,244 | - | 0.0% | - | 100.0% | 9,269 | - | 0.0% | - | 100.0% |
| Utilities | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| Repairs and Maintenance | - | - | 0.0% | - | 100.0% | - | - | 0.0% | - | 100.0% |
| Other Expense | - | - | 0.0% | - | 0.0% | - | - | 0.0% | - | 0.0% |
| TOTAL OPERATING EXPENSES | \$ 39,149 | \$ - | 0.0% | \$ - | 100.0% | \$ 49,632 | \$ - | 0.0% | \$ - | 100.0% |
| Depreciation/Amortization | \$ 75 | \$ - | 0.0% | \$ - | 100.0% | \$ 150 | \$ - | 0.0% | \$ - | 100.0% |
| TOTAL OPERATING COSTS | \$ 39,224 | \$ - | 0.0% | \$ - | 100.0% | \$ 49,782 | \$ - | 0.0% | \$ - | 100.0% |
| NET GAIN (LOSS) FROM OPERATIONS | \$ 26,771 | \$ - | 0.0% | \$ - | 100.0% | \$ 20,224 | \$ - | 0.0% | \$ - | 100.0% |
| Operating Margin | 40.56% | 0.00% | 0.0% | 0.00% | 100.0% | 28.89% | 0.00% | 0.0% | 0.00% | 100.0% |

| | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits | 546 | - | 0.0% | - | 0.0% | 593 | - | 0.0% | - | 0.0% |
| Total Visits | 546 | - | 0.0% | - | 0.0% | 593 | - | 0.0% | - | 0.0% |
| Average Revenue per Office Visit | 343.23 | - | 0.0% | - | 0.0% | 340.50 | - | 0.0% | - | 0.0% |
| Hospital FTE's (Salaries and Wages) | 5.2 | - | 0.0% | - | 0.0% | 0.6 | - | 0.0% | - | 0.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-----------------------|---------------|----------------------|---------------|-------------------------|---------------|-----------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ 37,061,594 | 34.4% | \$ 37,052,880 | 42.4% | \$ 413,260,376 | 39.0% | \$ 380,490,044 | 38.5% |
| Medicaid | 12,452,710 | 11.6% | 9,817,052 | 11.2% | 127,766,565 | 12.1% | 116,105,657 | 11.7% |
| Commercial | 35,220,574 | 32.7% | 23,059,807 | 26.3% | 308,168,100 | 29.2% | 284,601,421 | 28.8% |
| Self Pay | 19,489,879 | 18.1% | 13,956,491 | 15.9% | 137,073,077 | 13.0% | 175,952,960 | 17.8% |
| Other | 3,399,277 | 3.2% | 3,637,932 | 4.2% | 70,412,999 | 6.7% | 32,110,749 | 3.2% |
| TOTAL | \$ 107,624,034 | 100.0% | \$ 87,524,161 | 100.0% | \$ 1,056,681,117 | 100.0% | \$ 989,260,830 | 100.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|----------------------|---------------|----------------------|---------------|-----------------------|---------------|-----------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ 6,747,221 | 35.7% | \$ 7,398,251 | 43.1% | \$ 77,211,262 | 39.1% | \$ 76,354,473 | 39.1% |
| Medicaid | 2,200,277 | 11.6% | 1,742,502 | 10.2% | 22,624,840 | 11.5% | 24,549,976 | 12.6% |
| Commercial | 7,051,751 | 37.3% | 6,546,976 | 38.2% | 72,671,750 | 36.8% | 73,090,797 | 37.5% |
| Self Pay | 1,312,894 | 6.9% | 421,243 | 2.5% | 11,731,713 | 5.9% | 11,863,923 | 6.1% |
| Other | 1,612,687 | 8.5% | 1,026,788 | 6.0% | 13,248,654 | 6.7% | 9,166,818 | 4.7% |
| TOTAL | \$ 18,924,831 | 100.0% | \$ 17,135,761 | 100.0% | \$ 197,488,219 | 100.0% | \$ 195,025,987 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ 52,512 | 16.3% | \$ 99,841 | 21.4% | \$ 751,541 | 15.4% | \$ 648,877 | 18.4% |
| Medicaid | 84,666 | 26.3% | 160,356 | 34.4% | 2,073,845 | 42.7% | 1,340,198 | 38.0% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 63,275 | 19.7% | 78,122 | 16.7% | 741,312 | 15.2% | 581,581 | 16.5% |
| Self Pay | 106,856 | 33.1% | 129,556 | 27.7% | 1,128,190 | 23.2% | 953,323 | 27.0% |
| Other | 14,673 | 4.6% | (985) | -0.2% | 170,852 | 3.5% | 4,721 | 0.1% |
| TOTAL | \$ 321,983 | 100.0% | \$ 466,891 | 100.0% | \$ 4,865,739 | 100.0% | \$ 3,528,700 | 100.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|----------------------|---------------|-------------------|---------------|---------------------|---------------|---------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ 26,996 | 23.6% | \$ 22,223 | 25.6% | \$ 277,511 | 18.2% | \$ 432,656 | 35.8% |
| Medicaid | 49,969 | 43.6% | 29,808 | 34.4% | 782,415 | 51.3% | 410,098 | 33.9% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 21,389 | 18.7% | 12,674 | 14.6% | 244,778 | 16.0% | 154,829 | 12.8% |
| Self Pay | 13,126 | 11.5% | 22,019 | 25.4% | 189,285 | 12.4% | 204,405 | 16.9% |
| Other | 2,962 | 2.6% | 25 | 0.0% | 31,922 | 2.1% | 6,727 | 0.6% |
| TOTAL | \$ 114,443 | 100.0% | \$ 86,747 | 100.0% | \$ 1,525,911 | 100.0% | \$ 1,208,715 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|------------------|---------------|--------------------|---------------|-------------------|---------------|---------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ 5,615 | 39.6% | \$ 1,358 | -9.4% | \$ 184,963 | 30.4% | \$ 428,345 | 23.8% |
| Medicaid | 504 | 3.6% | \$ (8,849) | 61.5% | 158,577 | 26.0% | 475,233 | 26.4% |
| PHC | - | 0.0% | \$ - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 4,040 | 28.6% | \$ (755) | 5.2% | 148,094 | 24.2% | 370,842 | 20.6% |
| Self Pay | 3,396 | 24.0% | \$ (6,146) | 42.7% | 111,105 | 18.1% | 521,188 | 29.0% |
| Other | 588 | 4.2% | \$ - | 0.0% | 7,970 | 1.3% | 3,434 | 0.2% |
| TOTAL | \$ 14,142 | 100.0% | \$ (14,392) | 100.0% | \$ 610,709 | 100.0% | \$ 1,799,041 | 100.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|------------------|---------------|------------------|---------------|-------------------|---------------|-------------------|---------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ 10,105 | 41.6% | \$ 9,381 | 40.9% | \$ 74,310 | 27.5% | \$ 136,933 | 27.4% |
| Medicaid | 6,397 | 26.3% | 7,362 | 32.1% | \$ 66,815 | 25.0% | 153,380 | 30.7% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 6,113 | 25.2% | 6,004 | 26.2% | 87,023 | 32.6% | 112,028 | 22.5% |
| Self Pay | 1,658 | 6.8% | 90 | 0.4% | 35,400 | 13.5% | 94,509 | 18.9% |
| Other | 28 | 0.1% | 104 | 0.5% | 3,623 | 1.4% | 2,138 | 0.4% |
| TOTAL | \$ 24,301 | 100.0% | \$ 22,942 | 100.0% | \$ 267,171 | 100.0% | \$ 498,989 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
AUGUST 2021**

REVENUE BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-------------------|---------------|---------------|-------------|-------------------|---------------|---------------|-------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % | GROSS REVENUE | % |
| Medicare | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% |
| Medicaid | 91,011 | 48.5% | \$ - | 0.0% | 91,085 | 45.2% | - | 0.0% |
| PHC | - | 0.0% | \$ - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 86,354 | 46.1% | \$ - | 0.0% | 100,697 | 49.9% | - | 0.0% |
| Self Pay | 7,972 | 4.3% | \$ - | 0.0% | 8,083 | 3.9% | - | 0.0% |
| Other | 2,067 | 1.1% | \$ - | 0.0% | 2,052 | 1.0% | - | 0.0% |
| TOTAL | \$ 187,404 | 100.0% | \$ - | 0.0% | \$ 201,917 | 100.0% | \$ - | 0.0% |

PAYMENTS BY PAYOR

| | CURRENT MONTH | | | | YEAR TO DATE | | | |
|--------------|-----------------|---------------|-------------|-------------|-----------------|---------------|-------------|-------------|
| | CURRENT YEAR | | PRIOR YEAR | | CURRENT YEAR | | PRIOR YEAR | |
| | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % | PAYMENTS | % |
| Medicare | \$ - | -0.1% | \$ - | 0.0% | \$ - | 0.0% | \$ - | 0.0% |
| Medicaid | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| PHC | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Commercial | 2,435 | 43.6% | - | 0.0% | 2,435 | 41.0% | - | 0.0% |
| Self Pay | 3,148 | 56.5% | - | 0.0% | 3,498 | 59.0% | - | 0.0% |
| Other | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| TOTAL | \$ 5,583 | 100.0% | \$ - | 0.0% | \$ 5,934 | 100.0% | \$ - | 0.0% |

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
AUGUST 2021**

| <u>Cash and Cash Equivalents</u> | <u>Frost</u> | <u>Hilltop</u> | <u>Total</u> |
|----------------------------------|---------------|----------------|----------------------|
| Operating | \$ 29,334,483 | \$ - | \$ 29,334,483 |
| Mission Fitness | 209,219 | - | 209,219 |
| Petty Cash | 8,900 | - | 8,900 |
| Dispro | - | 54,817 | 54,817 |
| General Liability | - | 16,848 | 16,848 |
| Professional Liability | - | 15,426 | 15,426 |
| Funded Worker's Compensation | - | 93,131 | 93,131 |
| Funded Depreciation | - | 7,818,269 | 7,818,269 |
| Designated Funds | - | 58,094 | 58,094 |
| | <hr/> | <hr/> | <hr/> |
| Total Cash and Cash Equivalents | \$ 29,552,601 | \$ 8,056,586 | \$ 37,609,187 |

| <u>Investments</u> | <u>Other</u> | <u>Hilltop</u> | <u>Total</u> |
|-----------------------------------------|--------------|----------------|-----------------------|
| Dispro | \$ - | \$ 5,350,000 | \$ 5,350,000 |
| Funded Depreciation | - | 27,000,000 | 27,000,000 |
| Funded Worker's Compensation | - | 2,200,000 | 2,200,000 |
| General Liability | - | 3,000,000 | 3,000,000 |
| Professional Liability | - | 3,100,000 | 3,100,000 |
| Designated Funds | 23,622 | 23,200,000 | 23,223,622 |
| Allowance for Change in Market Values | - | (35,266) | (35,266) |
| | <hr/> | <hr/> | <hr/> |
| Total Investments | \$ 23,622 | \$ 63,814,734 | \$ 63,838,356 |
| Total Unrestricted Cash and Investments | | | \$ 101,447,543 |

| <u>Restricted Assets</u> | <u>Reserves</u> | <u>Prosperity</u> | <u>Total</u> |
|-------------------------------------------------|-----------------|-------------------|----------------------|
| Assets Held By Trustee - Bond Reserves | \$ 4,896 | \$ - | \$ 4,896 |
| Assets Held In Endowment-Board Designated | - | 6,321,851 | 6,321,851 |
| Advanced Medicare Payment | 31,970,959 | - | 31,970,959 |
| Restricted TPC, LLC-Equity Stake | 1,169,753 | - | 1,169,753 |
| Restricted MCH West Texas Services-Equity Stake | 2,316,235 | - | 2,316,235 |
| Total Restricted Assets | <hr/> | <hr/> | <hr/> |
| | \$ 35,461,843 | \$ 6,321,851 | \$ 41,783,694 |

| | | | |
|--------------------------|--|--|-----------------------|
| Total Cash & Investments | | | \$ 143,231,237 |
|--------------------------|--|--|-----------------------|

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
AUGUST 2021**

| | Hospital | Procare | Blended |
|----------------------------------------------------------------|------------------------|-----------------|------------------------|
| Cash Flows from Operating Activities and Nonoperating Revenue: | | | |
| Excess of Revenue over Expenses | \$ (304,863) | - | \$ (304,863) |
| Noncash Expenses: | | | |
| Depreciation and Amortization | 15,053,780 | 19,151 | 15,072,931 |
| Unrealized Gain/Loss on Investments | (42,760) | - | (42,760) |
| Accretion (Bonds) | (384,039) | - | (384,039) |
| Changes in Assets and Liabilities | | | |
| Patient Receivables, Net | (2,804,505) | 689,929 | (2,114,576) |
| Taxes Receivable/Deferred | (390,522) | 104,193 | (286,329) |
| Inventories, Prepays and Other | 368,809 | 1,354,053 | 1,722,862 |
| Accounts Payable | (7,317,407) | (2,118,905) | (9,436,312) |
| Accrued Expenses | 4,918,143 | (48,370) | 4,869,773 |
| Due to Third Party Payors | - | - | - |
| Accrued Post Retirement Benefit Costs | <u>7,552,269</u> | <u>-</u> | <u>7,552,269</u> |
| Net Cash Provided by Operating Activities | <u>\$ 16,648,906</u> | <u>50</u> | <u>\$ 16,648,956</u> |
| Cash Flows from Investing Activities: | | | |
| Investments | \$ (26,005,513) | - | \$ (26,005,513) |
| Acquisition of Property and Equipment | <u>(8,450,126)</u> | <u>-</u> | <u>(8,450,126)</u> |
| Net Cash used by Investing Activities | <u>\$ (34,455,639)</u> | <u>-</u> | <u>\$ (34,455,639)</u> |
| Cash Flows from Financing Activities: | | | |
| Current Portion Debt | \$ 423,914 | - | \$ 423,914 |
| Intercompany Activities | - | - | - |
| Net Repayment of Long-term Debt/Bond Issuance | <u>1,268,033</u> | <u>-</u> | <u>1,268,033</u> |
| Net Cash used by Financing Activities | <u>1,691,947</u> | <u>-</u> | <u>1,691,947</u> |
| Net Increase (Decrease) in Cash | (16,114,786) | 50 | (16,114,736) |
| Beginning Cash & Cash Equivalents @ 9/30/2020 | <u>95,507,668</u> | <u>4,650</u> | <u>95,512,318</u> |
| Ending Cash & Cash Equivalents @ 8/31/2021 | <u>\$ 79,392,881</u> | <u>\$ 4,700</u> | <u>\$ 79,397,581</u> |
| <hr/> | | | |
| Balance Sheet | | | |
| Cash and Cash Equivalents | \$ 37,609,187 | 4,700 | \$ 37,613,887 |
| Restricted Assets | <u>41,783,694</u> | <u>-</u> | <u>41,783,694</u> |
| Ending Cash & Cash Equivalents @ 8/31/2021 | <u>\$ 79,392,881</u> | <u>4,700</u> | <u>\$ 79,397,581</u> |

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

| | <u>ACTUAL</u> <u>COLLECTIONS</u> | <u>BUDGETED</u> <u>COLLECTIONS</u> | <u>VARIANCE</u> | <u>PRIOR YEAR</u> <u>COLLECTIONS</u> | <u>VARIANCE</u> |
|--------------------------|-------------------------------------|---------------------------------------|---------------------|-----------------------------------------|-----------------------|
| <u>AD VALOREM</u> | | | | | |
| OCTOBER | \$ 251,630 | \$ 2,025,971 | \$ (1,774,341) | \$ 357,473 | \$ (105,843) |
| NOVEMBER | 1,075,295 | 2,025,971 | (950,676) | 1,151,010 | (75,715) |
| DECEMBER | 6,840,747 | 2,025,971 | 4,814,776 | 3,300,400 | 3,540,347 |
| JANUARY | 7,131,638 | 2,025,971 | 5,105,667 | 4,845,249 | 2,286,389 |
| FEBRUARY | 4,756,484 | 2,025,971 | 2,730,513 | 6,455,075 | (1,698,591) |
| MARCH | 2,415,426 | 2,025,971 | 389,455 | 1,361,450 | 1,053,976 |
| APRIL | 464,788 | 2,025,971 | (1,561,183) | 271,564 | 193,224 |
| MAY | 239,559 | 2,025,971 | (1,786,412) | 254,701 | (15,143) |
| JUNE | 322,185 | 2,025,971 | (1,703,786) | 177,064 | 145,121 |
| JULY | 107,495 | 2,025,971 | (1,918,476) | 106,473 | 1,022 |
| AUGUST | 109,680 | 2,025,971 | (1,916,291) | 90,659 | 19,020 |
| TOTAL | \$ 23,714,925 | \$ 22,285,681 | \$ 1,429,244 | \$ 18,371,117 | \$ 5,343,808 |
| <u>SALES</u> | | | | | |
| OCTOBER | \$ 2,929,377 | \$ 3,282,683 | \$ (353,306) | \$ 4,204,814 | \$ (1,275,437) |
| NOVEMBER | 3,099,131 | 3,443,239 | (344,108) | 4,143,047 | (1,043,916) |
| DECEMBER | 2,855,097 | 3,230,027 | (374,930) | 4,251,049 | (1,395,953) |
| JANUARY | 2,796,371 | 3,139,626 | (343,255) | 3,763,912 | (967,541) |
| FEBRUARY | 4,354,021 | 3,453,266 | 900,755 | 3,771,703 | 582,318 |
| MARCH | 2,721,819 | 3,081,486 | (359,667) | 3,855,612 | (1,133,793) |
| APRIL | 2,650,606 | 3,148,751 | (498,145) | 4,710,736 | (2,060,131) |
| MAY | 3,668,808 | 3,500,841 | 167,967 | 4,055,799 | (386,991) |
| JUNE | 3,276,521 | 2,897,074 | 379,447 | 2,958,862 | 317,659 |
| JULY | 3,406,244 | 2,987,595 | 418,649 | 2,762,363 | 643,881 |
| AUGUST | 3,951,134 | 3,323,452 | 627,682 | 3,102,487 | 848,646 |
| SUB TOTAL | 35,709,128 | 35,488,040 | 221,088 | 41,580,384 | (5,871,255) |
| ACCRUAL | 807,817 | - | 807,817 | - | 807,817 |
| TOTAL | \$ 36,516,945 | \$ 35,488,040 | \$ 1,028,905 | \$ 41,580,384 | \$ (5,063,438) |
| TAX REVENUE | \$ 60,231,871 | \$ 57,773,721 | \$ 2,458,150 | \$ 59,951,501 | \$ 280,369 |

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

| CASH ACTIVITY | TAX (IGT) ASSESSED | GOVERNMENT PAYOUT | BURDEN ALLEVIATION | NET INFLOW |
|------------------------------|-------------------------------|------------------------------|-------------------------------|-----------------------|
| DSH | | | | |
| 1st Qtr | \$ (1,315,030) | \$ 4,110,753 | | \$ 2,795,723 |
| 2nd Qtr | (1,065,780) | 3,331,602 | | 2,265,823 |
| 3rd Qtr | - | - | | - |
| 4th Qtr | (3,630,955) | 11,350,280 | | 7,719,325 |
| DSH TOTAL | \$ (6,011,764) | \$ 18,792,635 | | \$ 12,780,871 |
| UC | | | | |
| 1st Qtr | \$ (16,099) | \$ 38,376 | | 22,278 |
| 2nd Qtr | (2,752,574) | 8,549,558 | | 5,796,984 |
| 3rd Qtr | (199,682) | 455,686 | | 256,004 |
| 4th Qtr | - | - | | - |
| UC TOTAL | \$ (2,968,355) | \$ 9,043,620 | | \$ 6,075,265 |
| DSRIP | | | | |
| 1st Qtr | \$ - | \$ - | | \$ - |
| 2nd Qtr | (826,293) | 2,354,855 | | 1,528,562 |
| 3rd Qtr | - | - | | - |
| 4th Qtr | (6,463,335) | 20,136,981 | | 13,673,647 |
| DSRIP UPL TOTAL | \$ (7,289,628) | \$ 22,491,837 | | \$ 15,202,208 |
| UHRIP | | | | |
| 1st Qtr | \$ (1,916,564) | \$ - | | \$ (1,916,564) |
| 2nd Qtr | - | - | | - |
| 3rd Qtr | - | - | | - |
| 4th Qtr | (299,409) | - | | (299,409) |
| UHRIP TOTAL | \$ (2,215,973) | \$ - | | \$ (2,215,973) |
| GME | | | | |
| 1st Qtr | \$ - | \$ - | | \$ - |
| 2nd Qtr | (236,659) | 739,789 | | 503,131 |
| 3rd | - | - | | - |
| 4th Qtr | (236,659) | 739,789 | | 503,131 |
| GME TOTAL | \$ (473,317) | \$ 1,479,578 | | \$ 1,006,261 |
| CHIRP | | | | |
| 1st Qtr | \$ - | \$ - | | \$ - |
| 2nd Qtr | - | - | | - |
| 3rd | (2,667,259) | - | | (2,667,259) |
| 4th Qtr | - | - | | - |
| CHIRP TOTAL | \$ (2,667,259) | \$ - | | \$ (2,667,259) |
| MCH Cash Activity | \$ (21,626,296) | \$ 51,807,670 | | \$ 30,181,374 |
| ProCare Cash Activity | \$ - | \$ - | \$ - | \$ - |
| Blended Cash Activity | \$ (21,626,296) | \$ 51,807,670 | \$ - | \$ 30,181,374 |

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

| | BLENDED |
|---------------------------------------|----------------------|
| DSH Accrual | \$ 9,988,052 |
| Uncompensated Care Accrual | 12,824,122 |
| URIP | (3,277,253) |
| GME | 648,966 |
| CHIRP | - |
| Regional UPL Benefit | - |
| Medicaid Supplemental Payments | 20,183,886 |
| DSRIP Accrual | 13,202,284 |
| Total Adjustments | \$ 33,386,170 |

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF AUGUST 31, 2021**

| <u>ITEM</u> | CIP BALANCE AS OF 7/31/2021 | AUGUST "+" ADDITIONS | AUGUST "- " ADDITIONS | AUGUST TRANSFERS | CIP BALANCE AS OF 8/31/2021 | ADD: AMOUNTS CAPITALIZED | PROJECT TOTAL | BUDGETED AMOUNT | UNDER/(OVER) APRVD/BUDGET |
|-----------------------------------------------------------|-----------------------------------|-------------------------|--------------------------|---------------------|-----------------------------------|--------------------------------|-------------------|---------------------|------------------------------|
| <u>RENOVATIONS</u> | | | | | | | | | |
| REGIONAL LAB | 53,700 | - | - | - | 53,700 | - | 53,700 | 150,000 | 96,300 |
| SUB-TOTAL | \$ 53,700 | \$ - | \$ - | \$ - | \$ 53,700 | \$ - | \$ 53,700 | \$ 150,000 | \$ 96,300 |
| <u>MINOR BUILDING IMPROVEMENT</u> | | | | | | | | | |
| REFRACTORY BOILER UPGRADE | 20,765 | - | - | (20,765) | - | - | - | 30,000 | 30,000 |
| RADIATION TUBE STATION | 97,555 | - | - | (97,555) | - | - | - | 48,000 | 48,000 |
| WATER TREATMENT IMPROVEMENT - 750 W 5TH | 50,950 | - | - | - | 50,950 | - | 50,950 | 25,000 | (25,950) |
| RADIATION TUBE SYSTEM UPGRADE | 1,473 | - | - | - | 1,473 | - | 1,473 | 10,000 | 8,527 |
| 3RD W OBS UNIT | 8,607 | - | - | (8,607) | - | - | - | 49,000 | 49,000 |
| ICU ACCESS UPGRADE | 23,505 | - | - | - | 23,505 | - | 23,505 | 45,000 | 21,495 |
| SUB-TOTAL | \$ 202,854 | \$ - | \$ - | \$ (126,927) | \$ 75,927 | \$ - | \$ 75,927 | \$ 207,000 | \$ 131,073 |
| <u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u> | | | | | | | | | |
| VARIOUS CAPITAL EXPENDITURE PROJECTS | \$ 1,222,442 | \$ 369,349 | \$ (736,467) | \$ - | \$ 855,324 | \$ - | \$ 855,324 | \$ 1,500,000 | \$ 644,676 |
| SUB-TOTAL | \$ 1,222,442 | \$ 369,349 | \$ (736,467) | \$ - | \$ 855,324 | \$ - | \$ 855,324 | \$ 1,500,000 | \$ 644,676 |
| TOTAL CONSTRUCTION IN PROGRESS | \$ 1,478,996 | \$ 369,349 | \$ (736,467) | \$ (126,927) | \$ 984,951 | \$ - | \$ 984,951 | \$ 1,857,000 | \$ 872,049 |

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
AUGUST 2021

| <u>ITEM</u> | <u>CLASS</u> | <u>BOOKED AMOUNT</u> |
|----------------------------------------------------------------------|--------------|----------------------|
| TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS | | |
| Refractory Boiler Upgrade | Building | \$ 20,765 |
| ER Tube Station Renovation | Building | 97,555 |
| 3W OBS Units Renovation | Building | 8,607 |
| TOTAL PROJECT TRANSFERS | | \$ 126,927 |
| EQUIPMENT PURCHASES | | |
| None | | \$ - |
| TOTAL EQUIPMENT PURCHASES | | \$ - |
| TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES | | \$ 126,927 |

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
AUGUST 2021**

| MONTH/ YEAR | DESCRIPTION | DEPT NUMBER | BUDGETED AMOUNT | P.O AMOUNT | ACTUAL AMOUNT | TO/(FROM) CONTINGENCY |
|----------------|--------------------------------------|----------------|--------------------|---------------|---------------------|--------------------------|
| | Available funds from budget | | \$ 600,000 | \$ - | \$ - | \$ 600,000 |
| Oct-20 | UltraLite 500 Series | 6850 | - | - | 8,827 | (8,827) |
| Oct-20 | CombIM 84 | 7410 | - | - | 18,294 | (18,294) |
| Oct-20 | Giraffe Warmer | 6550 | - | - | 15,562 | (15,562) |
| Nov-20 | Rockhouse Renovation | 8200 | 48,500 | - | 108,169 | (59,669) |
| Nov-20 | Jaco Mobile Carts | 8700 | - | - | 20,790 | (20,790) |
| Nov-20 | Ipads | 9290 | - | - | 3,553 | (3,553) |
| Nov-20 | Isoflex | 7460 | - | - | 28,676 | (28,676) |
| Nov-20 | Lab Refrigerator | 7040 | - | - | 6,915 | (6,915) |
| Nov-20 | Car 13 ER | 8200 | - | - | 168,198 | (168,198) |
| Nov-20 | V-Pro Max 2 Sterilizer | 6790 | - | - | 148,840 | (148,840) |
| Nov-20 | nTuition Gold Suite Software | 7230 | - | - | 49,007 | (49,007) |
| Dec-21 | RENTAL PROPERTY REPAIRS - CASA ORTI | 8200 | 25,000 | - | 55,004 | (30,004) |
| Dec-20 | Prescott Omni Plus Ceiling Mount | 9300 | - | - | 12,500 | (12,500) |
| Dec-20 | Prescott Omni Plus Ceiling Mount | 9300 | - | - | 25,000 | (25,000) |
| Dec-20 | Trinzic | 9100 | - | - | 9,940 | (9,940) |
| Dec-20 | Prec 5820 and Monitor | 9100 | - | - | 2,227 | (2,227) |
| Dec-20 | Jaco Mobile Carts | 9100 | - | - | 56,896 | (56,896) |
| Dec-20 | Cisco MDS 9100 Fabric Switches | 9100 | - | - | 68,539 | (68,539) |
| Dec-20 | Aruba 6300M | 9100 | - | - | 289,331 | (289,331) |
| Dec-20 | Belmont Rapid Infuser | 6850 | - | - | 28,260 | (28,260) |
| Dec-20 | Surgical Instruments | 6620 | - | - | 463,381 | (463,381) |
| Jan-21 | Uroskop Omnia Max | 6620 | - | - | 378,591 | (378,591) |
| Jan-21 | 4 Replacement Tele | 6140 | - | - | 10,350 | (10,350) |
| Jan-21 | Cisco ASR | 9100 | - | - | 30,356 | (30,356) |
| Jan-21 | Outdoor Eyeball Dome and LCD Monitor | 8420 | - | - | 3,853 | (3,853) |
| Jan-21 | Prime Big Wheel Stretcher | 8390 | - | - | 13,774 | (13,774) |
| Jan-21 | Prime Big Wheel Stretcher | 7310 | - | - | 21,273 | (21,273) |
| Jan-21 | Telemedicine Cart | 9100 | - | - | 38,860 | (38,860) |
| Jan-21 | Motorized Stock Cart | 7330 | - | - | 4,203 | (4,203) |
| Jan-21 | Barcode Scanners | 9100 | - | - | 14,175 | (14,175) |
| Jan-21 | Blanket Warming Cabinet | 6870 | - | - | 3,197 | (3,197) |
| Feb-21 | ER Triage Renovation | 6850 | 75,000 | - | 139,926 | (64,926) |
| Feb-21 | Central Station Monitor | 6550 | - | - | 41,470 | (41,470) |
| Feb-21 | Cardiac Monitor | 6850 | - | - | 35,033 | (35,033) |
| Feb-21 | Pyxis Anesthesia System | 7330 | - | - | 374,463 | (374,463) |
| Feb-21 | Versapulse Powersuite 60W | 6620 | - | - | 87,900 | (87,900) |
| Feb-21 | Matrix TSX-08 Treadmill | 6350 | - | - | 4,060 | (4,060) |
| Feb-21 | Falcon IT Mount for Anesthesia | 6700 | - | - | 3,187 | (3,187) |
| Feb-21 | Ford Ecosport 2020 | 7090 | - | - | 19,471 | (19,471) |
| Feb-21 | BK5000 Ultrasound System | 6620 | - | - | 145,777 | (145,777) |
| Feb-21 | Microscope | 7050 | - | - | 9,114 | (9,114) |
| Mar-21 | Securview DX 600 | 7240 | - | - | 26,130 | (26,130) |
| Mar-21 | Nexus Software | 8200 | - | - | 151,090 | (151,090) |
| Mar-21 | Perseus A500 Anesthesia Machine | 6700 | - | - | 98,622 | (98,622) |
| Mar-21 | Software for Perseus A500 | 6700 | - | - | 1,825 | (1,825) |
| Mar-21 | Protector Echo Filtered Fume Hood | 7040 | - | - | 9,273 | (9,273) |
| Mar-21 | Giraffe Resuscitation System | 6550 | - | - | 6,176 | (6,176) |
| Apr-21 | Sterile Storage Renovation | 6790 | 25,000 | - | 45,454 | (20,454) |
| Apr-21 | Panda Ires Bedded Warmer | 6700 | - | - | 15,268 | (15,268) |
| Apr-21 | Dual Tier Cart and Holder | 7240 | - | - | 9,067 | (9,067) |
| Apr-21 | (50) iPod Touch | 9100 | - | - | 9,930 | (9,930) |
| Apr-21 | Stand on Scale | 6190 | - | - | 3,070 | (3,070) |
| Apr-21 | Urine Analyzer Aution Eleven | 7050 | - | - | 4,500 | (4,500) |
| Apr-21 | Transport Monitors | 6850 | - | - | 14,942 | (14,942) |
| Apr-21 | Bilicocon Bag System | 6550 | - | - | 14,985 | (14,985) |
| Apr-21 | 16 Bedside Monitors | 6130 | - | - | 188,362 | (188,362) |
| Apr-21 | Cardiac Ablation Maestro 400 POD | 7220 | - | - | 6,000 | (6,000) |
| Apr-21 | Zebra Blood Bank Printer | 7100 | - | - | 2,215 | (2,215) |
| May-21 | CT Scan Renovation | 7230 | 175,000 | - | 199,621 | (24,621) |
| May-21 | Pharmacy Pyxis Renovation | 7330 | 15,000 | - | 22,667 | (7,667) |
| May-21 | Generator G11 | 6620 | - | - | 7,878 | (7,878) |
| May-21 | Water Booster Pump System | 8200 | - | - | 27,800 | (27,800) |
| May-21 | Ice Maker Cube Style | 8020 | - | - | 10,756 | (10,756) |
| May-21 | MyoMaps | 7210 | - | - | 10,000 | (10,000) |
| May-21 | S3 PX4-3005 Stryker Beds | 7460 | - | - | 1,745,812 | (1,745,812) |
| May-21 | Ford EcoSport 2021 | 7090 | - | - | 22,767 | (22,767) |
| May-21 | Under Counter Refrigerator | 8380 | - | - | 2,473 | (2,473) |
| May-21 | Wireless Packs for Monitors | 6200 | - | - | 3,098 | (3,098) |
| May-21 | Refrigerator | 7050 | - | - | 4,725 | (4,725) |
| May-21 | Vacuum Curettage System | 6700 | - | - | 6,395 | (6,395) |
| May-21 | Blood Pressure Machine w/Temp | 6200 | - | - | 11,182 | (11,182) |
| Jun-21 | MRI Chair | 7210 | - | - | 3,132 | (3,132) |
| Jun-21 | Transport Chair | 6850 | - | - | 5,569 | (5,569) |
| Jun-21 | Mobile Dart Evolution MX8 | 7260 | - | - | 254,900 | (254,900) |
| Jun-21 | Software House C-Cure 9000 | 8410 | - | - | 448,850 | (448,850) |
| Jun-21 | Giraffe Omnibed Care Station | 6550 | - | - | 54,008 | (54,008) |
| Jun-21 | Complete CuddleCot System | 6700 | - | - | 7,028 | (7,028) |
| Jul-21 | Medication Dispenser | 7330 | - | - | 3,472 | (3,472) |
| Jul-21 | Telemetry | 6200 | - | - | 540,319 | (540,319) |
| Jul-21 | Ice Maker Cube Style | 8020 | - | - | 6,061 | (6,061) |
| Jul-21 | Dell PowerEdge Servers | 9100 | - | - | 90,092 | (90,092) |
| Jul-21 | Freezer and Refrigerator | 9000 | - | - | 8,982 | (8,982) |
| Jul-21 | Stat Temperature Management System | 6310 | - | - | 235,300 | (235,300) |
| Jul-21 | Temporary Pacemakers | 6330 | - | - | 17,147 | (17,147) |
| Jul-21 | Incubator | 7060 | - | - | 14,815 | (14,815) |
| Jul-21 | 2021 Ford Ecosport | 7090 | - | - | 24,282 | (24,282) |
| Aug-21 | Refractory Boiler Upgrade | 8200 | 30,000 | - | 20,765 | 9,235 |
| Aug-21 | ER Tube Station Renovation | 6850 | 48,000 | - | 97,555 | (49,555) |
| Aug-21 | 3W OBS Unit Renovation | 6300 | 49,000 | - | 8,607 | 40,393 |
| Aug-21 | Digital Mobile Super C-Arm | 7260 | - | - | 246,756 | (246,756) |
| Aug-21 | Symbia Evo | 7300 | - | - | 313,601 | (313,601) |
| Aug-21 | Cubicles | 6200 | - | - | 15,594 | (15,594) |
| Aug-21 | CareAware MDI Interface | 7030 | - | - | 2,800 | (2,800) |
| Aug-21 | Epiq Upgrade | 7180 | - | - | 38,924 | (38,924) |
| Aug-21 | Monitoring System | 7220 | - | - | 35,139 | (35,139) |
| Aug-21 | Sonosite Ultrasound | 7310 | - | - | 49,990 | (49,990) |
| Aug-21 | PowerEdge Server | 9100 | - | - | 3,723 | (3,723) |
| Aug-21 | Vacuum Regulator | 6550 | - | - | 5,100 | (5,100) |
| Aug-21 | Blood Bank Refrigerator | 7100 | - | - | 10,927 | (10,927) |
| Aug-21 | Xenon XP | 9100 | - | - | 7,400 | (7,400) |
| | | | \$ 963,500 | \$ - | \$ 7,362,979 | \$ (6,399,479) |

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
AUGUST 2021**

| | CURRENT YEAR | PRIOR YEAR | | CURRENT YEAR CHANGE |
|------------------------------------------|-------------------------|-----------------------------|-----------------------------|------------------------------------|
| | | HOSPITAL AUDITED | PRO CARE AUDITED | |
| AR DISPRO/UPL | \$ (1,396,410) | \$ - | \$ - | \$ (1,396,410) |
| AR UNCOMPENSATED CARE | 6,748,857 | - | - | 6,748,857 |
| AR DSRIP | (1,871,301) | 1,436,786 | - | (3,308,087) |
| AR NURSING HOME UPL | 2,677,259 | - | - | 2,677,259 |
| AR UHRIP | 299,409 | 1,601,876 | - | (1,302,467) |
| AR GME | (357,296) | - | - | (357,296) |
| AR PHYSICIAN GUARANTEES | 455,039 | 358,963 | - | 96,076 |
| AR ACCRUED INTEREST | 6,350 | 99,784 | - | (93,433) |
| AR OTHER: | (1,244,268) | 1,770,860 | 1,703,368 | (4,718,496) |
| Procure On-Call Fees | - | - | - | - |
| Procure A/R - FHC | - | - | - | - |
| Other Misc A/R | (1,244,268) | 1,770,860 | 1,703,368 | (4,718,496) |
| AR DUE FROM THIRD PARTY PAYOR | 2,528,421 | 2,371,598 | - | 156,823 |
| TOTAL ACCOUNTS RECEIVABLE - OTHER | \$ 6,193,337 | \$ 7,612,645 | \$ 1,703,368 | \$ (3,122,677) |

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
AUGUST 2021

| TEMPORARY LABOR DEPARTMENT | CURRENT MONTH | | | | | YEAR TO DATE | | | | |
|---------------------------------|---------------|-------------|---------------|-------------------|-----------------|--------------|-------------|---------------|-------------------|-----------------|
| | ACTUAL | BUDGET | BUDGET VAR | PRIOR PRIOR YR | PRIOR YR VAR | ACTUAL | BUDGET | BUDGET VAR | PRIOR PRIOR YR | PRIOR YR VAR |
| Intensive Care Unit (CCU) 4 | 11.6 | 5.8 | 101.1% | 2.6 | 352.2% | 7.6 | 6.0 | 26.1% | 1.5 | 402.3% |
| Cardiopulmonary | 9.5 | 2.3 | 320.2% | 2.1 | 344.0% | 7.1 | 2.4 | 202.4% | 2.2 | 225.5% |
| Intensive Care Unit (ICU) 2 | 0.7 | 5.8 | -88.2% | 0.7 | -1.8% | 3.0 | 6.0 | -51.1% | 0.1 | 2479.0% |
| 5 Central | 2.4 | 1.9 | 23.5% | 3.2 | -24.7% | 2.5 | 2.0 | 22.9% | 2.5 | 0.1% |
| Operating Room | 4.5 | 1.9 | 134.4% | - | 0.0% | 2.3 | 2.0 | 15.5% | 1.5 | 51.5% |
| 4 Central | 4.9 | 1.5 | 222.1% | 0.6 | 689.9% | 1.6 | 1.6 | 2.0% | 0.9 | 72.2% |
| 9 Central | 2.7 | 2.6 | 2.2% | 3.8 | -28.1% | 1.5 | 2.8 | -45.2% | 2.9 | -47.0% |
| 7 Central | 0.8 | 4.6 | -83.5% | 1.0 | -26.6% | 1.3 | 4.7 | -72.5% | 1.2 | 9.9% |
| 8 Central | 0.1 | 1.0 | -85.3% | 1.6 | -91.0% | 1.3 | 1.0 | 28.2% | 1.3 | 1.8% |
| Labor & Delivery | - | 0.9 | -100.0% | 1.1 | -100.0% | 1.0 | 0.9 | 12.9% | 1.2 | -12.7% |
| Imaging - Diagnostics | 1.0 | 1.0 | 2.8% | - | 0.0% | 1.0 | 1.0 | -1.4% | 1.1 | -11.1% |
| 6 Central | 0.2 | 1.4 | -89.5% | 1.4 | -89.3% | 0.9 | 1.5 | -40.8% | 1.8 | -50.7% |
| 3 West Observation | 3.8 | - | 0.0% | - | 0.0% | 0.7 | - | 0.0% | - | 0.0% |
| 2 Central | - | - | 0.0% | - | 0.0% | 0.6 | - | 0.0% | - | 0.0% |
| NURSING ORIENTATION | 0.3 | - | 0.0% | 1.7 | -82.6% | 0.4 | - | 0.0% | 0.4 | -11.0% |
| Disaster & Emergency Operations | - | - | 0.0% | 0.6 | -100.0% | 0.2 | - | 0.0% | 0.2 | 21.4% |
| 6 West | 0.2 | 0.3 | -26.1% | 0.2 | 1.6% | 0.2 | 0.3 | -39.8% | 0.2 | -12.4% |
| Cath Lab | - | - | 0.0% | - | 0.0% | 0.2 | - | 0.0% | - | 0.0% |
| Human Resources | 0.3 | - | 0.0% | - | 0.0% | 0.1 | - | 0.0% | - | 0.0% |
| Emergency Department | - | - | 0.0% | - | 0.0% | 0.0 | - | 0.0% | 0.1 | -76.9% |
| 5 West | - | - | 0.0% | - | 0.0% | 0.0 | - | 0.0% | 0.0 | 2.8% |
| 3 West - Observation | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.0 | -100.0% |
| 4 EAST | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.7 | -100.0% |
| Sterile Processing | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 1.1 | -100.0% |
| Imaging - CVI | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.2 | -100.0% |
| Imaging - Nuclear Medicine | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.1 | -100.0% |
| Laboratory - Chemistry | - | 3.2 | -100.0% | - | 0.0% | - | 3.3 | -100.0% | 0.4 | -100.0% |
| Imaging - Ultrasound | - | 0.5 | -100.0% | - | 0.0% | - | 0.6 | -100.0% | 0.3 | -100.0% |
| PM&R - Speech | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.0 | -100.0% |
| Imaging - Cat Scan | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.0 | -100.0% |
| PM&R - Physical | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 1.5 | -100.0% |
| Medical Staff | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.3 | -100.0% |
| SUBTOTAL | 43.0 | 34.6 | 24.1% | 20.5 | 109.3% | 33.4 | 36.1 | -7.4% | 23.6 | 41.5% |
| TRANSITION LABOR | | | | | | | | | | |
| Laboratory - Chemistry | 3.6 | - | 0.0% | 3.2 | 14.5% | 3.7 | - | 0.0% | 3.0 | 21.5% |
| Intensive Care Unit (CCU) 4 | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.6 | -100.0% |
| Inpatient Rehab - Therapy | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.5 | -100.0% |
| 7 Central | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.5 | -100.0% |
| Neonatal Intensive Care | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.3 | -100.0% |
| PM&R - Occupational | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.2 | -100.0% |
| Intensive Care Unit (ICU) 2 | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.2 | -100.0% |
| 4 EAST | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.0 | -100.0% |
| 9 Central | - | - | 0.0% | - | 0.0% | - | - | 0.0% | 0.0 | -100.0% |
| SUBTOTAL | 3.6 | - | 0.0% | 3.2 | 14.5% | 3.7 | - | 0.0% | 5.5 | -33.1% |
| GRAND TOTAL | 46.6 | 34.6 | 34.5% | 23.7 | 96.6% | 37.1 | 36.1 | 2.8% | 29.1 | 27.4% |

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
AUGUST 2021**

| | CURRENT MONTH | | | | | | YEAR TO DATE | | | | | |
|-------------------------------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------|----------------------|----------------------|---------------------|--------------|----------------------|---------------|
| | ACTUAL | BUDGET | \$ VAR | % VAR | PRIOR YR | % VAR | ACTUAL | BUDGET | \$ VAR | % VAR | PRIOR YR | % VAR |
| RT TEMPORARY LABOR | \$ 194,947 | \$ 12,780 | \$ 182,167 | 1425.4% | \$ 35,204 | 453.8% | \$ 1,487,738 | \$ 143,826 | \$ 1,343,912 | 93.4% | \$ 398,920 | 272.9% |
| ICU4 TEMPORARY LABOR | 249,364 | 79,353 | 170,011 | 214.2% | 53,547 | 365.7% | 1,842,042 | 894,710 | 947,332 | 105.9% | 244,737 | 652.5% |
| 8C TEMPORARY LABOR | 3,960 | 7,561 | (3,601) | -47.6% | 20,683 | -80.9% | 244,832 | 69,846 | 174,986 | 250.5% | 178,685 | 37.0% |
| TEMPORARY LABOR | 74,806.19 | - | 74,806 | 100.0% | - | 100.0% | 149,425.60 | - | 149,426 | 100.0% | - | 100.0% |
| TEMPORARY LABOR | - | - | - | 100.0% | - | 100.0% | 140,407.90 | - | 140,408 | 100.0% | - | 100.0% |
| IMCU4 TEMPORARY LABOR | 81,620 | 20,119 | 61,501 | 305.7% | 9,749 | 737.2% | 309,158 | 226,599 | 82,559 | 36.4% | 140,105 | 120.7% |
| Temp Labor - Productive Salaries | 7,306.13 | - | 7,306 | 100.0% | 24,376 | -70.0% | 75,284.11 | - | 75,284 | 100.0% | 66,518 | 13.2% |
| L & D TEMPORARY LABOR | - | 13,916 | (13,916) | -100.0% | 17,914 | -100.0% | 182,042 | 156,356 | 25,686 | 16.4% | 201,419 | -9.6% |
| 6C TEMPORARY LABOR | 3,092.48 | 20,553 | (17,461) | -85.0% | 20,968 | -85.3% | 160,968.17 | 231,156 | (70,188) | -30.4% | 270,564 | -40.5% |
| ICU2 TEMPORARY LABOR | 12,128 | 79,103 | (66,975) | -84.7% | 14,729 | -17.7% | 743,718 | 889,685 | (145,967) | -16.4% | 22,308 | 3233.3% |
| IMCU9 TEMPORARY LABOR | 47,966 | 39,197 | 8,769 | 22.4% | 62,880 | -23.7% | 287,805 | 441,283 | (153,478) | -34.8% | 452,505 | -36.4% |
| 7C TEMPORARY LABOR | 12,928 | 64,003 | (51,075) | -79.8% | 17,434 | -25.8% | 249,900 | 719,554 | (469,654) | -65.3% | 180,794 | 38.2% |
| ALL OTHER | 89,584 | 76,117 | 13,467 | 17.7% | 14,878 | 502.1% | 683,001 | 856,682 | (173,681) | -20.3% | 1,390,893 | -50.9% |
| TOTAL TEMPORARY LABOR | \$ 814,726 | \$ 438,746 | \$ 375,980 | 85.7% | \$ 336,651 | 142.0% | \$ 7,002,417 | \$ 4,922,540 | \$ 2,079,877 | 42.3% | \$ 3,902,964 | 79.4% |
| CHEM TRANSITION LABOR | \$ 30,458.32 | \$ - | \$ 30,458 | 100.0% | \$ 26,766 | 13.8% | \$ 356,933 | \$ - | \$ 356,933 | 100.0% | \$ 276,683 | 29.0% |
| ALL OTHER | - | - | - | 100.0% | 1,218 | -100.0% | - | - | - | 100.0% | 283,835 | -100.0% |
| TOTAL TRANSITION LABOR | \$ 30,458 | \$ - | \$ 30,458 | 0% | \$ 27,984 | 8.8% | \$ 356,933 | \$ - | \$ 356,933 | 0.0% | \$ 560,517 | -36.3% |
| GRAND TOTAL TEMPORARY LABOR | \$ 845,185 | \$ 438,746 | \$ 406,439 | 92.6% | \$ 364,635 | 131.8% | \$ 7,359,351 | \$ 4,922,540 | \$ 2,436,811 | 49.5% | \$ 4,463,482 | 64.9% |
| PA OTHER PURCH SVCS | \$ 969,681 | \$ 761,536 | \$ 208,145 | 27.3% | \$ 722,333 | 34.2% | \$ 9,680,988 | \$ 8,376,896 | \$ 1,304,092 | 15.6% | \$ 7,058,466 | 37.2% |
| MISSION FITNESS CONTRACT PURCH SVC | 64,442 | 5,710 | 58,732 | 1028.6% | 74,007 | -12.9% | 675,802.52 | 63,106 | 612,697 | 970.9% | 631,219 | 7.1% |
| OTHER PURCH SVCS | 75,076 | - | 75,076 | 100.0% | 18,690 | 301.7% | 541,958.11 | - | 541,958 | 100.0% | 298,030 | 81.8% |
| ADM CONSULTANT FEES | 42,774 | 18,500 | 24,274 | 131.2% | 89,208 | -52.1% | 923,754 | 400,000 | 523,754 | 130.9% | 615,792 | 50.0% |
| CONSULTANT FEES | 17,890 | - | 17,890 | 100.0% | - | 100.0% | 206,783.00 | - | 206,783 | 100.0% | - | 100.0% |
| REF LAB ARUP PURCH SVCS | 75,152 | 46,639 | 28,513 | 61.1% | 50,768 | 48.0% | 706,047 | 525,558 | 180,489 | 34.3% | 688,786 | 2.5% |
| ADM PHYS RECRUITMENT | 24,655 | 9,500 | 15,155 | 159.5% | - | 100.0% | 306,507.98 | 132,500 | 174,008 | 131.3% | 222,558 | 37.7% |
| ADM APPRAISAL DIST FEE | 26,648 | - | 26,648 | 100.0% | 17,000 | 56.8% | 352,113 | 182,814 | 169,299 | 92.6% | 229,476 | 53.4% |
| OR FEES (PERFUSSION SERVICES) | 36,696 | 34,166 | 2,530 | 7.4% | 38,861 | -5.6% | 539,956 | 375,826 | 164,130 | 43.7% | 368,656 | 46.5% |
| COMM HEALTH OTHER PURCH SVCS | 10,380 | 1,560 | 8,820 | 565.4% | 48 | 21525.0% | 179,413.44 | 17,160 | 162,253 | 945.5% | 12,932 | 1287.4% |
| MED ASSETS CONTRACT | 26,376 | - | 26,376 | 100.0% | 16,739 | 57.6% | 288,295 | 141,249 | 147,046 | 104.1% | 360,156 | -20.0% |
| PT ACCTS COLLECTION FEES | 60,837 | 56,946 | 3,891 | 6.8% | 75,964 | -19.9% | 741,350 | 626,406 | 114,944 | 18.3% | 2,419,557 | -69.4% |
| OBLD OTHER PURCH SVCS | 18,047 | 7,438 | 10,609 | 142.6% | 6,776 | 166.3% | 195,345 | 81,818 | 113,527 | 138.8% | 80,296 | 143.3% |
| COMM REL ADVERTISEMENT PURCH SVCS | 19,117 | 27,542 | (8,425) | -30.6% | 25,533 | -25.1% | 405,518 | 302,962 | 102,556 | 33.9% | 426,950 | -5.0% |
| CREDIT CARD FEES | 35,763 | 23,866 | 11,897 | 49.8% | 58,569 | -38.9% | 346,300 | 257,906 | 88,394 | 34.3% | 294,428 | 17.6% |
| COMM REL MEDIA PLACEMENT | 28,351 | 34,808 | (6,457) | -18.6% | 41,089 | -31.0% | 467,001 | 382,888 | 84,113 | 22.0% | 385,791 | 21.1% |
| FHC PHC OTHER PURCH SVCS | 8,691 | - | 8,691 | 100.0% | - | 100.0% | 76,818.00 | - | 76,818 | 100.0% | - | 100.0% |
| HR RECRUITING FEES | 52,843 | 25,750 | 27,093 | 105.2% | 48,219 | 9.6% | 289,226 | 213,450 | 75,776 | 35.5% | 320,425 | -9.7% |
| FA AUDIT FEES - INTERNAL | 5,240 | 7,687 | (2,447) | -31.8% | 5,720 | -8.4% | 158,990.00 | 84,557 | 74,433 | 88.0% | 90,190 | 76.3% |
| UC-CPC 42ND STREET PURCH SVCS-OTHER | 75,602 | 42,676 | 32,926 | 77.2% | 62,320 | 21.3% | 552,940 | 480,423 | 72,517 | 15.1% | 475,507 | 16.3% |
| TS OTHER PURCH SVCS | 8,035 | 4,443 | 3,592 | 80.8% | 9,490 | -15.3% | 117,708.13 | 50,003 | 67,705 | 135.4% | 55,828 | 110.8% |
| COMP PURCH SVCS CONTRACT | 2,404 | - | 2,404 | 100.0% | - | 100.0% | 63,419.71 | - | 63,420 | 100.0% | - | 100.0% |
| AMBULANCE FEES | (900) | - | (900) | 100.0% | 25,683 | -103.5% | 56,342.94 | - | 56,343 | 100.0% | 328,105 | -82.8% |
| CVS CONTRACT PURCH SVC | 7,881 | 3,498 | 4,383 | 125.3% | 3,553 | 121.8% | 90,639.97 | 38,478 | 52,162 | 135.6% | 38,647 | 134.5% |
| NSG ED OTHER PURCH SVCS | 8,796 | 2,918 | 5,878 | 201.5% | 7,857 | 12.0% | 106,555.88 | 67,745 | 38,811 | 57.3% | 112,909 | -5.6% |
| LAB ADMIN OTHER PURCH SVCS | 7,564 | 5,000 | 2,564 | 51.3% | 3,288 | 130.1% | 65,224.90 | 55,000 | 10,225 | 18.6% | 76,001 | -14.2% |
| 4E OTHER PURCH SVCS | 16,244 | 12,155 | 4,089 | 33.6% | 37,445 | -56.6% | 107,645.24 | 133,705 | (26,060) | -19.5% | 157,793 | -31.8% |
| 340B CONTRACT PURCH SVC | 21,142 | 5,334 | 15,808 | 296.4% | 4,822 | 338.5% | 67,383.47 | 94,332 | (26,949) | -28.6% | 67,891 | -0.7% |
| ADMIN OTHER FEES | 25,917 | 4,500 | 21,417 | 475.9% | 9,500 | 172.8% | 162,930.95 | 199,500 | (36,569) | -18.3% | 265,264 | -38.6% |
| MED STAFF REVIEW FEES | 7,794 | 13,833 | (6,039) | -43.7% | 6,504 | 19.8% | 85,220.66 | 152,163 | (66,942) | -44.0% | 72,401 | 17.7% |
| PH CONTRACT PURCH SVC | 6,542 | 16,108 | (9,566) | -59.4% | 14,148 | -53.8% | 87,874.27 | 177,188 | (89,314) | -50.4% | 108,499 | -19.0% |
| PI FEES (TRANSITION NURSE PROGRAM) | 13,847 | 21,650 | (7,803) | -36.0% | 23,774 | -41.8% | 176,005.03 | 275,130 | (99,125) | -36.0% | 451,391 | -61.0% |
| HISTOLOGY SERVICES | 26,857 | 36,791 | (9,934) | -27.0% | 23,506 | 14.3% | 306,191 | 413,914 | (107,723) | -26.0% | 375,616 | -18.5% |
| PHARMACY SERVICES | 42,075 | 10,478 | 31,597 | 301.6% | 5,585 | 653.3% | 255,019.29 | 401,568 | (146,549) | -36.5% | 128,158 | 99.0% |
| HK SVC CONTRACT PURCH SVC | 87,636 | 87,599 | 37 | 0.0% | 76,782 | 14.1% | 852,436 | 1,008,837 | (156,401) | -15.5% | 971,539 | -12.3% |
| LD OTHER PURCH SVCS | 76,746 | 91,667 | (14,921) | -16.3% | 69,662 | 10.2% | 846,194.89 | 1,008,337 | (162,142) | -16.1% | 881,967 | -4.1% |
| PRIMARY CARE WEST OTHER PURCH SVCS | 40,241 | 47,300 | (7,059) | -14.9% | - | 100.0% | 272,966.04 | 520,300 | (247,334) | -47.5% | 477,147 | -42.8% |
| MISSION FITNESS OTHER PURCH SVCS | 9,101 | 73,981 | (64,880) | -87.7% | 12,407 | -26.7% | 113,064.23 | 813,791 | (700,727) | -86.1% | 101,482 | 11.4% |
| ALL OTHERS | 2,223,602 | 2,271,738 | (48,136) | -2.1% | 2,457,597 | -9.5% | 22,890,445 | 23,597,154 | (706,709) | -3.0% | 29,660,989 | -22.8% |
| TOTAL PURCHASED SERVICES | \$ 4,305,783 | \$ 3,813,317 | \$ 492,466 | 12.9% | \$ 4,143,450 | 3.9% | \$ 44,358,374 | \$ 41,652,664 | \$ 2,705,710 | 6.5% | \$ 49,310,841 | -10.0% |



Financial Presentation

For the Month Ended

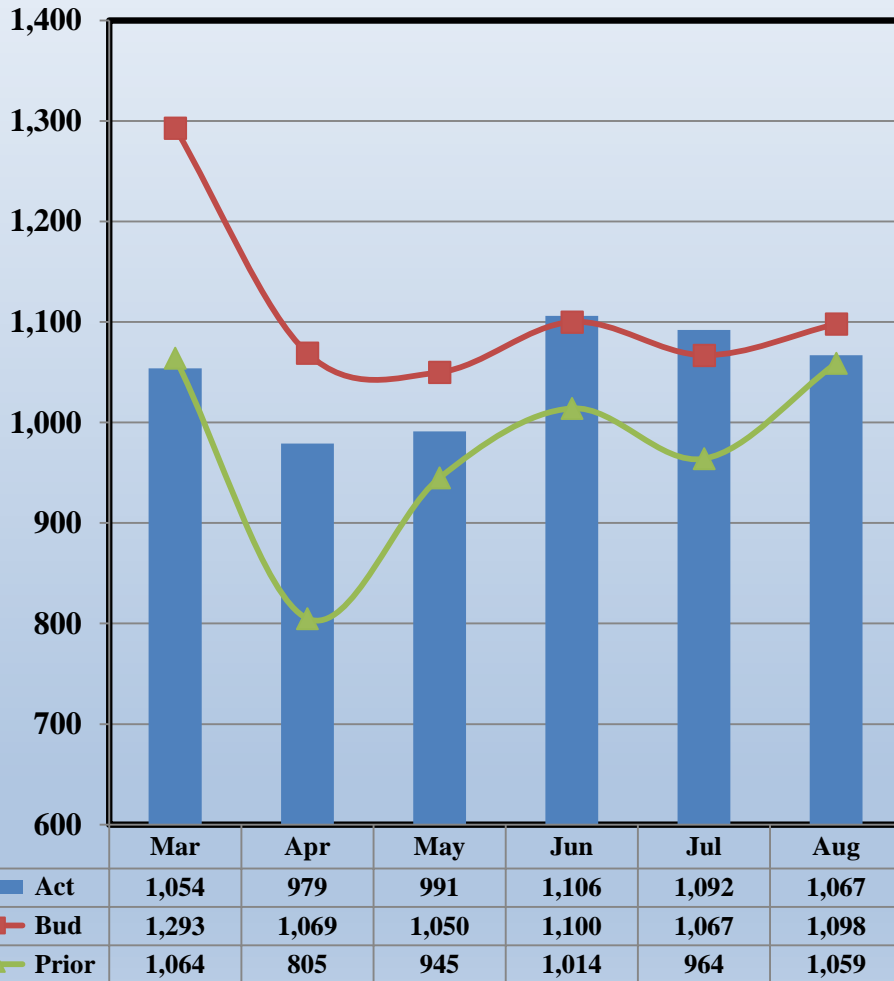
August 31, 2021

Volume



Admissions

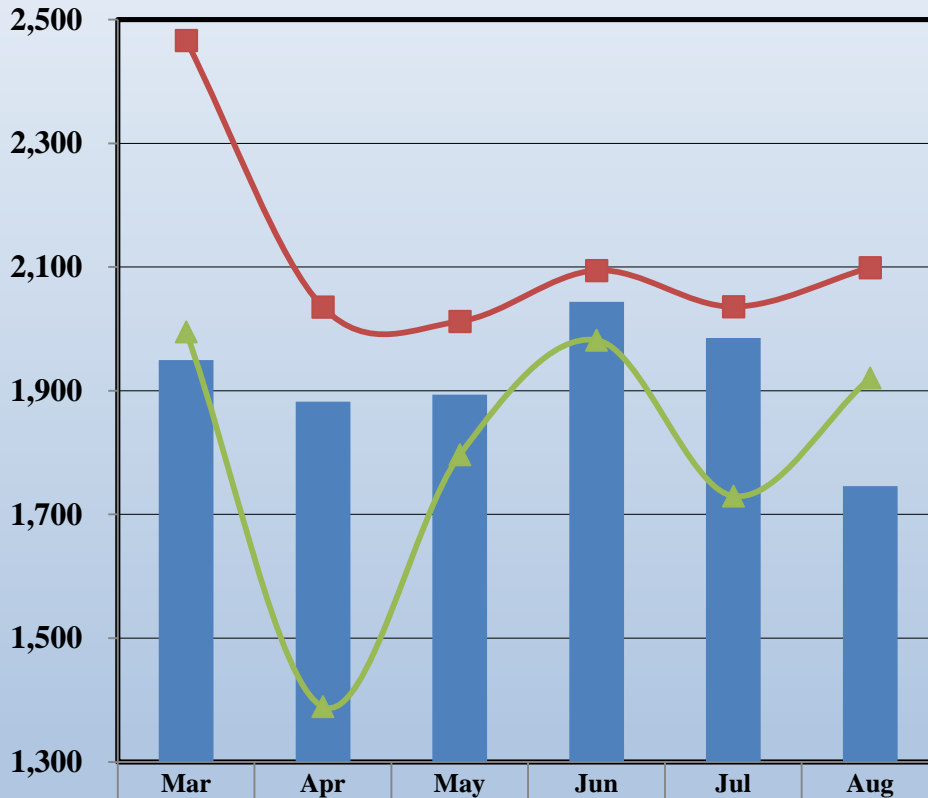
Total – Adults and NICU



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 1,067 | 1,098 | 1,059 |
| Var % | | -2.8% | 0.8% |
| Year-To-Date | 11,335 | 12,356 | 11,856 |
| Var % | | -8.3% | -4.4% |
| Annualized | 12,367 | 13,500 | 12,953 |
| Var % | | -8.4% | -4.5% |

Adjusted Admissions

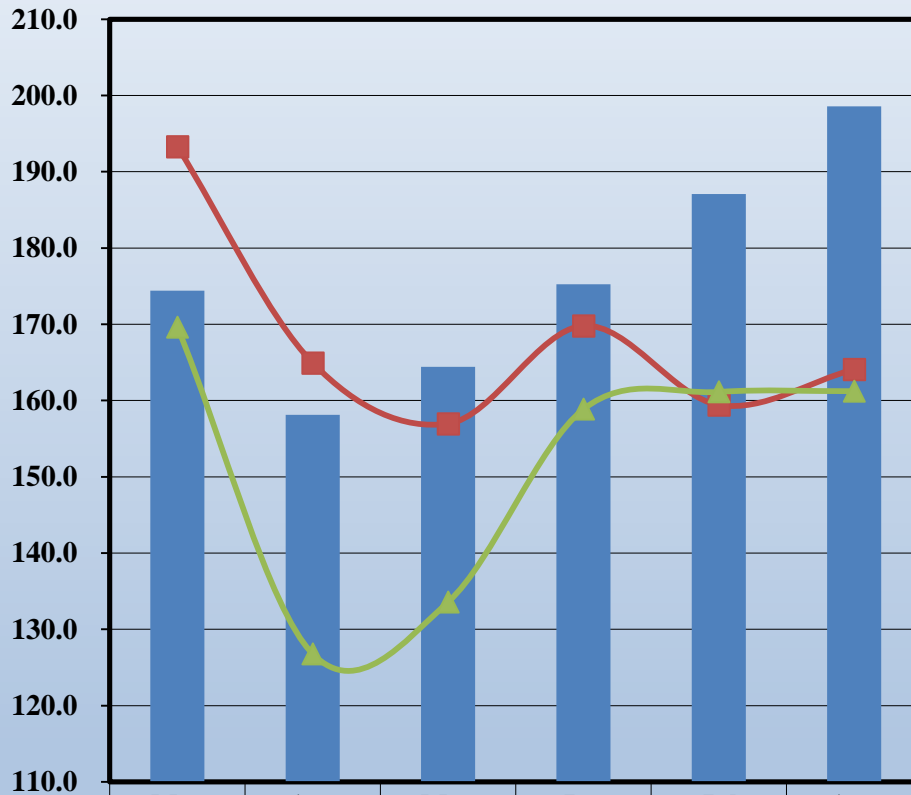
Including Acute & Rehab Unit



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 1,746 | 2,099 | 1,921 |
| Var % | | -16.8% | -9.1% |
| Year-To-Date | 20,074 | 23,390 | 22,489 |
| Var % | | -14.2% | -10.7% |
| Annualized | 21,984 | 25,593 | 24,721 |
| Var % | | -14.1% | -11.1% |

| | | | | | | |
|-------|-------|-------|-------|-------|-------|-------|
| Act | 1,950 | 1,883 | 1,894 | 2,044 | 1,985 | 1,746 |
| Bud | 2,467 | 2,035 | 2,012 | 2,095 | 2,036 | 2,099 |
| Prior | 1,995 | 1,389 | 1,796 | 1,982 | 1,730 | 1,921 |

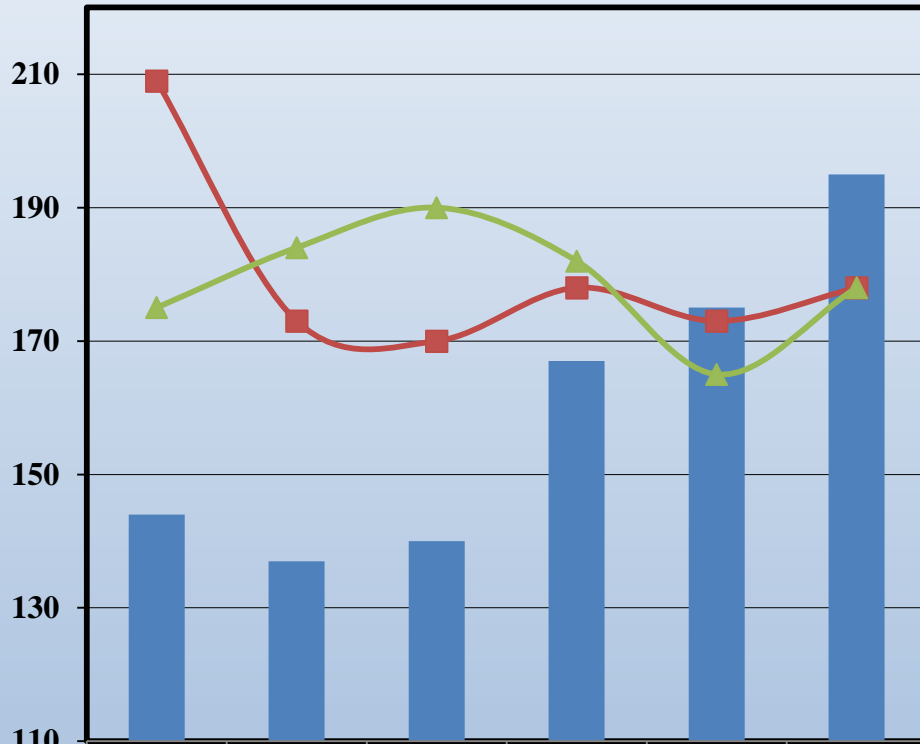
Average Daily Census



| | | | | | | |
|-------|-------|-------|-------|-------|-------|-------|
| Act | 174.4 | 158.1 | 164.4 | 175.2 | 187.1 | 198.6 |
| Bud | 193.3 | 164.9 | 157.0 | 169.8 | 159.4 | 164.1 |
| Prior | 169.6 | 126.8 | 133.6 | 158.9 | 161.1 | 161.2 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 198.6 | 164.1 | 161.2 |
| Var % | | 21.0% | 23.2% |
| Year-To-Date | 179.0 | 170.9 | 165.1 |
| Var % | | 4.8% | 8.5% |
| Annualized | 177.7 | 171.8 | 165.1 |
| Var % | | 3.4% | 7.6% |

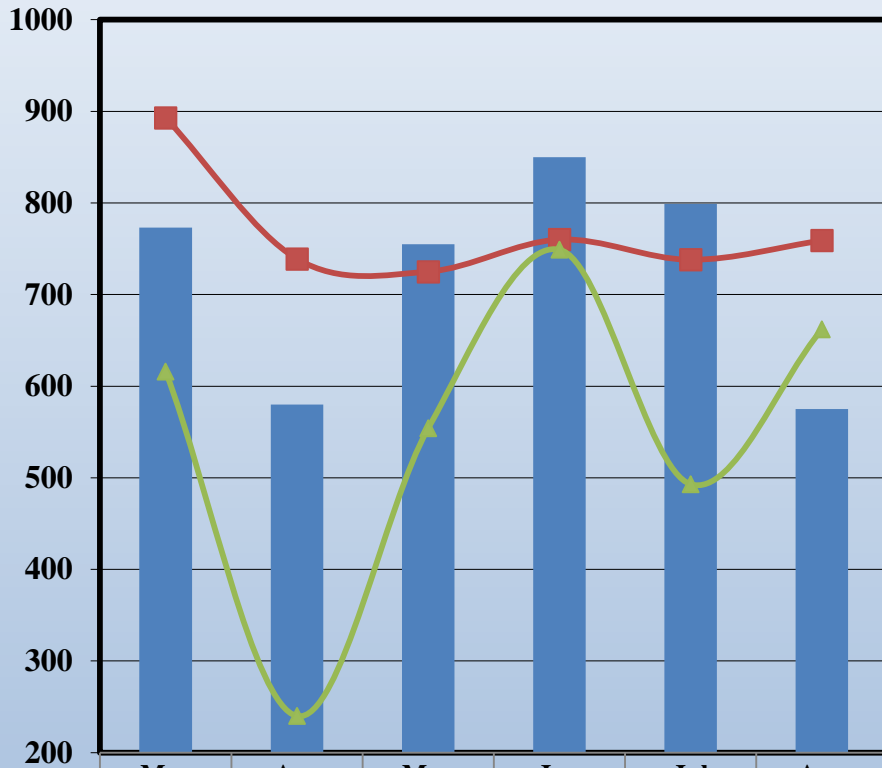
Deliveries



| | Mar | Apr | May | Jun | Jul | Aug |
|-------|-----|-----|-----|-----|-----|-----|
| Act | 144 | 137 | 140 | 167 | 175 | 195 |
| Bud | 209 | 173 | 170 | 178 | 173 | 178 |
| Prior | 175 | 184 | 190 | 182 | 165 | 178 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 195 | 178 | 178 |
| Var % | | 9.6% | 9.6% |
| Year-To-Date | 1,796 | 2,000 | 1,956 |
| Var % | | -10.2% | -8.2% |
| Annualized | 1,974 | 2,162 | 2,160 |
| Var % | | -8.7% | -8.6% |

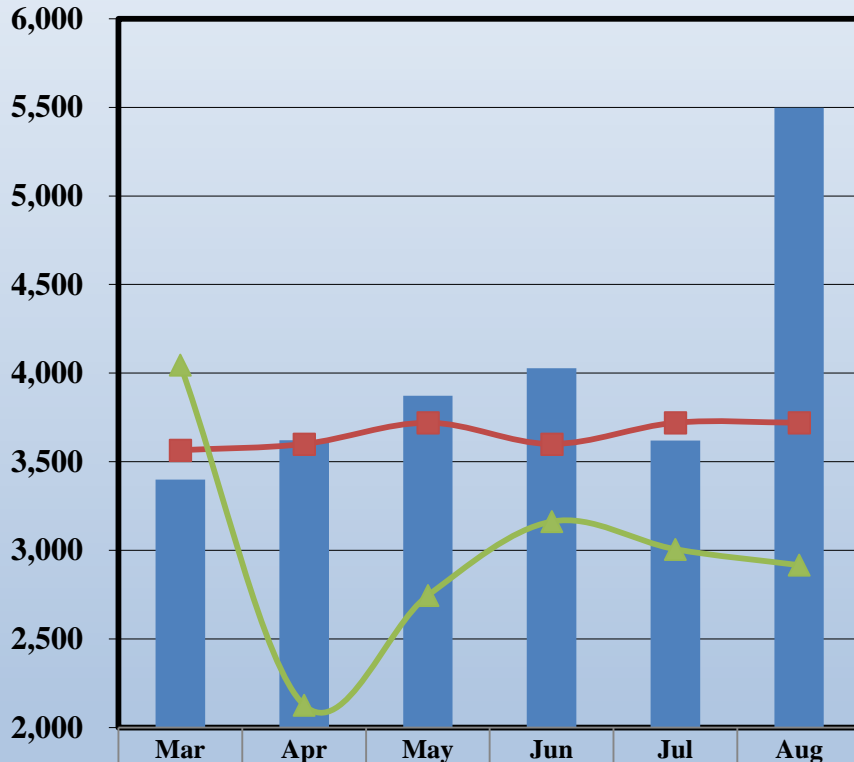
Total Surgical Cases



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 575 | 759 | 662 |
| Var % | | -24.2% | -13.1% |
| Year-To-Date | 7,587 | 8,540 | 7,404 |
| Var % | | -11.2% | 2.5% |
| Annualized | 8,336 | 9,337 | 8,218 |
| Var % | | -10.7% | 1.4% |

| | Mar | Apr | May | Jun | Jul | Aug |
|-------|-----|-----|-----|-----|-----|-----|
| Act | 773 | 580 | 755 | 850 | 799 | 575 |
| Bud | 893 | 739 | 725 | 760 | 738 | 759 |
| Prior | 616 | 240 | 554 | 749 | 493 | 662 |

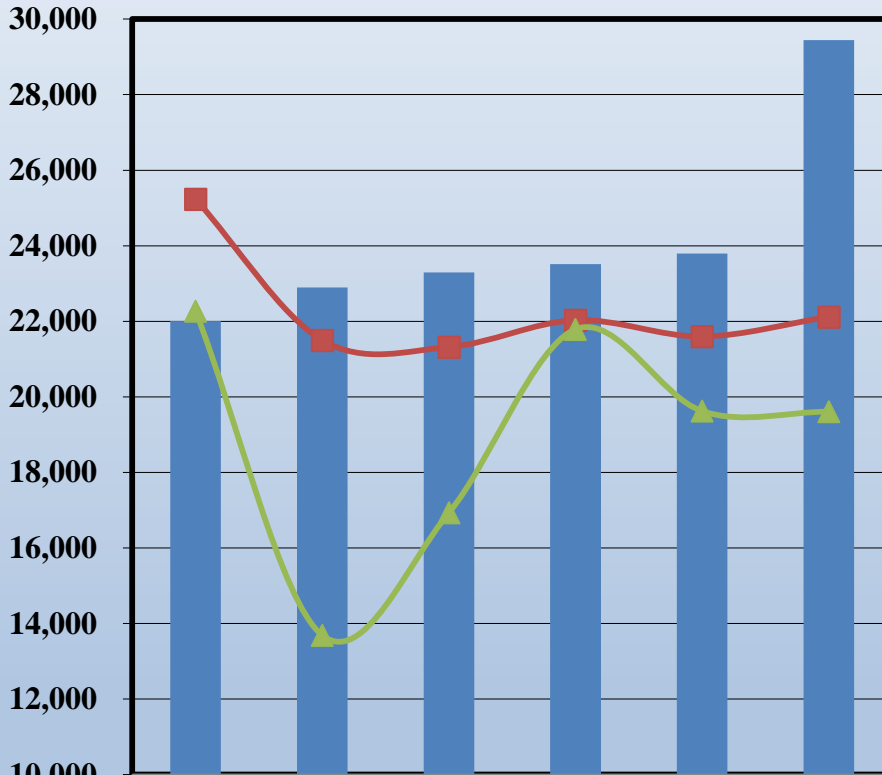
Emergency Room Visits



| | | | | | | |
|-------|-------|-------|-------|-------|-------|-------|
| Act | 3,399 | 3,622 | 3,872 | 4,027 | 3,619 | 5,497 |
| Bud | 3,565 | 3,600 | 3,720 | 3,600 | 3,720 | 3,720 |
| Prior | 4,046 | 2,126 | 2,745 | 3,162 | 3,006 | 2,916 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 5,497 | 3,720 | 2,916 |
| Var % | | 47.8% | 88.5% |
| Year-To-Date | 39,301 | 39,290 | 41,847 |
| Var % | | 0.0% | -6.1% |
| Annualized | 42,572 | 43,764 | 46,233 |
| Var % | | -2.7% | -7.9% |

Total Outpatient Occasions of Service

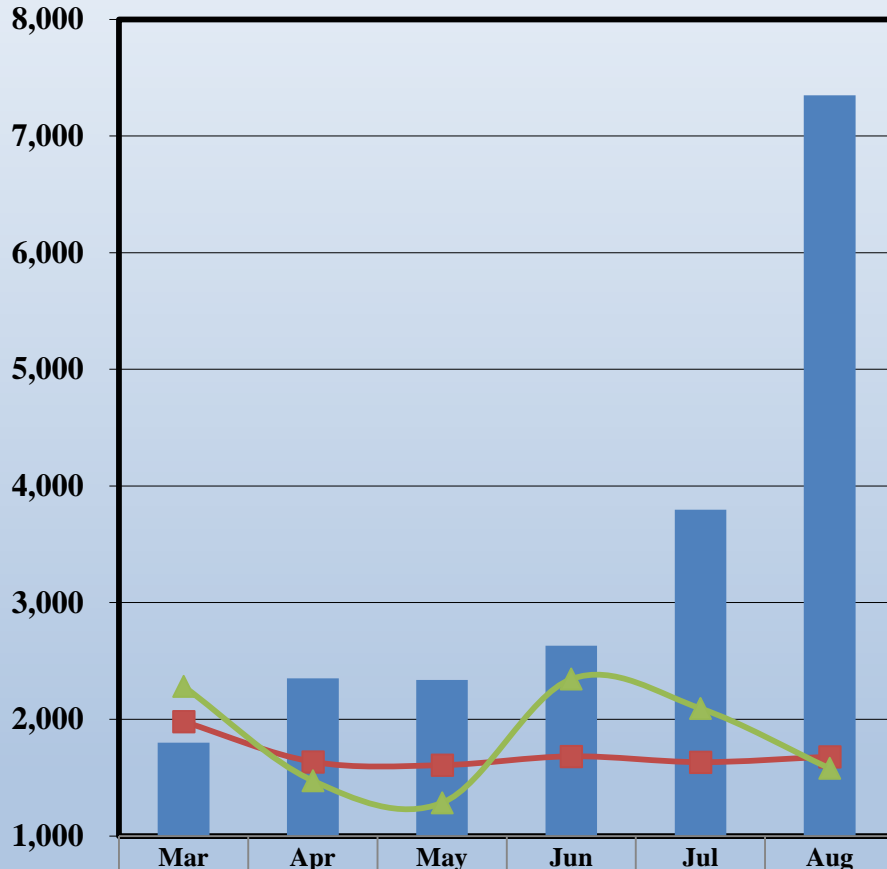


| | Mar | Apr | May | Jun | Jul | Aug |
|-------|--------|--------|--------|--------|--------|--------|
| Act | 22,001 | 22,894 | 23,295 | 23,513 | 23,797 | 29,441 |
| Bud | 25,237 | 21,499 | 21,317 | 22,028 | 21,596 | 22,117 |
| Prior | 22,266 | 13,686 | 16,931 | 21,788 | 19,620 | 19,607 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 29,441 | 22,117 | 19,607 |
| Var % | | 33.1% | 50.2% |
| Year-To-Date | 244,533 | 246,322 | 242,370 |
| Var % | | -0.7% | 0.9% |
| Annualized | 264,744 | 269,869 | 266,926 |
| Var % | | -1.9% | -0.8% |

Urgent Care Visits

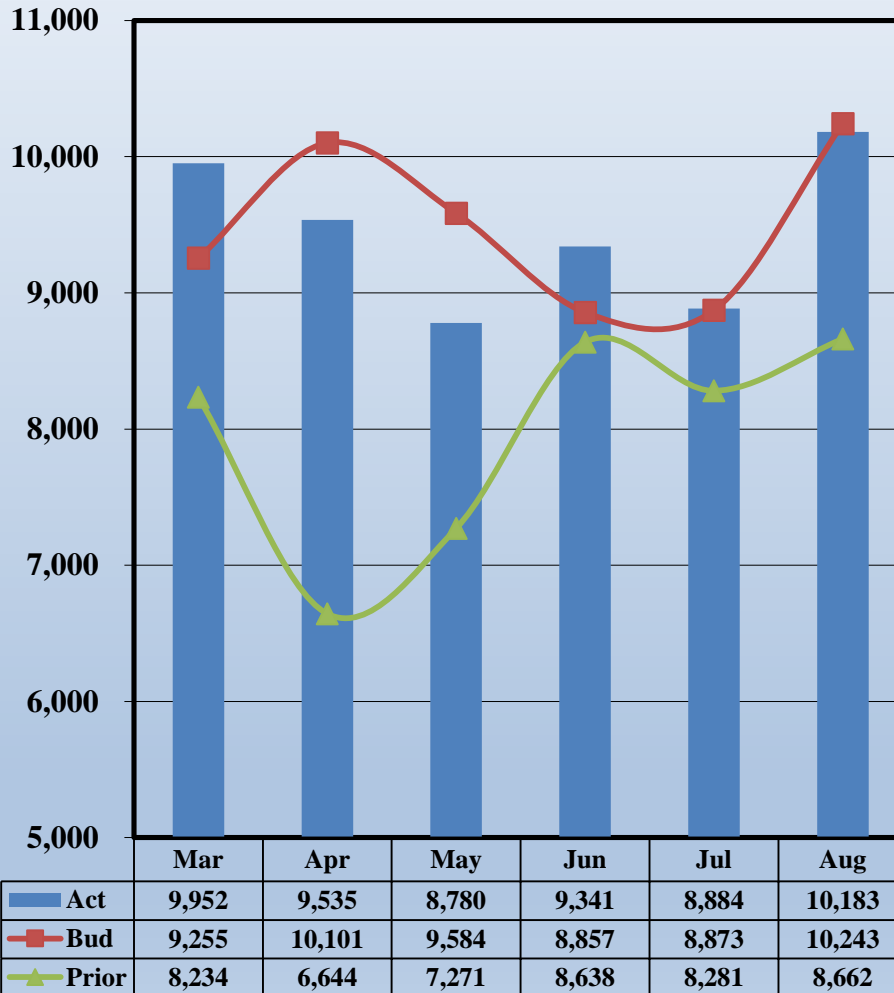
(JBS Clinic, West University & 42nd Street)



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 7,349 | 1,680 | 1,579 |
| Var % | | 337.4% | 365.4% |
| Year-To-Date | 33,760 | 18,910 | 23,666 |
| Var % | | 78.5% | 42.7% |
| Annualized | 35,360 | 21,165 | 25,590 |
| Var % | | 67.1% | 38.2% |

| | Mar | Apr | May | Jun | Jul | Aug |
|-------|-------|-------|-------|-------|-------|-------|
| Act | 1,801 | 2,350 | 2,338 | 2,631 | 3,796 | 7,349 |
| Bud | 1,980 | 1,636 | 1,607 | 1,683 | 1,633 | 1,680 |
| Prior | 2,283 | 1,474 | 1,284 | 2,345 | 2,093 | 1,579 |

Total ProCare Office Visits



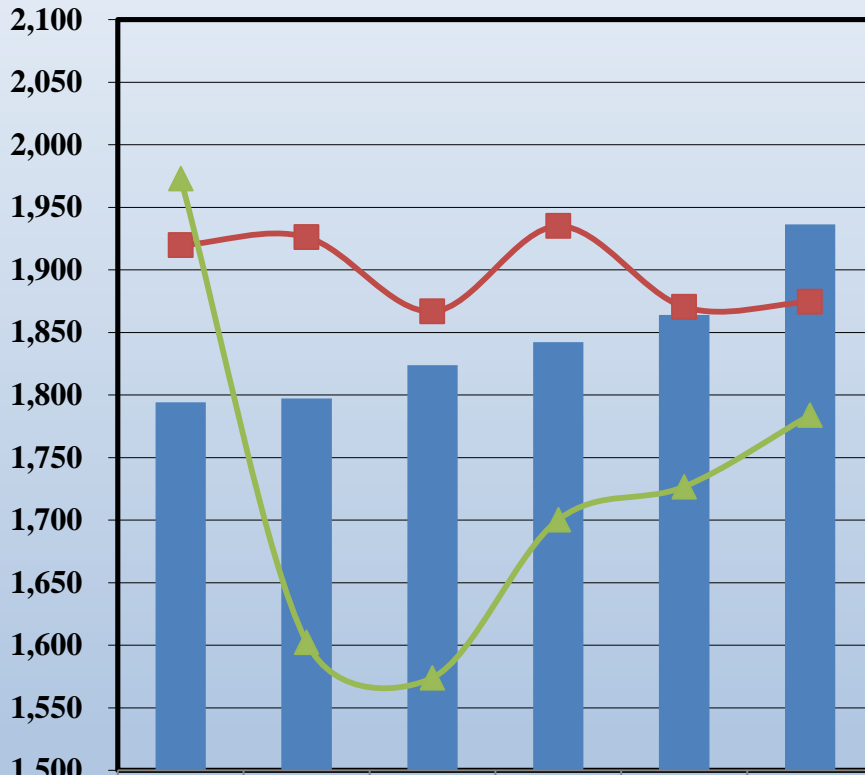
| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 10,183 | 10,243 | 8,662 |
| Var % | | -0.6% | 17.6% |
| Year-To-Date | 94,757 | 105,202 | 96,736 |
| Var % | | -9.9% | -2.0% |
| Annualized | 103,144 | 114,159 | 106,274 |
| Var % | | -9.6% | -2.9% |

Staffing



Blended FTE's

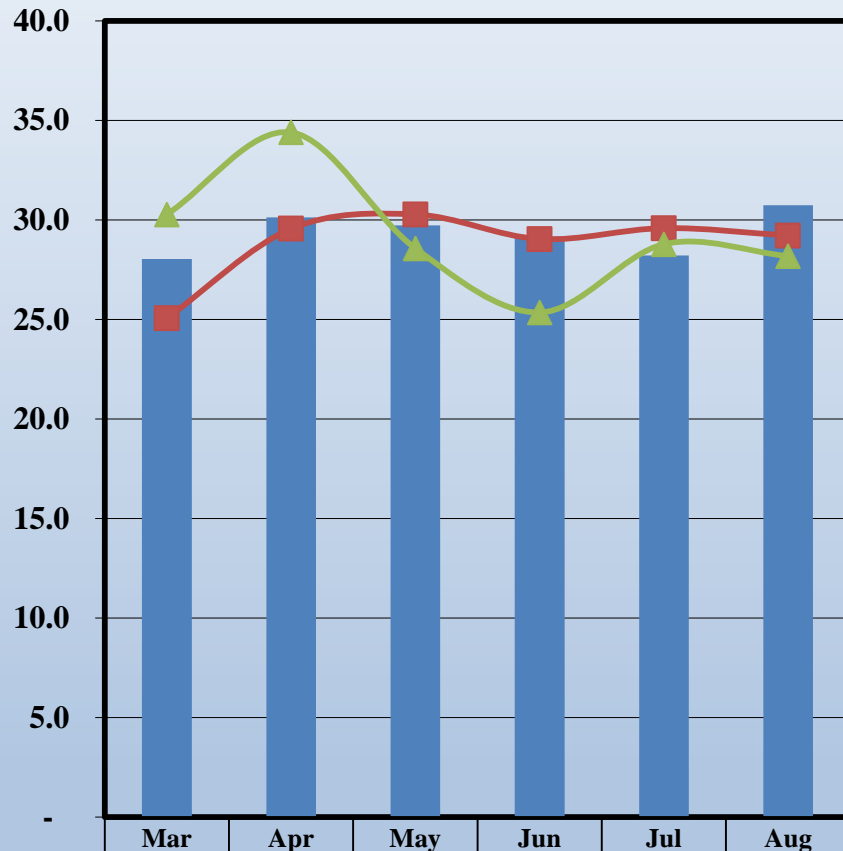
Including Contract Labor and Management Services



| | Mar | Apr | May | Jun | Jul | Aug |
|-------|-------|-------|-------|-------|-------|-------|
| Act | 1,794 | 1,797 | 1,824 | 1,842 | 1,864 | 1,936 |
| Bud | 1,920 | 1,926 | 1,867 | 1,935 | 1,870 | 1,874 |
| Prior | 1,973 | 1,602 | 1,574 | 1,700 | 1,727 | 1,784 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 1,936 | 1,874 | 1,784 |
| Var % | | 3.3% | 8.5% |
| Year-To-Date | 1,817 | 1,912 | 1,856 |
| Var % | | -5.0% | -2.1% |
| Annualized | 1,813 | 1,927 | 1,866 |
| Var % | | -5.9% | -2.8% |

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | 30.7 | 29.2 | 28.2 |
| Var % | | 5.2% | 9.1% |
| Year-To-Date | 29.1 | 28.8 | 28.6 |
| Var % | | 1.0% | 1.7% |
| Annualized | 29.0 | 28.7 | 28.7 |
| Var % | | 1.0% | 1.0% |

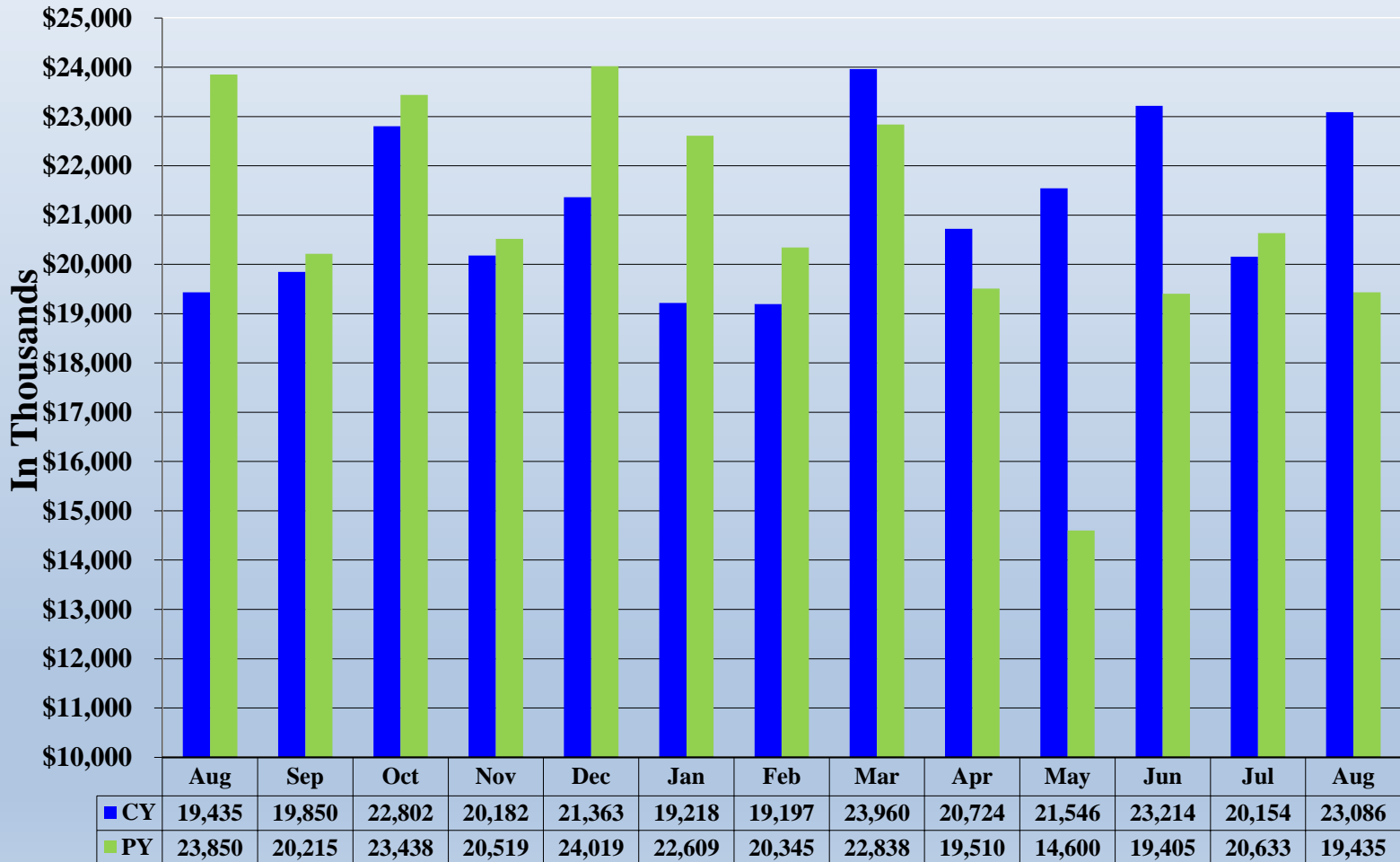
| | Mar | Apr | May | Jun | Jul | Aug |
|-------|------|------|------|------|------|------|
| Act | 28.0 | 30.1 | 29.7 | 29.2 | 28.2 | 30.7 |
| Bud | 25.1 | 29.6 | 30.3 | 29.0 | 29.6 | 29.2 |
| Prior | 30.3 | 34.4 | 28.6 | 25.4 | 28.8 | 28.2 |

Accounts Receivable



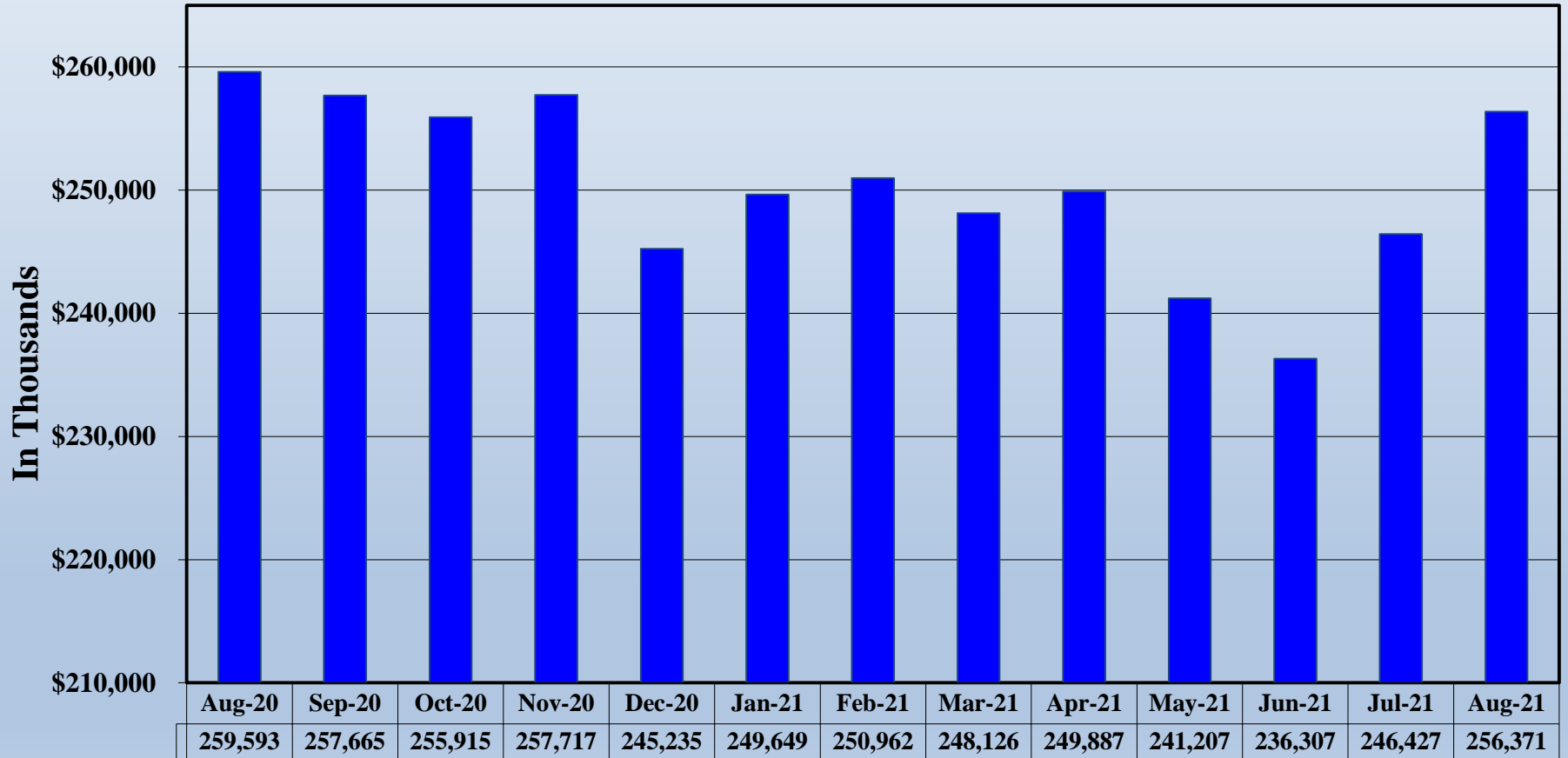
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

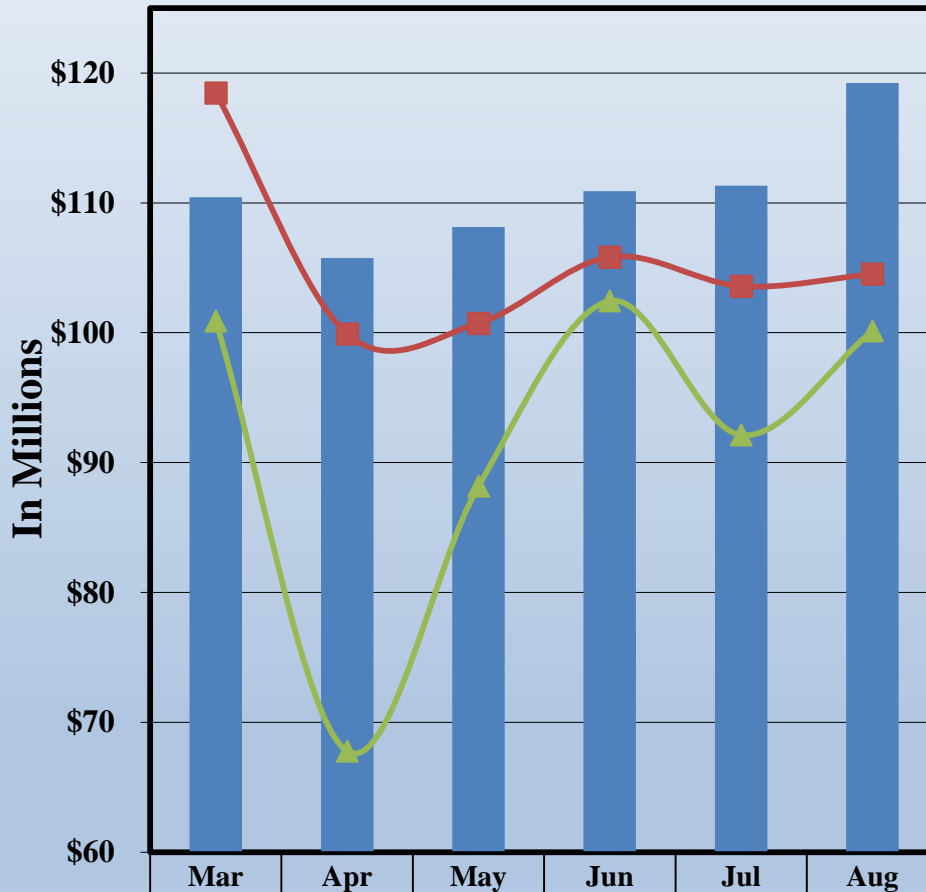


Revenues & Revenue Deductions



Total Patient Revenues

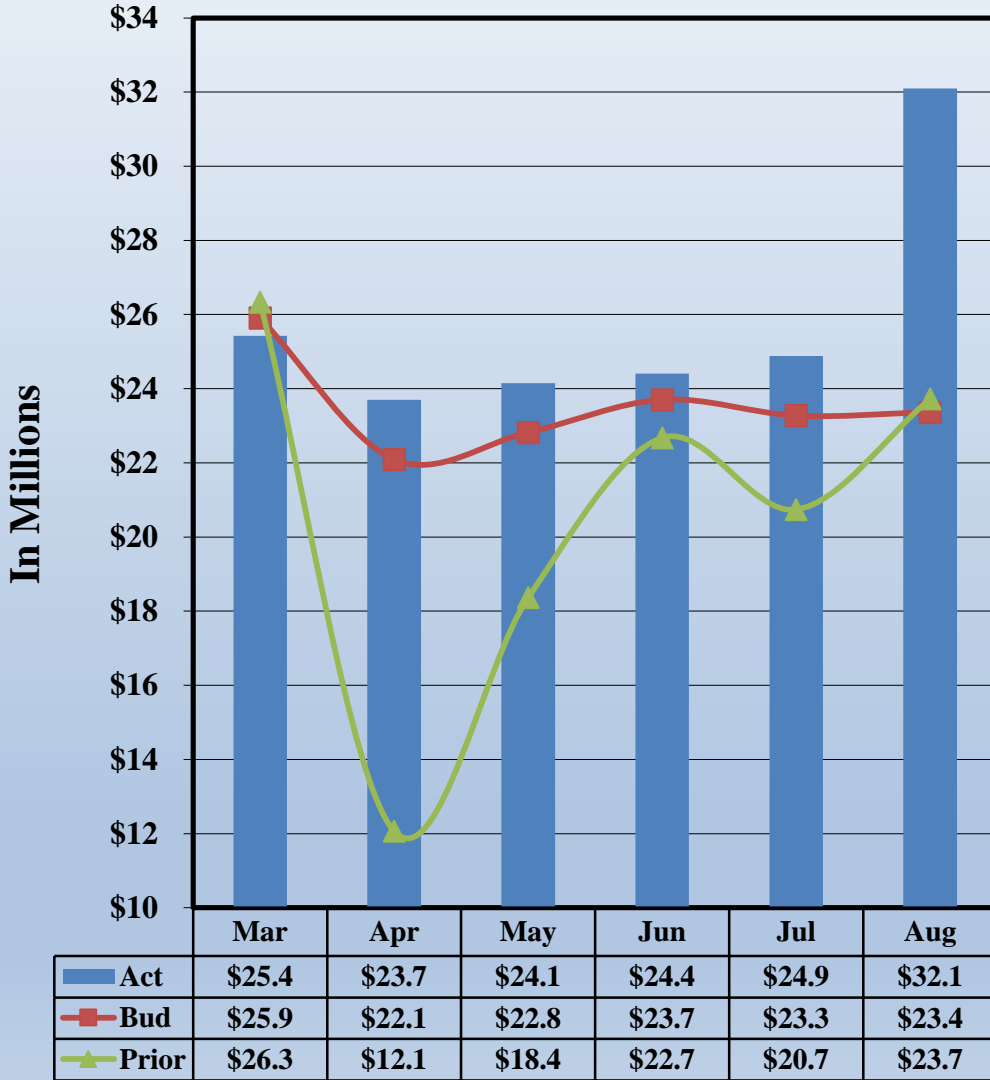
(Ector County Hospital District)



| | | | | | | |
|-------|---------|---------|---------|---------|---------|---------|
| Act | \$110.4 | \$105.7 | \$108.1 | \$110.9 | \$111.3 | \$119.2 |
| Bud | \$118.5 | \$99.9 | \$100.7 | \$105.8 | \$103.6 | \$104.5 |
| Prior | \$100.9 | \$67.8 | \$88.2 | \$102.4 | \$92.1 | \$100.1 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 119.2 | \$ 104.5 | \$ 100.1 |
| Var % | | 14.1% | 19.1% |
| Year-To-Date | \$ 1,186.9 | \$ 1,170.9 | \$ 1,109.3 |
| Var % | | 1.4% | 7.0% |
| Annualized | \$ 1,287.6 | \$ 1,280.4 | \$ 1,214.9 |
| Var % | | 0.6% | 6.0% |

Total Net Patient Revenues



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 32.1 | \$ 23.4 | \$ 23.7 |
| Var % | | 37.4% | 35.3% |
| Year-To-Date | \$ 275.0 | \$ 262.1 | \$ 249.5 |
| Var % | | 4.9% | 10.2% |
| Annualized | \$ 305.5 | \$ 288.6 | \$ 272.8 |
| Var % | | 5.9% | 12.0% |

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



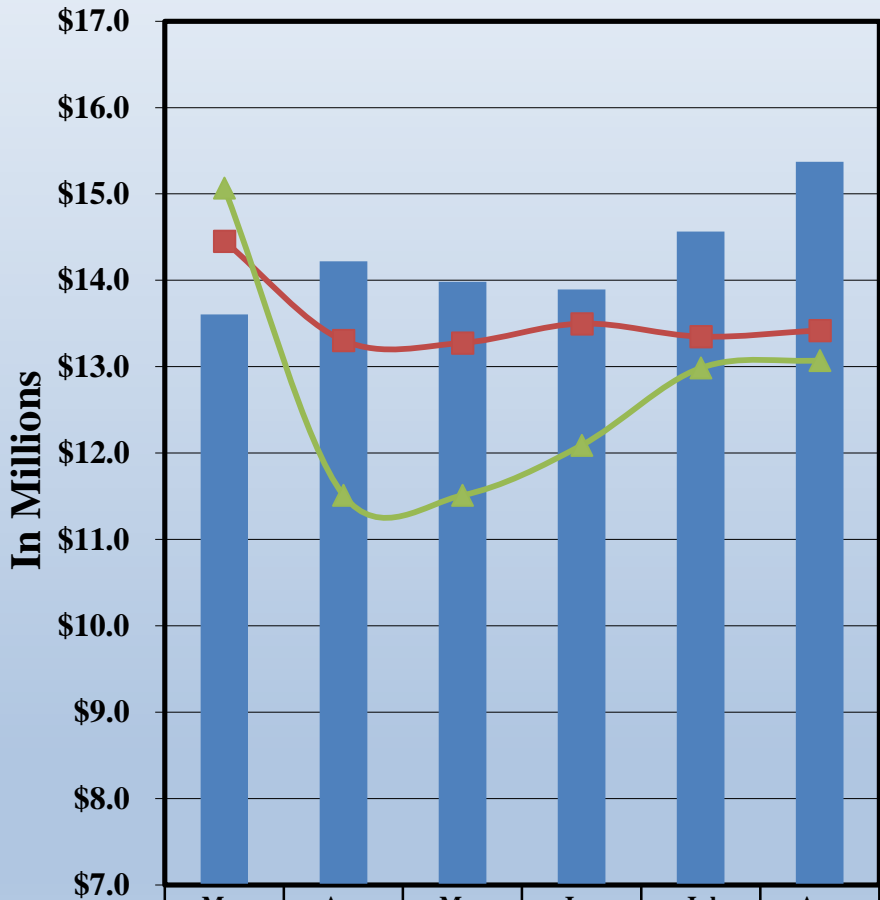
| | Mar | Apr | May | Jun | Jul | Aug |
|-------|-------|-------|-------|-------|-------|-------|
| Act | \$5.7 | \$7.9 | \$6.1 | \$6.5 | \$7.1 | \$6.2 |
| Bud | \$6.0 | \$7.4 | \$6.4 | \$5.9 | \$6.0 | \$6.2 |
| Prior | \$6.4 | \$5.8 | \$5.9 | \$5.0 | \$5.7 | \$5.6 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 6.2 | \$ 6.2 | \$ 5.6 |
| Var % | | -0.1% | 11.0% |
| Year-To-Date | \$ 70.1 | \$ 68.9 | \$ 67.0 |
| Var % | | 1.8% | 4.7% |
| Annualized | \$ 75.7 | \$ 76.5 | \$ 73.3 |
| Var % | | -1.1% | 3.2% |

Operating Expenses



Salaries, Wages & Contract Labor (Ector County Hospital District)

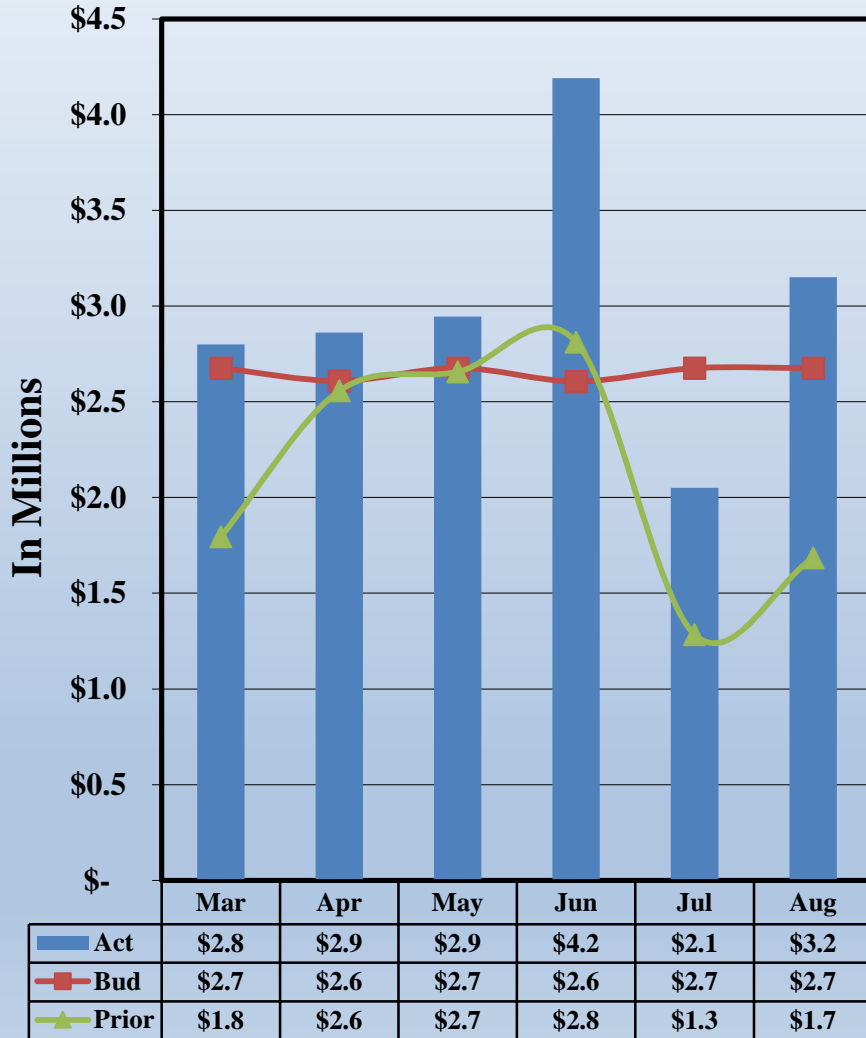


| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 15.4 | \$ 13.4 | \$ 13.1 |
| Var % | | 14.9% | 17.6% |
| Year-To-Date | \$ 152.5 | \$ 149.6 | \$ 150.5 |
| Var % | | 1.9% | 1.3% |
| Annualized | \$ 166.0 | \$ 164.1 | \$ 165.0 |
| Var % | | 1.2% | 0.6% |

| | Mar | Apr | May | Jun | Jul | Aug |
|-------|--------|--------|--------|--------|--------|--------|
| Act | \$13.6 | \$14.2 | \$14.0 | \$13.9 | \$14.6 | \$15.4 |
| Bud | \$14.5 | \$13.3 | \$13.3 | \$13.5 | \$13.3 | \$13.4 |
| Prior | \$15.1 | \$11.5 | \$11.5 | \$12.1 | \$13.0 | \$13.1 |

Employee Benefit Expense

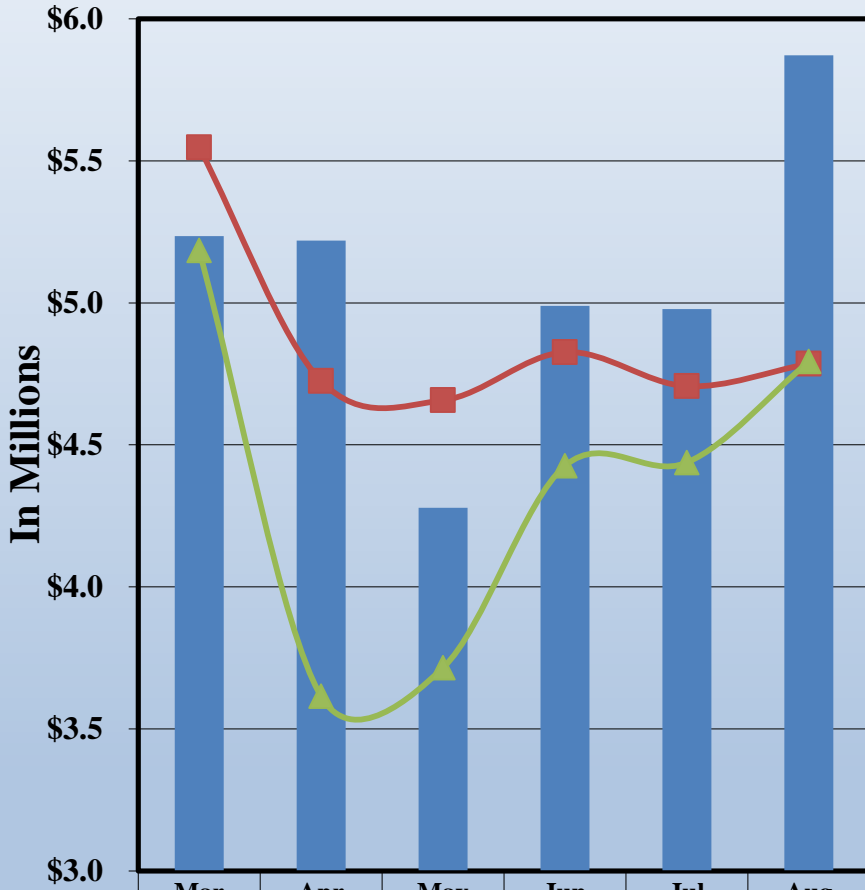
(Ector County Hospital District)



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 3.2 | \$ 2.7 | \$ 1.7 |
| Var % | | 17.7% | 87.0% |
| Year-To-Date | \$ 31.6 | \$ 29.1 | \$ 28.2 |
| Var % | | 8.4% | 11.9% |
| Annualized | \$ 33.5 | \$ 32.1 | \$ 31.2 |
| Var % | | 4.4% | 7.4% |

Supply Expense

(Ector County Hospital District)

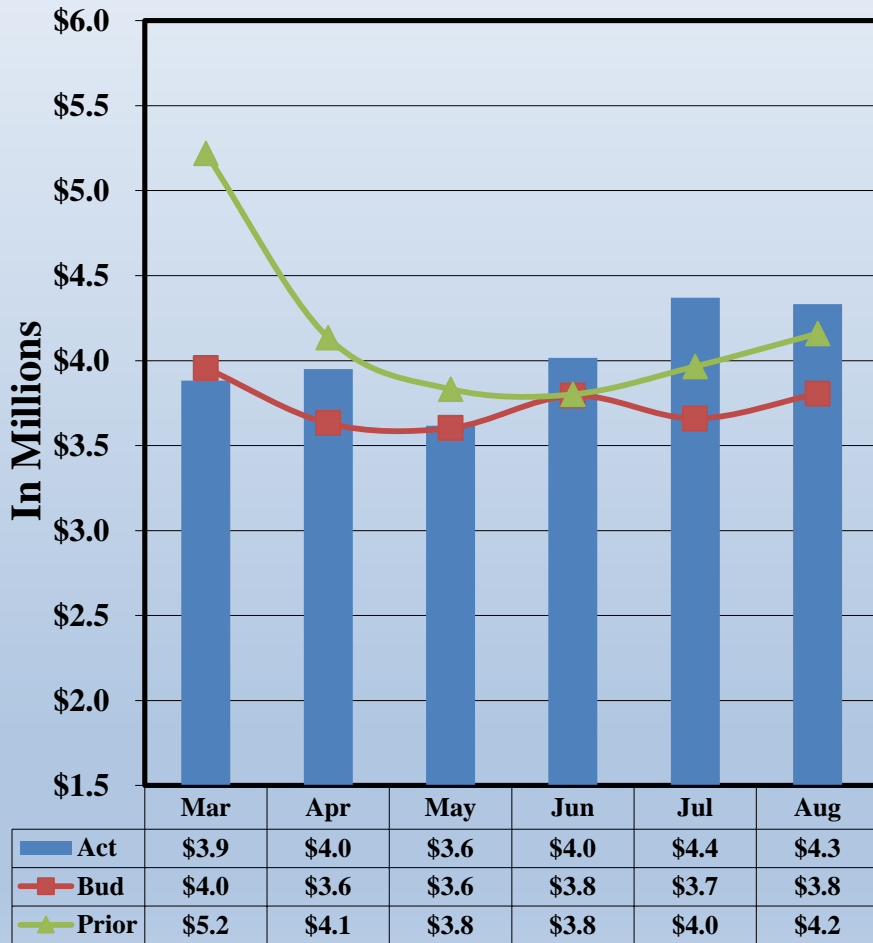


| | Mar | Apr | May | Jun | Jul | Aug |
|---------|-------|-------|-------|-------|-------|-------|
| ■ Act | \$5.2 | \$5.2 | \$4.3 | \$5.0 | \$5.0 | \$5.9 |
| ■ Bud | \$5.5 | \$4.7 | \$4.7 | \$4.8 | \$4.7 | \$4.8 |
| ▲ Prior | \$5.2 | \$3.6 | \$3.7 | \$4.4 | \$4.4 | \$4.8 |

| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 5.9 | \$ 4.8 | \$ 4.8 |
| Var % | | 23.4% | 23.2% |
| Year-To-Date | \$ 55.5 | \$ 54.1 | \$ 50.4 |
| Var % | | 2.6% | 10.0% |
| Annualized | \$ 59.5 | \$ 59.2 | \$ 54.3 |
| Var % | | 0.5% | 9.6% |

Purchased Services

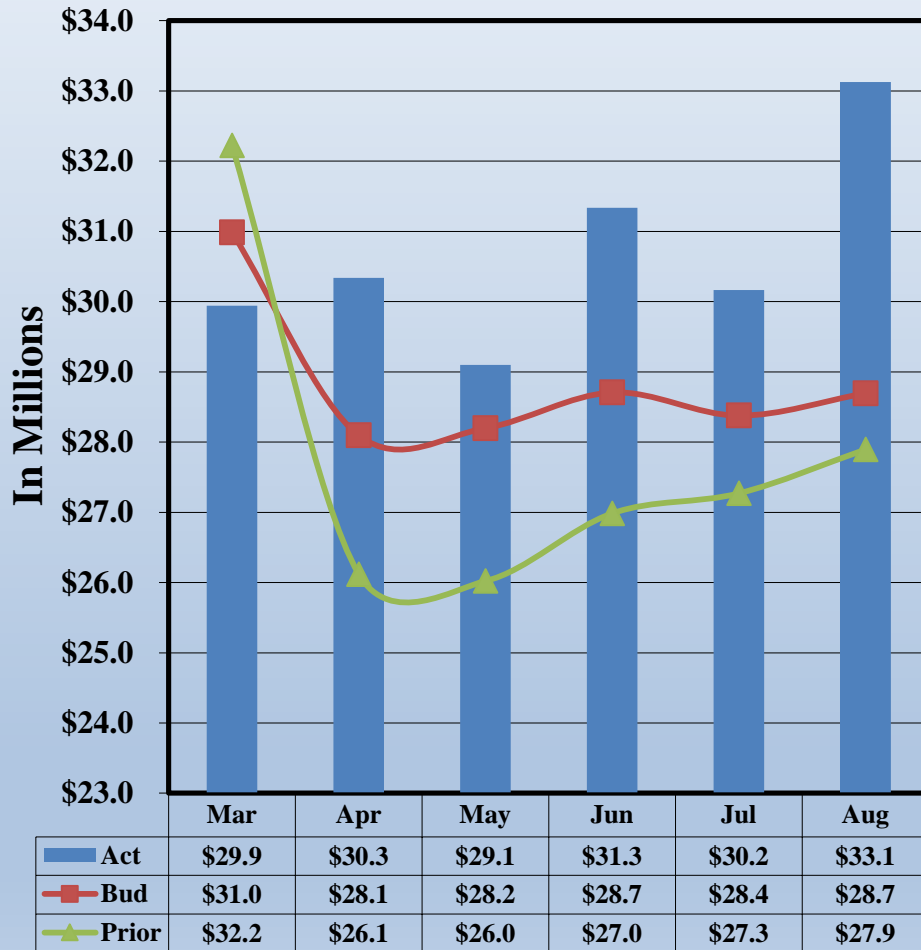
(Ector County Hospital District)



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 4.3 | \$ 3.8 | \$ 4.2 |
| Var % | | 13.8% | 4.1% |
| Year-To-Date | \$ 44.1 | \$ 41.6 | \$ 50.7 |
| Var % | | 6.1% | -12.9% |
| Annualized | \$ 46.6 | \$ 46.4 | \$ 57.0 |
| Var % | | 0.4% | -18.2% |

Total Operating Expense

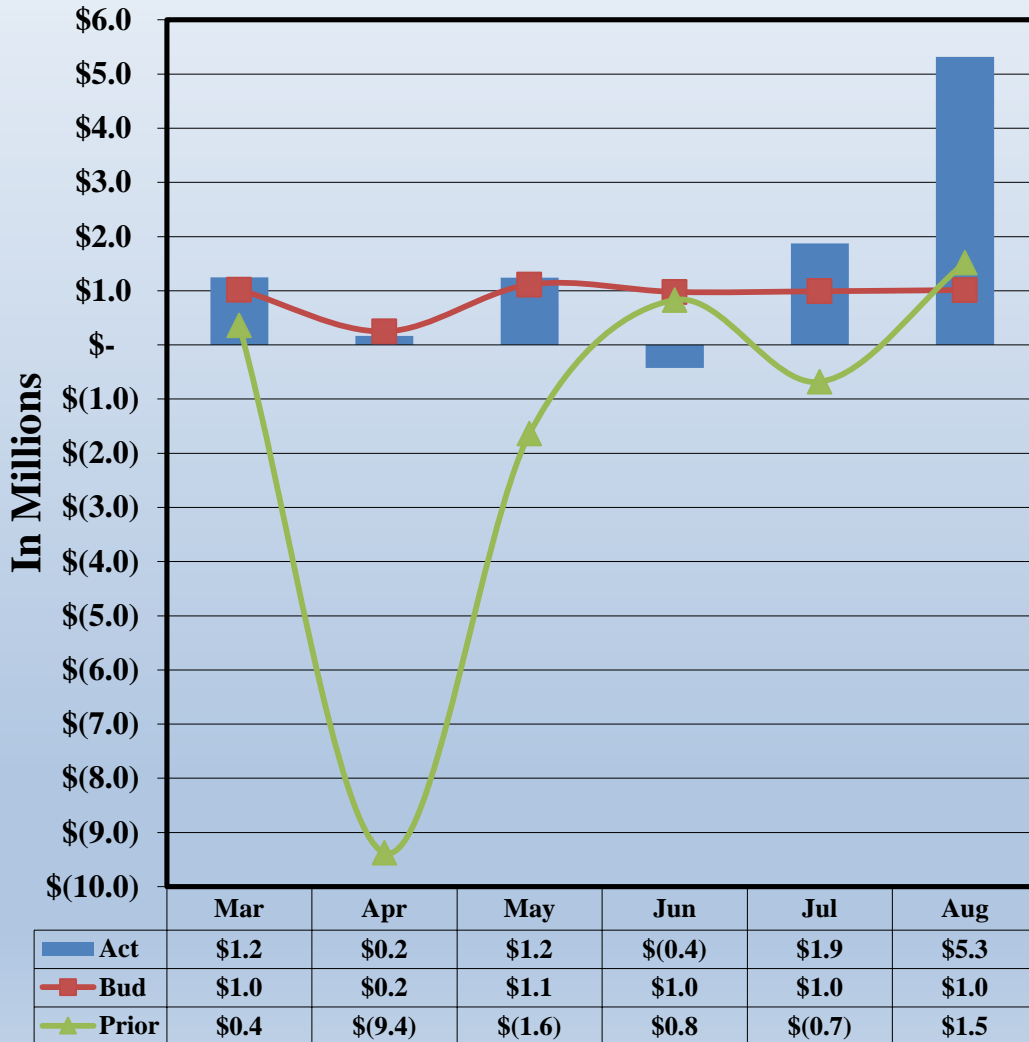
(Ector County Hospital District)



| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 33.1 | \$ 28.7 | \$ 27.9 |
| Var % | | 15.4% | 18.8% |
| Year-To-Date | \$ 329.2 | \$ 319.9 | \$ 328.9 |
| Var % | | 2.9% | 0.1% |
| Annualized | \$ 355.8 | \$ 352.0 | \$ 360.6 |
| Var % | | 1.1% | -1.3% |

Operating EBIDA

Ector County Hospital District Operations

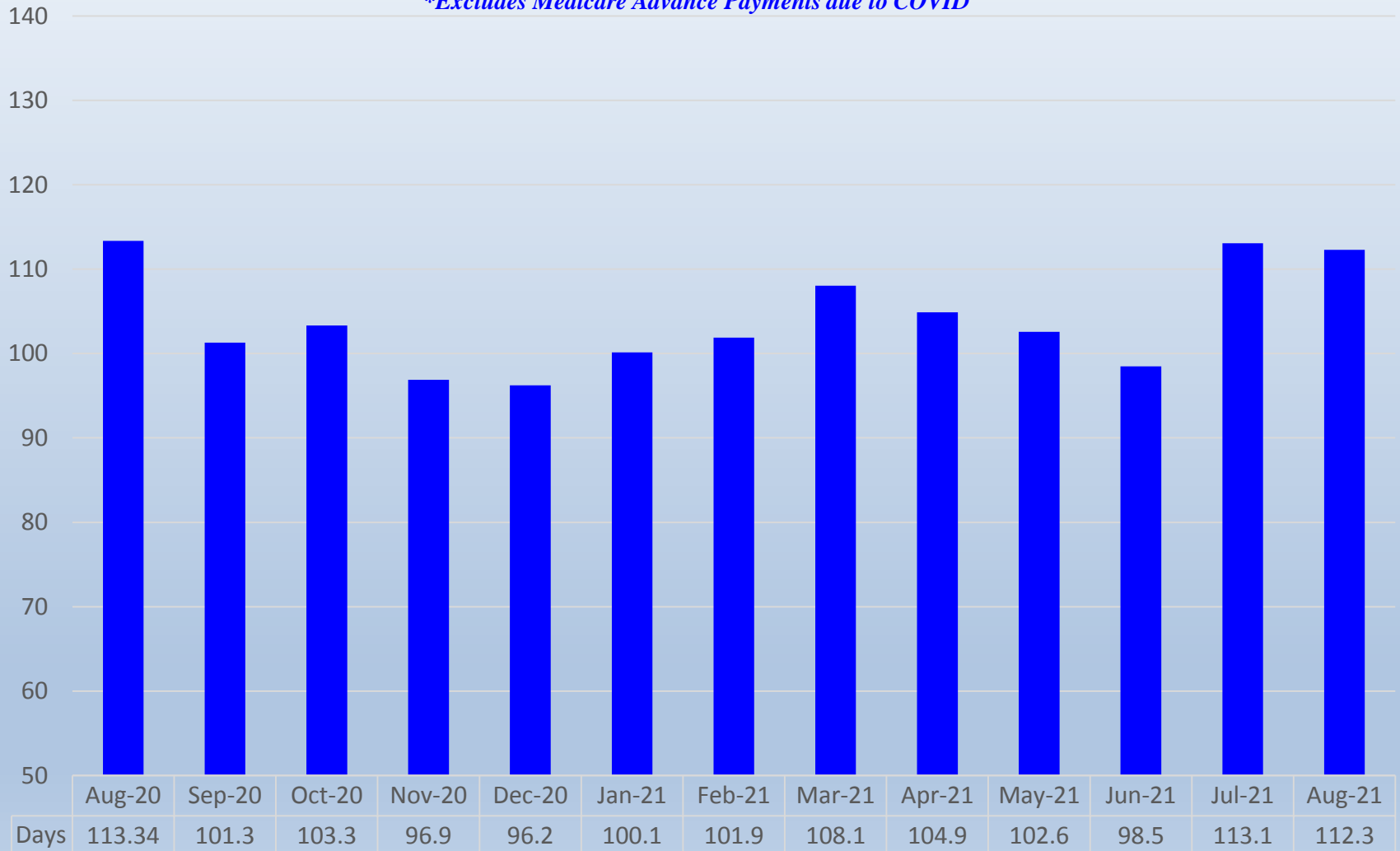


| | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month | \$ 5.3 | \$ 1.0 | \$ 1.5 |
| Var | | 4.30 | 3.80 |
| Var % | | 430.0% | 253.3% |
| Year-To-Date | \$ 15.7 | \$ 11.0 | \$ (12.9) |
| Var % | | 42.7% | -221.7% |
| Annualized | \$ 25.6 | \$ 13.1 | \$ (15.2) |
| Var % | | 95.4% | -268.4% |

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: 724 Access Services & Support Renewal
 DATE: October 1, 2021

Cost:
 724 Access services & support \$66,280.68
 (Annual Costs)

Budget Reference:
 Operational Funds \$66,280.68

Background:
 724 Access solution provides 7x24 view only access to all clinical data in Cerner Millennium Electronic Medical Record (EMR) in the event of a network outage or planned/unplanned downtime. Patient’s critical information can often be overlooked without access to the patient record; therefore, a downtime increases the risk to patient safety. 724 Access provides previous thirty days of patient’s medical record in the EMR at designated PC’s across Medical Center Health System (MCHS).

Objective:
 Continue services and support for 724 Access to provide 24x7 access to patient data increasing patient safety in the event of a network failure should occur.

Funding:
 724 Access services & support in the annual amount of \$66,280.68 from Cerner will come from budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
 Through Matt Collins, Chief Operating Officer

SUBJECT: Everbridge (Renewal)

DATE: October 5, 2021

| | |
|---------------------|-------------------------|
| <u>Cost:</u> | |
| Cost (2022 annual) | \$57,199.00 |
| Cost (2023 annual) | \$57,199.00 |
| Cost (2024 annual) | \$57,199.00 |
| Project Total | \$171,597.00 |

Background:
 This contract renewal provides for on-going use of Everbridge desktop alertus software.

Staffing:
 No additional FTE's required.

Disposition of Existing Equipment:
 N/A

Implementation Time Frame:
 N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Advanced Cardiovascular Perfusion Inc. Renewal

DATE: October 5, 2021

Cost:

Service Agreement Renewal through 8/2023 **\$740,000.00**
(Operational Budget)

Contract Total **\$740,000.00**

Background:

This contract renewal provides for on-going perfusion services to patients 24 hours a day 7 days a week.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Point of Care Service Plan Agreement for 51 iStat analyzers
Current contract: 001-7030-APOC-ISTATL

DATE: September 16, 2021

| | |
|---------------------------------------------|--------------------|
| Cost: | |
| Remote SURE Solutions Network | \$0.00 |
| 2+Year Device Service Plan Pkg (51 devices) | \$81,945.78 |
| Project Total (2 year term) | \$81,945.78 |

Background:

Abbott iStats are used in critical care areas of the facility to provide bedside laboratory testing and blood gas studies to ensure a rapid turnaround time of results for these patients. Laboratory currently owns 33 devices while cardiopulmonary/respiratory care owns 18. The Abbott iStat maintenance agreement provides 2 years of service which includes 24/7 Sure Solutions customer service; unlimited, overnight device replacement for broken meters, docking stations, external simulators, conditioning cartridges, printers and semi-annual software updates. IStat devices are not maintained by TRIMEDX, as Abbott does not offer repair of these devices nor do they offer training on repair of these devices. This is a renewal of contract number 001-7030-APOC-ISTATL, which expires 9/30/21. The contract must be finalized by 9/30/21 to ensure there are no disruptions in service for our devices.

Staffing:

No additional FTE's required.

Funding:

Operational

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Digital Front Door Solution
 (Consumer Framework and Extensibility)

DATE: October 1, 2021

Cost:
 Digital Front Door Solution \$110,325.00
 (Operational Annual Support Cost \$48,000-5yr term)

Budget Reference:
 FY2022 Capital Budget \$110,325.00

Background:

Digital Front Door solution is a secure platform that will enable Medical Center Health System (MCHS) bring new and existing patient engagement technologies together into a unified, user-friendly hub.

The consumer framework and extensibility are the foundation for the digital frontdoor enablement. Currently, MCHS has two separate applications for only two functions and a separate website. Digital platform is one application that will allow more information and services such as:

- Patient portal
- TeleHealth visit
- Communication with providers
- Schedule in person appointments
- Bill Pay
- Appointment Reminders

Under single application, platform can be expanded to include future functions without the user having to download additional applications. Also, under platform, we can further optimize and enable current and new capabilities as we promote MCHS to the consumer.

Staffing:

No additional FTE's will be required.

Implementation Time Frame:

5 Months

Funding:

Digital Front Door Solution in the amount of \$110,325.00 from Cerner, with annual operation fees of \$48,000 will come from budgeted funds for this project.



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 3, 2021
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO
From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations
Re: Siemens Artis Q Ceiling Combo Radiology/Cardiology and Ultrasound

| | |
|-------------------------------------|---------------------|
| Total Cost | \$970,000.00 |
| Unbudgeted Amount... CER 6620-20-01 | \$970,000.00 |

OBJECTIVE

Obtain Siemens Artis Q System to provide the needed equipment to take care of the community population needing emergent and elective vascular procedures that require endovascular access and fluoroscopy. This system would replace the existing one that has reached End Of Service in December 2019 and has had many operational issues.

HISTORY

The Siemens Axiom Artis DTC angiography system for our hybrid room (room 10) has reached end of support status as of 12/31/2019. This system has had multiple downtimes due to being inoperable. The wait for a diagnostic technician to provide service is lengthy since we do not have an extended use contract. The availability of spare parts can no longer be guaranteed to complete a required service repair. Also, as the number of systems used declines, there may be fewer engineers available to maintain and repair these products. This equipment has become inoperable twice with a patient on the table. One of them was an emergent Aortic Abdominal Aneurysm. The issues that have occurred include:

- Bed not rotating
- Reduced stand movement
- Screen powered off in advertently
- System not booting --start up failure
- Screen turned pink
- Cuts off vital signs

System would not turn on
Entire unit powered off during case
Radiation dose not being sent
Keyboard not working
The amount of cases done in this room (using X-Ray) are as follows:
2019=709 cases
2020=372 cases

PURCHASE CONSIDERATIONS

Quotes from Phillips and Siemens were obtained. The Siemens price point was better, and the room would not need to be reconfigured. The footprint may have a few adjustments such as the flooring may need repaired. The current system is Siemens and it may be possible to use the already existing ceiling rails/ track which attaches to the C-arm (fluoro unit).

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Vendor trade in or just removal by Siemens

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

| | |
|------------------|---------|
| Surgery Dept. | Pending |
| FCC | Pending |
| MEC | Pending |
| Joint Conference | Pending |
| ECHD Board | Pending |



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 2,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN Director of Surgery

Re: General Laparoscopic Instrument Sets x5

Total Cost.... (Unbudgeted) (\$23,550.36 each set) \$ 117,751.80

OBJECTIVE

Purchase additional General Laparoscopic Instrument Sets for our General and Trauma surgeries.

HISTORY

These type instruments are used for every laparoscopic case that is performed in the Operating rooms which includes Laparoscopic Gallbladder. Laparoscopic Appendectomy, Laparoscopic Colon Resection for cancer, traumatic abdominal injuries and many more. We currently have 8 sets that are approx. 15+ years old and 2 sets that are 4 years old. Our older sets are having instruments that need replaced quite often and the set is out of circulation until instruments are ordered and received. Our number of general and trauma surgeons has grown over the years and thus calling for an increase in available instrumentation. Physicians have voiced concerns regarding the use of these instruments and their reliability as a patient safety issue.

Clinical Benefits

- Patients will not have to be rearranged or postponed due to lack of instrumentation.
- Ensure optimal patient safety during surgical procedures.
- Improve efficiency in the Operating Room.
- Decrease patient wait times and increase patient satisfaction.

Hospital Benefits

- Allows the scheduling of more cases because of less delays.

PURCHASE CONSIDERATIONS

The turnaround time to sterilize laparoscopic instruments is approximately 3 hours. We typically have 3-4 surgeons a day that do surgeries at the same time and multiple surgeries that need these same types of instruments. It makes the surgical flow chaotic and inefficient when surgeries must be rearranged because the instrumentation is still being processed/sterilized appropriately.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided to surgeon and staff by vendor if needed

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF INSTRUMENTATION

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

| | |
|------------------|---------|
| Surgery Dept. | Pending |
| FCC | Pending |
| MEC | Pending |
| Joint Conference | Pending |
| ECHD Board | Pending |



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 2,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN Director of Surgery

Re: Stryker ENT Navigation with targeted guided Surgery Technology

Total Cost.... (Unbudgeted) \$ 129,000

OBJECTIVE

Purchase a Stryker ENT Navigation System for functional endoscopic sinus surgery.

HISTORY

Our current equipment used for Endoscopic Sinus cases is approximately 10 years old and is requires a lengthy setup with a software card utilized for each case. The technology is very old and visualization of the anatomy becoming less intricate. The current system has a licensure card needed for each patient that is used to initialize the loading of the patient images before the surgery begins-if the exact sequence is not followed the card becomes invalid and another card must be obtained to continue to load images. Each card costs \$824. The proposed system has more advanced technology and the card is not needed.

Clinical Benefits

- Provides advanced image guidance and visualization capabilities in a single system.
- Improved patient outcomes due to the extreme accuracy of the guided image.
- System has Scopis software that assists with the identification of sinus cells in the complex patient anatomy and the planning of the natural drainage pathways through the sinus cavity. During surgery, the preplanned pathways are overlaid in real-time onto the endoscopic image to assist surgeon with proper anatomic orientation directly on the surgical monitor.

- This proposed system requires disposable instruments. –These disposable instruments allow the posting of more cases in a day. Our current system requires instrumentation that requires re-sterilization, which is a 3-hour process to prepare and sterilize the instrumentation. For the current/old system, we have one set of instruments that includes 5-6 different handpieces that cost anywhere between \$12k to \$15k apiece.

Hospital Benefits

- Decrease operating room time and allow for additional cases to be added on during the day
- Decrease turnover time for these cases as equipment set up is time is much shorter and simpler.
- Stryker navigation system has a cost savings of approximately \$640 per patient. Projected patient volume 30-36 pts a year.

PURCHASE CONSIDERATIONS

This equipment can be placed in the Operating Room through a supplies and equipment agreement (SEA). The number of disposable items we buy/use go toward the price of the equipment over a 4-year period. We are already using the disposable items and should take advantage of placing the new equipment for what we are already using.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided to surgeon and staff by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

Possibly sale to another facility or ASC

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

| | |
|------------------|---------|
| Surgery Dept. | Pending |
| FCC | Pending |
| MEC | Pending |
| Joint Conference | Pending |
| ECHD Board | Pending |



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 7,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN Director of Surgery

Re: Stryker ENT Tower (integrates with Stryker Scopis Navigation)

Total Cost.... (Unbudgeted) \$ 131,000

OBJECTIVE

Purchase an ears Nose and Throat Tower that pairs with the Stryker Scopis Navigation System for Functional Endoscopic Sinus Surgery. The ENT tower will have a new 4K ENT camera system on it. This includes a light source, camera box and digital capture consoles. This will be integrated to the EMR system like the current systems. The Scopis is integrated into the setup as well allowing surgeons to navigate and visualize the nasal passage in 4K.

HISTORY

Current navigation system does not have a tower that links to the EMR to save pictures for documentation during these types of Sinus procedures. Also, the disposable items for our current navigation system are more expensive for each use on the hospital side.

Clinical Benefits

- Provides advanced image visualization and auto lighting for the small passages.
- Ability to document and place pictures in the EMR

PURCHASE CONSIDERATIONS

This equipment can be placed in the Operating Room through a supplies and equipment agreement (SEA). The number of disposable items we buy/use go toward the price of the

equipment over a 4-year period. We are already using the disposable items and should take advantage and place the new equipment and benefit from our current use of their disposable items.

FTE IMPACT

Will need possible IT involvement to link tower to the EMR the same as our other Stryker video equipment on the Operating Rooms.

INSTALLATION & TRAINING

Training provided to surgeon and staff by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

Possibly sale to another facility or ASC

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

| | |
|------------------|---------|
| Surgery Dept. | Pending |
| FCC | Pending |
| MEC | Pending |
| Joint Conference | Pending |
| ECHD Board | Pending |



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 2, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN Director of Surgery

Re: Sonopet iQ Ultrasonic Aspirator

Total Cost.... (Unbudgeted) \$ 213,000

OBJECTIVE

Purchase a Sonopet iQ Ultrasonic Aspirator. The use of the Sonopet iQ has been proven in Neurosurgery (brain tumor removal), but the new technology can be used in other surgical specialties such as Spinal Surgery (Discectomy), Cardiovascular (Aortic Valve Replacement), ENT and possibly Gynecological cases. The device is used to aspirate tissue and bone.

HISTORY

Our current piece of equipment used for Neuro surgeries is the Cavitron Ultrasonic Surgical Aspirator (CUSA). It has been in the Operating Room for approx. 15 years and is extremely old technology and lengthy setup. It only aspirates tissue but does not have capability to aspirate bone.

Clinical Benefits

- The Sonopet iQ has a much smaller footprint than the CUSA (our current machine) and is versatile as it CAN aspirate tissue and bone.
- Provides more selective precision tissue removal for work near critical structures and motor centers (tumors). 367% faster tissue resection than current machine
- Faster and more precise bone cutting (133% faster than current machine)
- Faster set up time for surgery preparation (48% faster)
- Improved patient outcomes.

Hospital Benefits

- Decrease operating room time and allow for additional cases to be added on during the day
- Decrease turnover time for these cases as equipment set up is time is much shorter and simpler.

HISTORY

Our current piece of equipment is the Cavitron Ultrasonic Surgical Aspirator (CUSA). It has been in the Operating Room for approx. 15 years and is extremely old technology and a difficult and lengthy setup. It only aspirates tissue but does not have the capability to aspirate bone.

PURCHASE CONSIDERATIONS

This equipment can be placed in the Operating Room through a supplies and equipment agreement (SEA). The number of disposable items we buy/use go toward the price of the equipment over a 4-year period. We are already using the disposable items and should take advantage of placing the new equipment for what we are already using.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided to surgeon and staff by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

LIFE EXPECTANCY OF INSTRUMENTATION

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

| | |
|------------------|---------|
| Surgery Dept. | Pending |
| FCC | Pending |
| MEC | Pending |
| Joint Conference | Pending |
| ECHD Board | Pending |



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: September 23,2021
To: Board of Directors
Through: Russell Tippin, President / CEO
From: Christin Timmons, CNO
Re: Patient Call Light and Communication System

Total Cost.... 3,075,500.00

OBJECTIVE

Replacing an outdated call light system in patient rooms will enhance patient communication and improve patients' perception of care. Updates to the call light device will improve patient satisfaction, mitigate patient safety concerns, and improve nursing workflow.

HISTORY

Our call-light system is 27 years old when looking at initial installation. While we have installed newer versions to some departments due to the system malfunctioning, it has contributed to departments all being on something different. Maintenance time increases as both patient safety events and experience of care remain an opportunity. Barriers have been the lack of electronic tracking, aged equipment, static, and the inability to adjust volumes on bedside remotes. MCH's hourly rounding initiatives have improved HCAHPS responsiveness scores from the 4th percentile to the 53rd percentile over the last few years. Opportunity in decreasing falls on the inpatient units also continue.

Clinical Benefits

- Decreased falls
- More efficient workflows
- Higher level accountability through tracking of usage, average wait times, and nursing/tech response times
- Increased HCAHPS responsiveness scores
- Improved patient communication for those hard of hearing
- Regulatory compliance for bed certifications

PURCHASE CONSIDERATIONS

Three companies/products were reviewed with full demo to a group of hospital members, including floor staff, IT, leadership, engineering. The companies reviewed included our current vendor Tek Tone and Jeron and West-Com (Convergint). Convergint was decided by the committee and have assessed the full property on current placements and gaps.

FTE IMPACT

N/A – Implementation should increase efficiency.

INSTALLATION & TRAINING

Training will be provided through Patient Experience and Nursing Leadership through video, huddles, and in-person validations. Installation will take up to 8 months- one year and will be dependent on the volume of rooms and access to areas we can give at one time.

WARRANTY AND SERVICE CONTRACT

5 Year Warranty

DISPOSITION OF EXISTING EQUIPMENT

Discard/past life expectancy

LIFE EXPECTANCY OF EQUIPMENT

10-15 years

MD BUYLINE INFORMATION

COMMITTEE APPROVAL

| | |
|----------------|---------|
| MEC | Pending |
| Board Approval | Pending |

MEMORANDUM

TO: ECHD Board of Directors

FROM: Brad Timmons, Chief of Police, Director of Safety/EM
 Through Matt Collins, Chief Operating Officer
 Through Russell Tippin, Chief Executive Officer

SUBJECT: Axon Report Management System, Body Worn Cameras and Tazers.

DATE: September 20, 2021

Cost:

| | |
|-------------------|---------------------|
| Project (Year 1) | \$73,868.66 |
| Project (Year 2) | \$73,868.66 |
| Project (Year 3) | \$73,868.66 |
| Project (Year 4) | \$73,868.66 |
| Project (Year 5) | \$73,868.66 |
| Total Cost | \$372,093.30 |

Background:

Requesting replacement of CopSync Report Management System, Wolf Com Body Worn Cameras, and Tazer replacement. All these services are provided by separate vendors. The vendor I am requesting is Axon, who provides all three services with replacement benefits for body worn cameras and tazers at 30 months, which is included in the cost as well as regulatory reporting.

All agencies in Ector County, are transitioning to the Axon reporting system to better communicate with each other's departments and share vital criminal information. These agencies include, Odessa Police Dept, Ector County Sheriff's Office, UTPB Police and ECISD Police. Included in the system is Evidence.com which provides a data base for evidence collection and storage as well as electronic case submission to the District Attorney's Office. We currently keep everything on paper which can cause unnecessary errors.

Our current reporting system, CopSync does not fully report the required state and federal reports including the new Use of Force report mandated by the state to begin reporting in 2022 reporting period. COpSync also falls short on producing the federal reports such as NIBRS, racial profiling and annual crime statistics. All these reports are mandated by state and federal regulatory agencies to maintain our license. One big benefit is, Axon is a law enforcement specific company and specializes in law enforcement alone.

In 2015 we purchased CopSync report management system and it worked well for a couple of years. Since then, CopSync went into bankruptcy and was bought by Kologic. Kologic is not a law enforcement specific company and they fall short with today's needs in law enforcement.

Also, in 2015 we purchased the Wolf Com body worn camera system. The current system works and provides us the needed camera footage. The set back with Wolf Com is if we have a damaged camera or need replacements and upgrades it costs extra. With the Axon system, they provide replacement service, upgrades and new cameras at 30 months for the five-year service. This ensures we have quality equipment that provides critical body camera footage for all officers.

In 2012 we implemented a less lethal tazers to our equipment. Less lethal equipment is vital in today's law enforcement to bridge the gap between hands on use of force to using deadly force. Tazers are highly effective in keeping officers safe as well as contacts. Pepper spray cannot be used in a hospital setting due to indoor overspray and effecting other people in the immediate area. Our current tazers are very old and technology has well progressed above what we have now.

PURCHASE CONSIDERATIONS

Axon provides a five-year plan at \$73,868.66 per year in leu of paying the total amount all up front. Axon provides all on-site training and set up for the report management and body worn camera systems. With bulking the three services together we are receiving a discounted price on the body cameras and tazers.

Since the ECHD police dept and UTPB police dept are comparable in size I inquired about their pricing from Axon. The price they were quoted was almost exact as our quote which I feel is a fair market value for these services and equipment. I did not compare to the other agencies in Ector County because they are much larger, and their cost is in the millions.

The bulk of the cost is for the implementation, setup and transfer of licensing and records which is \$255,075.00, one-time cost included in the annual project cost. Standard of work (SOW) attached.

The cost for our current report system and body worn cameras is approx. \$20,000.00 annually excluding equipment replacement.

Staffing:

No additional FTEs required

Implementation Time Frame:

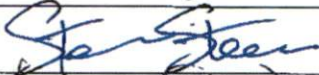
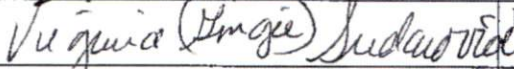
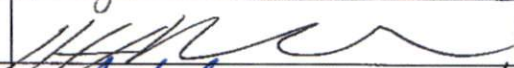



30-90 days

Funding:

Board approval, capital.

APPLICATION FOR INCORPORATION OF JOINT LOCAL GOVERNMENT CORPORATION

We, the undersigned, (a) apply for the incorporation of a joint local government corporation under Subchapter D, Texas Transportation Act, TEX. TRANSP. CODE ANN. § 431.101 *et seq.*, to act on behalf of the Texas local governments specified below for the purposes specified in the attached forms of certificate of formation and bylaws of such corporation, and (b) request that the governing bodies of such local governments adopt resolutions (i) finding that creation of the corporation is wise, expedient, necessary, and advisable, (ii) approving the form of such certificate of formation and bylaws, and (iii) appointing the initial directors of such corporation specified in such certificate of formation as the initial directors of such corporation. By my signature below, I attest that I am a resident of the local government specified opposite my name below, a resident of the State of Texas, and at least 18 years of age.

| Name | Signature | Local Government |
|----------------------|-------------------------------------------------------------------------------------|----------------------------------|
| Steve Steen |  | Ector County Hospital District |
| Virginia Sredanovich |  | Ector County Hospital District |
| Matt Collins |  | Ector County Hospital District |
| Russell Meyers |  | Midland County Hospital District |
| Marcy Madrid |  | Midland County Hospital District |
| Stephen Bowerman |  | Midland County Hospital District |

Attachments: Form of Certificate of Formation
Form of Bylaws

Attachment 1

Form of Certificate of Formation

[See attached]

**CERTIFICATE OF FORMATION
OF
PERMIAN BASIN BEHAVIORAL HEALTH CENTER**

We, the undersigned natural persons, all being residents of the State of Texas and above the age of 18 years, acting as incorporators of a corporation under Subchapter D, Texas Transportation Corporation Act, TEX TRANSP. CODE ANN. §431.101 *et seq.* (the “Act”) and with the approval of the boards of directors of Midland County Hospital District and Ector County Hospital District (individually a “Sponsor” and, collectively, the “Sponsors”), adopt the following articles of incorporation for such corporation:

**ARTICLE ONE
NAME**

The name of the corporation is the Permian Basin Behavioral Health Center (the “Corporation”).

**ARTICLE TWO
CHARACTER**

The Corporation is a public, nonprofit corporation.

**ARTICLE THREE
DURATION**

The period of duration of the Corporation is perpetual.

**ARTICLE FOUR
PURPOSE**

The Corporation is organized solely to aid and act on behalf of the Sponsors to accomplish governmental purposes of the Sponsors. Specifically, the Corporation is organized to establish, own, and operate a comprehensive behavioral health center to serve the Permian Basin region of the State of Texas.

**ARTICLE FIVE
MEMBERS**

The Corporation shall have no members.

**ARTICLE SIX
INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the Corporation is 400 Rosalind Redfern Grover Parkway, Midland, Texas 79701. The name of the initial registered agent of the Corporation at that address is Russell Meyers.

**ARTICLE SEVEN
DIRECTORS**

The Corporation shall be governed by a board of directors (the “Board”) appointed by the board of directors of each Sponsor. The Board shall be composed of not fewer than three (3) persons, and the initial Board shall number six (6) persons. An equal number of directors shall be appointed by the boards of directors of each Sponsor, excluding directors appointed jointly by such boards. The names and addresses of the persons constituting the initial board of directors of the Corporation and the expiration of their respective terms are as follows:

| <u>Name</u> | <u>Address</u> | <u>Resident of Sponsor</u> | <u>Expiration of Term</u> |
|---------------------|-------------------------------------------------------------|-------------------------------------|-------------------------------|
| Russell Tippin | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District | October 1, 2026 |
| Steve Steen | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District | October 1, 2026 |
| Matt Collins | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District | October 1, 2026 |
| Russell Meyers | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District | October 1, 2026 |
| Marcy Madrid | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District | October 1, 2026 |
| Stephen Bowerman | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District | October 1, 2026 |

A majority of the initial directors of the corporation are residents of a Sponsor.

**ARTICLE EIGHT
INCORPORATORS**

The names and addresses of the incorporators are as follows:

| <u>Name</u> | <u>Address</u> | <u>Resident of Sponsor</u> |
|-------------|---------------------------------------------------|--------------------------------|
| Steve Steen | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District |

| <u>Name</u> | <u>Address</u> | <u>Resident of Sponsor</u> |
|----------------------|----------------------------------------------------------|----------------------------------|
| Virginia Sredanovich | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District |
| Matt Collins | 500 W. 4 th Street Odessa, TX 79761 | Ector County Hospital District |
| Russell Meyers | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District |
| Marcy Madrid | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District |
| Stephen Bowerman | 400 Rosalind Redfern Grover Parkway Midland, TX 79701 | Midland County Hospital District |

Each incorporator resides in the Sponsor specified opposite his or her name.

**ARTICLE NINE
INDEMNIFICATION AND RELEASE**

To the maximum extent authorized by applicable law, the Corporation shall indemnify each director, officer, former director, and former officer of the Corporation for expenses and costs, including attorney's fees, actually and necessarily incurred by the director or officer in connection with, and each such person is released by the Corporation from, a claim asserted against the director or officer, by action in court or other forum, because of the person's being or having been a director or officer.

**ARTICLE TEN
NOT FOR PROFIT**

No part of the Corporation's net earnings shall inure to the benefit of, or be distributable to, any director, officer, or other private person, but the Corporation may pay reasonable compensation for services rendered or property provided. No part of the Corporation's net earnings remaining after payment of its liabilities and expenses in accomplishing its public purpose may benefit any person other than the Sponsors.

No substantial part of the Corporation's activities shall be carrying on propaganda or otherwise attempting to influence legislation. The Corporation shall not participate in, or intervene (including by publishing or distributing of statements) in, any political campaign on behalf of or in opposition to any candidate for public office.

**ARTICLE ELEVEN
ADOPTION OF RESOLUTIONS**

Resolutions approving the form of this certificate of formation have been adopted by the boards of directors of the Sponsors on the respective dates specified below:

| <u>Sponsor</u> | <u>Date of Adoption</u> |
|----------------------------------|-------------------------|
| Midland County Hospital District | [•] ¹ |
| Ector County Hospital District | [•] |

**ARTICLE TWELVE
BYLAWS**

Bylaws of the Corporation shall be adopted by the Board and approved by resolutions adopted by the boards of directors of the Sponsors, and the bylaws may not be altered, amended, or repealed unless approved by resolutions adopted by the boards of directors of the Sponsors.

**ARTICLE THIRTEEN
DISSOLUTION**

The Corporation shall not dissolve unless such action is approved by resolutions adopted by the boards of directors of the Sponsors. Upon dissolution, all liabilities and obligations of the Corporation shall be paid, satisfied and discharged, as set forth in the Texas Non-Profit Corporation Act, Chapter 22, Texas Business Organization Code. Assets held by the Corporation upon condition requiring return, transfer, or conveyance, which condition occurs by reason of the dissolution, shall be returned, transferred or conveyed in accordance with those requirements. The remaining assets shall be distributed to the Sponsors or to the State of Texas as agreed by the Sponsors, as set forth in the bylaws of the corporation.

[Signature Page Follows]

¹ Note to Draft: To be completed with the date that each District's board of directors approved PBBHC's application.

IN WITNESS WHEREOF, we have hereunto set our hands as of this ____ day of _____
2021.

Steve Steen

Virginia Sredanovich

Matt Collins

Russell Meyers

Marcy Madrid

Stephen Bowerman

*[Signature Page to Certificate of Formation of
Permian Basin Behavioral Health Center]*

Attachment 2

Form of Bylaws

[See attached]

**BYLAWS
OF
PERMIAN BASIN BEHAVIORAL HEALTH CENTER**

**ARTICLE 1
GENERAL**

1.1. Name. The name of the corporation is Permian Basin Behavioral Health Center (the "Corporation").

1.2. Sponsors. The local governments that have approved the creation of the Corporation (the "Sponsors") pursuant to Subchapter D of the Texas Transportation Corporation Act, Texas Transportation Code §431.101 *et seq.* (the "Act"), are Midland County Hospital District and Ector County Hospital District.

1.3. Purpose. The Corporation is organized solely to aid and act on behalf of the Sponsors to accomplish governmental purposes of the Sponsors. Specifically, the Corporation is organized to establish, own, and operate a comprehensive behavioral health center to serve the Permian Basin region of the State of Texas.

1.4. Nonprofit Corporation. No part of the Corporation's net earnings shall inure to the benefit of, or be distributable to, any director, officer, or other private person, but the Corporation may pay reasonable compensation for services rendered or property provided. No part of the net earnings of the Corporation remaining after payment of its bonds and expenses in accomplishing its public purpose may benefit any person other than the Sponsors.

No substantial part of the Corporation's activities shall be carrying on propaganda or otherwise attempting to influence legislation. The Corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of or in opposition to any candidate for public office.

**ARTICLE 2
BOARD OF DIRECTORS**

2.1. Authority, Number, Term, Removal, and Vacancy.

(a) Authority. The Corporation's affairs shall be governed by a board of directors (the "Board").

(b) Number. The Board shall be composed of six (6) directors, provided that the number may be increased or decreased from time to time by an amendment to these bylaws or by resolution adopted by the boards of directors of the Sponsors. Notwithstanding the foregoing, the Board shall at all times be composed of not fewer than three (3) directors, and a majority of the directors must be residents of a Sponsor.

(c) **Terms.** Members of the initial Board shall hold office for the initial terms specified in the certificate of formation. After the initial term, all director shall serve a term of five (5) years. A term (other than the initial terms) shall end on the fifth (5th) anniversary of the beginning of the term, regardless of the date of the actual appointment of the Board.

(d) **Removal.** A director may be removed at any time, with or without cause, by written order or resolution of the board of directors of the Sponsor or Sponsors that appointed the director or, in the case of the initial directors, the Sponsor within which the director resided as shown in the certificate of formation on the date of filing of the certificate of formation of the Corporation.

(e) **Vacancies.** Any seat on the Board shall be vacant when the incumbent of such seat has resigned, died, or been removed or the Board has determined that the incumbent has become so disabled that he or she will be incapable of participating in the governance of the Corporation for a continuous period of six (6) months or more.

(f) **Appointment.** Each successor to a director whose term shall have expired or who shall have died, resigned, been removed, or become incapacitated, shall be appointed by the Sponsor that appointed the director or, in the case of the initial directors (except those described in the following sentence), the Sponsor within which the director resided as shown in the certificate of formation on the date of filing of the certificate of formation of the Corporation. Each new director whose seat has been created by increase in the number of directors shall be appointed by written order or resolution of the governing bodies of each of the Sponsors.

(g) **Succession.** Any director whose term of office has expired may succeed himself or herself.

2.2. **Meetings of Directors.**

(a) **Place.** Meetings of the Board may be held at such place or places in the State of Texas as the Board may from time to time determine. Subject to paragraph (e) of this section, meetings of the Board may be held by telephone conference.

(b) **Regular Meetings.** Regular meetings of the Board shall be held annually or more frequently on such dates and at such times as the Board may determine. Regular meetings of the Board may be held without notice to directors. Subject to applicable law, any matter may be considered and acted upon at a regular meeting.

(c) **Special Meetings.** Special meetings of the Board shall be held whenever called by or at the request of the president of the Corporation or any two directors. Except in the event of an emergency, at least three (3) days notice of the date, time, and place of each special meeting of the Board shall be given to each director. At least two (2) hours notice of each emergency meeting of the Board shall be given to each director. Unless otherwise indicated in the notice thereof and subject to applicable law, any matter may be considered and acted upon at a special meeting. At any meeting at which every director shall be present, any matter may be considered and acted upon consistent with applicable law.

(d) **Notices.** Whenever any notice is required to be given to a director, such notice shall be deemed to be given when deposited in a post office box in a sealed postpaid wrapper addressed to the director at his or her post office address as it appears on the books of the Corporation or when successfully transmitted by facsimile to the facsimile number of the director as it appears on the books of the Corporation or by email to the most recent email address provided by the director. Notice may also be delivered in person or by delivery service or orally by telephone. Attendance of a director at a meeting shall constitute a waiver of notice of such meeting, *except* attendance of a director at a meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called or convened. Neither the business to be transacted nor the purpose of any regular or special meeting of the Board need be specified in the notice to directors or waiver of notice of such meeting, unless required by the Board. A waiver of notice in writing, signed by the person or persons entitled to the notice, whether before or after the time that would have been stated therein, shall be deemed equivalent to the giving of notice.

(e) **Open Meetings Act.** All meetings and deliberations of the Board shall be called, convened, held, and conducted, and notice thereof shall be given to the public, in accordance with chapter 551, Texas Government Code, as amended.

2.3. **Quorum.** A majority of the number of directors fixed by these bylaws shall constitute a quorum to transact business at all meetings convened in accordance with these bylaws. The act of a majority of the directors present at a meeting at which a quorum is present shall constitute the act of the Board.

2.4. **Conduct of Business.**

(a) **Procedures.** At meetings of the Board, matters pertaining to the business of the Corporation shall be considered in accordance with rules of procedure as from time to time prescribed by the Board.

(b) **Presiding Officer.** At all meetings of the Board, the president of the Corporation shall preside. In the absence of the president, the vice president of the Corporation shall preside. In the absence of both the president and vice president, a director selected by the Board shall preside.

(c) **Chair Votes.** The presiding officer or director shall be entitled to vote on all matters before the Board.

(d) **Minutes.** The secretary of the Corporation shall act as secretary of all meetings of the Board. In the absence of the secretary, the presiding officer may appoint any person to act as secretary of the meeting. The secretary of the meeting or his or her designee shall keep minutes of the meetings of the Board.

2.5. Committees of the Board.

(a) **Executive Committees.** By resolution adopted by a majority of the number of directors fixed by these bylaws, the Board may designate one or more committees consisting of two or more directors to exercise the authority of the Board in the management of the Corporation to the extent provided by the resolution.

(b) **Other Committees.** The president or the Board may appoint other committees without power to exercise the authority of the Board. Such committees need not be limited to directors.

(c) **Committee Meetings.** Each committee of the Corporation shall keep minutes of the transactions of its meetings and shall cause such minutes to be recorded in books kept for that purpose in the principal office of the Corporation. Any such meetings shall be called, convened, held, and conducted, and notice thereof shall be given to the public, in accordance with chapter 551, Texas Government Code, as amended.

2.6. Compensation of Directors. Directors shall not receive any salary or compensation for their services as directors, but shall be reimbursed for actual expenses incurred by them in the performance of their duties as directors.

**ARTICLE 3
OFFICERS**

3.1. Offices Generally.

(a) **Offices.** The officers of the Corporation shall be a president, a vice president, a secretary, a treasurer, and such other officers as the Board may from time to time determine to be necessary. A person may simultaneously hold more than one office, *except* that the same person may not simultaneously hold the offices of president and secretary.

(b) **Term.** Each officer shall serve for a term of two (2) years ending simultaneously with the term of one or more directors.¹ At the expiration of their terms, officers may be reappointed or re-elected to the same or different offices.

(c) **Qualifications.** Only directors shall be eligible to serve as president or vice president. A member of the board of directors or officer or employee of a Sponsor who serves as a director of the Corporation may serve as an officer of the Corporation.

(d) **Election.** All officers shall be elected by the Board.

(e) **Removal.** Officers may be removed from office at any time by a majority of the board of directors of each Sponsor if each such board of directors believes that the best interests of the Corporation will be served by the removal.

¹ Note to Draft: Desired term of officers to be discussed.

3.2. President. The president shall be the chief executive officer of the Corporation and, subject to the authority of the Board, shall have general charge of the properties and affairs of the Corporation. The president shall see that all orders and resolutions of the Board are given effect. The president shall execute all legal documents and instruments in the name of the Corporation when authorized to do so by the Board and shall perform such other duties as may be prescribed from time to time by the Board or these bylaws.

3.3. Vice President. The vice president shall have such powers and duties as may be prescribed from time to time by the Board and shall perform the duties of the president during the president's absence or disability. Any action taken by the vice president in the performance of the duties of the president shall be conclusive evidence of the absence or disability of the president at the time such action is taken.

3.4. Secretary. The secretary shall give and serve all notices required by these bylaws, may attest to the signature and office of other officers signing any legal document or instrument, shall have charge of the corporate books, records, legal documents, and instruments of the Corporation, and shall discharge such other duties as shall be prescribed from time to time by the Board or these bylaws. The Board or the president may appoint an assistant secretary to perform the duties of the secretary during the absence or disability of the secretary.

3.5. Treasurer. The treasurer shall have charge of the financial records, accounts, and investments of the Corporation, shall see that all the revenues of the Corporation are deposited, invested, and disbursed as prescribed from time to time by the Board, and shall discharge such other duties as shall be prescribed from time to time by the Board. The Board or the president may appoint an assistant treasurer to perform the duties of the treasurer during the absence or disability of the treasurer.

3.6. Compensation. Officers who are directors shall not receive any salary or compensation for their services, but shall be reimbursed for reasonable and necessary actual expenses incurred by them in the performance of their official duties as officers.

ARTICLE 4 MISCELLANEOUS

4.1. Principal Office. The principal office and registered office of the Corporation shall be 400 Rosalind Redfern Grover Parkway, Midland, Texas 79701 or another office designated by the Board.

4.2. Fiscal Year. The fiscal year of the Corporation shall be each 12-month period ending September 30.

4.3. Resignations. Any director or officer may resign at any time by written notice to the president or the secretary of the Corporation. The resignation shall take effect at the time specified therein or, if no time is specified, at the time of its receipt by the president or secretary. Acceptance of the resignation shall not be necessary to make it effective, unless expressly so provided in the resignation.

4.4. Indemnification/Release. The Corporation shall indemnify and release each director, officer, former director, and former officer of the Corporation and each member of the board of directors and each officer of each Sponsor to the fullest extent provided in the certificate of formation of the Corporation or otherwise authorized by law.

4.5. Dissolution. In the event of the dissolution of the Corporation, its assets shall be applied and distributed as follows:

(a) **Discharge of Liabilities.** All liabilities and obligations of the Corporation shall be paid, satisfied and discharged, as set forth in the Texas Non-Profit Corporation Act, Chapter 22, Texas Business Organization Code.

(b) **Residual Interests.** Assets held by the Corporation upon condition requiring return, transfer, or conveyance, which condition occurs by reason of the dissolution, shall be returned, transferred or conveyed in accordance with those requirements.

(c) **Distribution to Sponsors.** The remaining assets shall be distributed to the Sponsors or to the State of Texas as agreed by the Sponsors. If there is no agreement, the assets shall be distributed to the State of Texas, to the extent accepted by it, and, if there are remaining assets, such remaining assets shall be distributed equally to the Sponsors.

4.6. Amendments. These bylaws may be amended by the Board with the approval of the board of directors of each Sponsor.

Adopted: _____, 2021

RESOLUTION NO. ____

APPROVING CERTIFICATE OF FORMATION AND BYLAWS FOR A LOCAL GOVERNMENT CORPORATION TO ESTABLISH, OWN, AND OPERATE A COMPREHENSIVE BEHAVIORAL HEALTH CENTER TO SERVE THE PERMIAN BASIN REGION OF THE STATE OF TEXAS AND APPOINTING DIRECTORS

WHEREAS, Ector County Hospital District (the “Sponsor”) has received a written application (the “Application”) for approval of the certificate of formation and bylaws of a local government corporation (the “Corporation”), to be named Permian Basin Behavioral Health Center, under authority of Chapter 431, Subchapter D, Texas Transportation Code, to act on behalf of the Sponsor and Midland County Hospital District; the Application has been signed by at least three (3) residents of the Sponsor and three (3) residents of Midland County Hospital District, all of whom are citizens of the State of Texas and at least 18 years of age; and a majority of the initial directors of the Corporation named in the certificate of formation are residents of either the Sponsor or Midland County Hospital District; and

WHEREAS, the board of directors (the “Governing Body”) of the Sponsor has considered the Application and determined that the Sponsor and its residents will benefit from a comprehensive behavioral health center to serve the Permian Basin region of the State of Texas;

NOW, THEREFORE, THE GOVERNING BODY OF THE SPONSOR HEREBY FINDS AND DETERMINES THAT the formation of the Corporation is wise, expedient, necessary, and advisable; and

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE SPONSOR THAT:

1. **Governing Documents.** The Governing Body approves the form of certificate of formation and bylaws of the Corporation as presented with the Application.
2. **Initial Directors.** The Governing Body appoints the persons specified as initial directors resident in the Sponsor in such certificate of formation as initial directors of the Corporation.
3. **No Liability.** The approvals and appointments made hereby are solely for purposes of satisfying a condition to the filing of certificate of formation of the Corporation with the Secretary of State of Texas and shall not be construed as a representation, warranty, or other undertaking of any kind by the Governing Body or the Sponsor in respect of the Corporation. No obligation of the Corporation shall constitute an obligation of the Sponsor or a pledge of the faith or credit of the Sponsor.
4. **Severability.** If any provision of this resolution or the application thereof to any person or circumstance shall be held to be invalid, the remaining provisions and applications of this resolution shall nevertheless be valid, and the Governing Body hereby declares that this resolution would have been enacted without such invalid provision.
5. **Open Meeting.** It is hereby officially found and determined that the meeting at which this resolution is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act, Chapter 551, Texas Government Code.

PASSED AND APPROVED this the __ day of _____, 2021.



RESOLUTION

THE STATE OF TEXAS §

COUNTY OF ECTOR §

On the 5th day of October, 2021, at a meeting of the Board of Directors of the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, with a quorum of the Directors present, the following Resolution was adopted:

WHEREAS, the Property Tax Code sets the terms of the members of the Ector County Appraisal District Board of Directors.

WHEREAS, ECHD has one (1) member on the appraisal district board, and the current member’s term expires December 31, 2021.

WHEREAS, ECHD appoints David Dunn, ECHD Board Member to serve on the Ector County Appraisal District Board of Directors for the 2022-2023 term.

BE IT RESOLVED that the Board of Directors of ECHD hereby appoints David Dunn to serve on the Ector County Appraisal District Board of Directors.

Bryn Dodd, President
Ector County Hospital District
Board of Directors

Wallace Dunn, Vice President
Ector County Hospital District
Board of Directors

October Board Report 2021

Regional Services

Site Visits

Seminole-Met with ED staff, spoke with charge nurse about diversion status. She stated they are sending patients all over. She stated they have been able to refer to our clinics for outpatient for some patients and have no issues.

Met with family clinic and OB clinic in hospital, provided updated list of providers and contact information. Providers with patients at the time of visit.

Met with Dr Watson's staff, previous referral specialist no longer working there. I have provided updated list to clinic manager of all providers and left my contact information as she will be doing referrals until they replace that position.

Stanton- Met with CNO and introduced self to Emergency Management Director. Provided hospital updates and let EM director know in ways I can assist as needed. Linda stated they have their own Regeneron clinic and are using as needed. They currently have a few patients in-house but they are seeing their vaccine rates increase some.

Alpine- Met with multiple departments throughout facility including OB, med surge, clinic staff, population health, and Dr Sanchez along with Lovette Robinson NP. Provided staff with hospital updates and some staff with provider updates. They provided feedback on how much they enjoyed meeting our NICU provider and they have transferred patients to our NICU since then and commented on how great the experience was. They have a new OB director, Amy Kinsky. I will connect her with our women's and children's director as well. I provided her with my contact information as well. Regina also let me know they have a new referral specialist she was not here during site visit. I have left my contact information to connect with her in the near future.

Ward- met with staff provided information on hospital status and provider updates. Introduced self to policy/risk department. I provided contact information and spoke with them about the ability to share policies if needed, they were thankful and will be getting in touch soon as they are looking to revise some soon.

Andrews- met with mike, he stated they are keeping at a pretty steady pace in the ED. They are working with their health department to provide Regeneron to patients who qualify. No needs at this time, I provided updates on providers and clinic updates.

Met with Dr Nayak's clinic spoke with Dr Nayak and staff. Provided updates on clinics and providers. I spoke with referral specialist about our women's clinic along with pediatric clinic, as Dr Nayak will only be treating pregnant patients up to a certain point during pregnancy now. I have let him know we would be glad to assist with these patients. I have also reminded clinic of our NICU and pediatric services at MCH

Kermi- met with Will and Karry. Provided Karry Dr Garcia's contact information for pediatric education. Will stated they are seeing an increase in admissions and have extended their COVID unit for now. I have provided Regeneron clinic information and provider updates from MCH. No other needs at this time.

Community Outreach

Dr Ortega

Dr. Salcido

Dr. Balasekaran (Midland)

Signature Care

Excel ED

Telehealth

MCH Telecare- 12 visits

MCH Procure- 497 visits